

# 2019

ANNUAL  
REPORT



An Annual Report of the Costa Mesa 2015-2035 General Plan



City of Costa Mesa  
Development Services Department  
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# Table of Contents

Background ..... Page 4

Analysis ..... Page 4

Conclusion ..... Page 5

---

**Table 1 – Annual Review** ..... Page 6

**Attachment 1 – Annual Progress Report Forms**

**Appendix A – General Plan Goals, Objectives, Policies**

**Appendix B – Housing Successor Annual Report**

## **BACKGROUND**

On June 29, 1953, the City of Costa Mesa was incorporated as a general law city led by a City Council-Manager form of government. The City of Costa Mesa originally consisted of an area of 3.5 square miles and a general population of 16,840. The City's current estimated population is 110,524 persons, and it consists of an overall land area of 16.8 square miles.

The City adopted its first General Plan in 1957 and its second General Plan in 1970. The General Plan was comprehensively amended in 1981 and again in 1992. On January 22, 2002, the City Council adopted the Costa Mesa 2000 General Plan. The 2000 General Plan recognized the community's diverse evolution of residential neighborhoods, its regional commercial influence, and its recreational amenities.

The City completed its most recent comprehensive General Plan update (2015-2035 General Plan) that was approved on June 21, 2016. Many of the policies were carried over from the 2000 General Plan and new policies were added in compliance with the latest State mandates and in accordance with the economic growth of the City. This is an annual report to Planning Commission and City Council as required by state law regarding the implementation of the programs and policies of the General Plan. The purpose of this review is to provide the status of the City's General Plan and progress in its implementation. Table 1 provides a summary of the current status of various General Plan Elements, including the latest Housing Element which was adopted in 2014.

## **ANALYSIS**

### ***Government Code Section 65400***

State Government Code Section 65400 requires that an annual progress report (APR) be made to the City's legislative body on the status of the General Plan and progress in its implementation, including progress toward meeting its Housing Element goals and its regional housing needs allocation. The Department of Housing and Community Development updated their forms and instructions to incorporate new APR requirements, pursuant to Assembly Bill 879, Senate Bill 35 and Assembly Bill 1486. This is the 4<sup>th</sup> annual review of the 2015-2035 General Plan.

State Law requires the following:

- Provide by April of each year an annual report to the City Council, the Office of Planning and Research, and the Department of Housing and Community Development that includes all of the following:
  - (A) The status of the plan and progress in its implementation.
  - (B) The progress in meeting its share of regional housing needs determined pursuant to Section 65584 and local efforts to remove governmental constraints to the maintenance, improvement, and development of housing. The housing element portion of the annual report shall include a section that describes the actions taken by the City of Costa Mesa towards completion of the programs and status of the local government's compliance with the deadlines in its housing element.

### ***Annual Review and Housing Program Summary Report***

Pursuant to State law, the 2019 Annual Review of the Costa Mesa General Plan reports to the City Council its progress in implementing the General Plan. The 2019 Annual Review includes the following elements:

1. Table 1 (Annual Review Summary) describes the status of the 2015-2035 General Plan goals, objectives, and policies and progress in 2019 toward implementing the City's long range plan for land use and development.
2. Attachment 1 (Annual Progress Report Forms) provides the City's progress in meeting its share of the regional housing needs assessment, pursuant to State Government Code Section 65584 and local efforts to remove governmental constraints to the maintenance, improvement, and development of housing.
3. The conclusion describes the effectiveness of the 2015-2035 General Plan.

**2015-2035 General Plan – Goals, Objectives, and Policies**

The 2015-2035 General Plan goals, objectives, and policies are described in a comprehensive document (attached as Appendix A).

- A goal is defined as a broad vision of what the community wants to achieve or provide to residents, landowners, business owners and tourists. It is a statement of a desired condition based on community values. Goals are general in nature and usually timeless.
- A policy is a specific statement that guides decision-making and indicates a particular course of action. A policy is based on and helps implement a goal.

**General Plan Update**

The State Office of Planning and Research recommends that Cities update their General Plan every 10 years. City Council approved the City's 2015-2035 General Plan on June 21, 2016. The General Plan update was an extensive process that involved various public meetings with City commissions and City Council and extensive community outreach.

As part of this update, the City was also complying with the requirements of Assembly Bill 1358 (enacted in 2008), The California Complete Streets Act that required integrating multimodal transportation network policies into the circulation elements of the general plans. In addition, the Housing Element was updated in January 2014 and compliance was received from the State Department of Housing and Community Development for an eight-year Regional Housing Needs Assessment (RHNA) cycle that began in 2014 and ends in 2021.

**CONCLUSION**

The Costa Mesa 2015-2035 General Plan serves as an effective guide for orderly growth and development, preservation and conservation of open space land and natural resources, and efficient expenditure of public funds.

As illustrated in Attachment 1, completed projects are in conformance with the General Plan's goals, objectives, and policies for each respective element. Furthermore, significant progress on various public works projects or private developments are also in accordance with the 2015-2035 General Plan. The City's legislative bodies have used the 2015-2035 General Plan as the primary source of long-range planning and policy direction. All future development activities will be consistent with the General Plan which will continue to guide growth and preserve the quality of life within the community.



## Table 1 – Annual Review

General Plan Goal, Objective, Policy	Description of City Action
<b>LAND USE ELEMENT</b>	
<b>Goal LU-1:</b> A Balanced Community with a Mix of Land Uses to Meet Resident and Business Needs	
<b>Objective LU-1A:</b> Establish and maintain a balance of land uses throughout the community to preserve the residential character of the City at a level no greater than can be supported by the infrastructure.	
LU-1.1 Provide for the development of a mix and balance of housing opportunities, commercial goods and services, and employment opportunities in consideration of the needs of the business and residential segments of the community.	The zoning code is consistent with the General Plan allowing additional housing and mixed-use opportunities. The Land Use designations and correlated Zoning Map ensure a variety of commercial, residential, and industrial uses throughout the City.
LU-1.2 Balance economic gains from new development while preserving the character and densities of residential neighborhoods.	All commercial development within the City which occurs near residential development requires additional scrutiny and, in many cases, requires a higher level of discretionary approval per the City's Zoning Code to ensure that the use does not negatively impact the residential neighborhood.
LU-1.3 Strongly encourage the development of residential uses and owner-occupied housing (single-family detached residences, condominiums, townhouses) where feasible to improve the balance between rental and ownership housing opportunities.	Homeownership is encouraged with development of residential projects, including through the Small Lot Subdivision Ordinance as well as the West Side overlay districts.
LU-1.4 Promote housing and employment opportunities within planned development areas to the extent feasible.	The Urban Plan Overlays and the Planned Development zoning allow mixed-use development.
LU-1.5 Maintain a land use structure that strives to balance jobs and housing with available infrastructure and public and human services.	Ongoing. In 2019, 142 residential units were completed.
<b>Goal LU-2:</b> Preserve and Protect Residential Neighborhoods	
<b>Objective LU-2A:</b> Promote land use patterns and development that contribute to community and neighborhood identity.	
LU-2.1 In the event of damage or destruction, allow any legal conforming use in existence at the time of adoption of the General Plan that is located in a nonconforming development to be rebuilt to its original building intensity, as long as any such rebuilding would not increase the development's nonconformity, and the damage or destruction was in no way brought about by intentional acts of any owner of such use or property.	Ongoing. Chapter X of the Zoning Code establishes requirements for nonconforming uses, developments and lots.
LU-2.2 Pursue maximum use of utility company funds and resources in undergrounding existing overhead lines, and encourage undergrounding of utilities in the public right-of-way for residential development consisting of five units or more, to the extent feasible and practical.	City policy requires all projects proposing 5 dwelling units or more on a project site be conditioned to underground all utility poles within the frontage.

General Plan Goal, Objective, Policy	Description of City Action
<p>LU-2.3 Develop standards, policies, and other methods to encourage the grouping of individual parcels to eliminate obsolete subdivision patterns and to provide improved living environments while being consistent with the neighborhood character of the surrounding community.</p>	<p>Ongoing, the City Council adopted the Small Lot Subdivision Ordinance in 2014 to allow subdivisions of detached residential structures within the density and zoning requirements of multi-family residential districts. In 2018 (Ordinance No. 18-10), the Small Lot Subdivision Ordinance development standards were revised to require more open space and larger setbacks, with the goal of providing for improved neighborhood compatibility.</p>
<p>LU-2.4 Do not allow "rounding up" when calculating the number of permitted residential units, except for lots existing as of March 16, 1992, zoned R2-MD that have less than 7,260 square feet in area, and no less than 6,000 square feet, where density calculation fractions of 1.65 or greater may be rounded up to two units.</p>	<p>Consistently applied in review of development proposals. Densities in excess of maximum density allowed for by the General Plan are subject to approval of a General Plan Amendment unless the proposal includes a density bonus and provides affordable housing.</p>
<p>LU-2.5 Allow creation of parcels without street frontage if sufficient easements are provided for planned developments or common-interest developments consistent with the neighborhood character. This policy does not apply to small lot subdivisions.</p>	<p>All common roadways and access in common interest developments are subject to recordation of an easement.</p>
<p>LU-2.6 Encourage increased private market investment in declining or deteriorating neighborhoods.</p>	<p>Ongoing. The City Council adopted the Urban Plan Overlays in 2006 (revised in 2018) and Small Lot Ordinance in March 2014 (revised in 2018), to reinvest in older multiple family zoned properties. Several projects under construction in Westside Costa Mesa have replaced underutilized industrial and commercial properties with new housing and live/work developments.</p>
<p>LU-2.7 Permit the construction of buildings over two stories or 30 feet only when it can be shown that the construction of such structures will not adversely impact surrounding developments and deprive existing land uses of adequate light, air, privacy, and solar access.</p>	<p>Commercial buildings over 30 feet are subject to Planning Commission approval and considered on a case-by-case basis. In 2019, the Planning Commission approved a variance to allow the construction of a new 50,971 sq. ft. automotive dealership with a maximum height of 39 feet (PA-19-10). Structures in urban overlay plans are typically over 30 feet and are evaluated with respect to privacy and shade and shadow impacts. All projects with three stories or more are required to submit a shade and shadow study during evaluation of the project.</p>
<p>LU-2.8 Limit building height to four stories above grade south of the I-405 Freeway, except for special purpose housing such as elderly, affordable, or student housing, unless otherwise approved by a General Plan amendment. (A four-story/five-level parking structure with roof deck parking on the fifth level is considered a four-story structure.)</p>	<p>There was no variance or General Plan Amendment approval in 2019 to increase the maximum height of buildings over the allowable heights established by the General Plan south of the I-405 Freeway.</p>
<p>LU-2.9 Require appropriate building setbacks, structure orientation, and placement windows to consider the privacy of adjacent residential structures within the same project and on adjacent properties.</p>	<p>Ongoing and applicable to all second-floor additions, remodels, and new three-story developments.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>LU-2.10 Promote lot consolidation of residential properties to the extent feasible and practical, including the creation of larger single-family residential lots that exceed the minimum 6,000-square-foot requirement in neighborhoods where the prevailing residential subdivision pattern features larger-sized residential lots.</p>	<p>Ongoing. Projects in Urban Plan areas are incentivized to pursue lot consolidation. Lot consolidation is challenging for developers, especially on the west side, but encouraged for all new developments.</p>
<p>LU-2.11 Ensure adequate noise attenuation in urban design, such as walls for sound attenuation, development of landscaped greenbelts, provision of landscape berms, etc.</p>	<p>Ongoing. Any new development is subject to compliance with the noise standards and installation of sound walls to protect residential neighborhoods.</p>
<p><b>Goal LU-3: Development that Maintains Neighborhood Integrity and Character</b></p>	
<p><b>Objective LU-3A: Establish policies, standards, and procedures to minimize blighting influences, and maintain the integrity of stable neighborhoods.</b></p>	
<p>LU-3.1 Protect existing stabilized residential neighborhoods, including mobile home parks (and manufactured housing parks), from the encroachment of incompatible or potentially disruptive land uses and/or activities.</p>	<p>In 2019, there were no rezone approvals. In 2019, the City Council also adopted an ordinance prohibiting the establishment and operation of a needle exchange program within any zoning district in the City.</p>
<p>LU-3.2 Actively enforce existing regulations regarding derelict or abandoned vehicles, outdoor storage, and substandard or illegal buildings, and establish regulations to abate weed-filled yards when any of the above are deemed to constitute a health, safety, or fire hazard.</p>	<p>Ongoing through the implementation and enforcement of Title 20 – Property Maintenance, of the Municipal Code. Title 20 establishes standards to ensure proper maintenance, removal of hazardous and improper storage, and removal of weeds and other public nuisances.</p>
<p>LU-3.3 Continue code enforcement as a high priority with regard to the regulation of property maintenance standards citywide.</p>	<p>Ongoing.</p>
<p>LU-3.4 Ensure that residential densities can be supported by the infrastructure and are compatible with existing residential neighborhoods in the surrounding area.</p>	<p>Ongoing and reviewed for all projects. All new development proposed beyond the allowable densities is subject to submittal of a will serve letter from the utility companies or other infrastructure planning analysis.</p>
<p>LU-3.5 Provide opportunities for the development of well-planned and designed projects which, through vertical or horizontal integration, provide for the development of compatible residential, commercial, industrial, institutional, or public uses within a single project or neighborhood.</p>	<p>Ongoing. Development of mixed-use projects are encouraged by planned development and overlay zones. In 2019, City Council approved a Master Plan for a mixed-use development (The Plant). The project includes 19,100 sq. ft. of retail and restaurant uses surrounding a central courtyard area, as well as a four-story, mixed use building with 48 residential units, 14 live/work units, and 2,570 sq. ft. of workshop/maker office space. The City is currently reviewing a mixed-use project (One Metro West) with 1,057 residential units, 6,000 SF of commercial retail and 25,000 SF of office space, proposed north of the 405 Freeway that allows for horizontal and vertical mixed use within a single project. The project is anticipated to be reviewed by City Council in mid-2020.</p>

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<p>LU-3.6 Facilitate revitalization of aging commercial centers by working with property owners, developers, local businesses, and other community organizations to coordinate efforts.</p>	<p>Staff works with property owners, brokers, and agents to help find the right type of uses to be catalyst for revitalization. This includes conducting interviews with existing businesses, organizing meetings to facilitate an exchange of information and guidance, and taking potential sites to a retail conference to assist in sites being redeveloped or tenant vacancies filled.</p>
<p>LU-3.7 Promote development/design flexibility that encourages older or poorly maintained high-density residential uses to be rehabilitated.</p>	<p>Ongoing.</p>
<p>LU-3.8 Ensure that new development reflects existing design standards, qualities, and features that are in context with nearby development and surrounding residential neighborhoods.</p>	<p>Ongoing and reviewed for all projects.</p>
<p>LU-3.9 Locate high-intensity developments or high-traffic-generating uses away from low-density residential in order to buffer the more sensitive land uses from the potentially adverse impacts of the more intense development or uses.</p>	<p>Traffic impacts are evaluated with each development project with consideration to the City’s circulation element and any potential impacts to residential neighborhoods.</p>
<p>LU-3.10 Minimize effects of new development on the privacy and character of surrounding neighborhoods.</p>	<p>All two-story projects are required to submit privacy and view analysis with exhibits that show location of proposed and existing buildings. In addition, per the Residential Design Guidelines, second story additions are subject to notification of neighboring properties prior to approval.</p>
<p>LU-3.11 Promote small-lot residential development on long, narrow, single parcels or combined residential lots.</p>	<p>Most projects in Urban Plan areas are proposed with lot consolidation. Lot consolidation is challenging for developers, but encouraged for all new developments. Small lot residential developments are currently allowed by Small Lot Ordinance and Common Interest Development.</p>
<p>LU-3.12 Ensure that new development reflects existing design standards, qualities, and features that are in context with nearby development.</p>	<p>Ongoing and reviewed for all residential projects. All two- and three-story residential development is required to meet the intent of the Residential Design Guidelines.</p>
<p>LU-3.13 Prohibit construction of buildings which would present a hazard to air navigation, as determined by the Federal Aviation Administration (FAA).</p>	<p>FAA is notified and reviews all mid-rise and high-rise development. The General Plan is consistent with the John Wayne Airport Environmental Land Use Plan by the Airport Land Use Commission (ALUC).</p>



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<p>LU-3.14 Certain development proposals which may include the construction or alteration of structures more than 200 feet above ground level may require filing with the Federal Aviation Administration (FAA) and Airport Land Use Commission (ALUC) pursuant to federal and State law. If a filing requirement is determined to be necessary in accordance with the procedures provided by State/federal agencies, the filing of a Notice of Proposed Construction or Alteration (FAA Form 7460-1) shall be required prior to review and consideration of the proposed development.” Land Use Element (page LU-18) refers to the threshold stated above. It shall be amended to refer to Filing FAA Form 7460-1 Notice of Construction and Alteration, and not to Form 7480-1.</p>	<p>Filing with FAA and ALUC approval is required for all projects exceeding the established FAA thresholds.</p>
<p>LU-3.15 The City will ensure that development proposals, including the construction or operation of a heliport or helistop comply fully with permit procedures under State law, including referral of the project to the ALUC by the applicant, and with all conditions of approval imposed or recommended by the Federal Aviation Administration, ALUC, and Caltrans, including the filing of Form 7480-1 (Notice of Landing Area Proposed) with the FAA. This requirement shall be in addition to all other City development requirements.</p>	<p>Ongoing for all related development projects.</p>
<p>LU-3.16 The City shall refer certain projects to the Airport Land Use Commission for Orange County, as required by Section 21676 of the California Public Utilities Code to determine consistency of the project(s) with the Airport Environs Land Use Plan for John Wayne Airport.</p>	<p>Ongoing for applicable projects.</p>
<p>LU 3.17 New residential developments within the 60 dB CNEL noise contour of the airport shall provide designated outdoor signage informing the public of the presence of operating aircraft.</p>	<p>Reviewed for residential projects within proximity to the airport.</p>
<p><b>Goal LU-4: New Development that Is Sensitive to Costa Mesa’s Environmental Resources</b></p>	
<p><b>Objective LU-4A:</b> Encourage new development and redevelopment that protects and improves the quality of Costa Mesa’s natural environment and resources.</p>	
<p>LU-4.1 Ensure that appropriate watershed protection activities are applied to all new development and significant redevelopment projects that are subject to the National Pollutant Discharge Elimination System Stormwater Permit during the planning, project review, and permitting processes.</p>	<p>All development plans are required to submit the appropriate state required permits and water quality management plans per local ordinance.</p>
<p>LU-4.2 Avoid conversion of areas particularly susceptible to erosion and sediment loss (e.g., steep slopes) and/or establish development guidelines that identifies these areas and protects them from erosion and sediment loss.</p>	<p>Erosion control plans are consistently required and reviewed prior to grading permits.</p>

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<p>LU-4.3 Preserve or restore areas that provide water quality benefits and/or are necessary to maintain riparian and aquatic biota.</p>	<p>Ongoing.                      – Within Fairview Park, the City maintains 40 acres of wetland and riparian habitat; monitors and maintains approximately 15 acres of vernal pool and marshland/watershed area; and actively restored 6 acres of canyon riparian habitat.                      – Within Canyon Park, the City maintains three separate run-off channels that contain important riparian and aquatic biota.</p>
<p>LU-4.4 Promote site development that limits impact on and protects the natural integrity of topography, drainage systems, and water bodies, and protect the integrity of the bluff crest.</p>	<p>Ongoing. [PARKS] Zoning Code also doesn't allow a building or structure to be constructed closer than ten (10) feet from a bluff crest, unless permitted by a minor conditional use permit.</p>
<p>LU-4.5 Promote integration of stormwater quality protection into construction and post-construction activities, as required by the NPDES Stormwater Permit and the City's Local Implementation Plan.</p>	<p>Required for all new CIP and development projects.</p>
<p>LU-4.6 Incorporate the principles of sustainability into land use planning, infrastructure, and development processes to reduce greenhouse gas emissions consistent with State goals.</p>	<p>Ongoing.</p>
<p><b>Goal LU-5: Adequate Community Services, Transportation System, and Infrastructure to Meet Growth</b></p>	
<p><b>Objective LU-5A:</b> Ensure availability of adequate community facilities and provision of the highest level of public services possible, taking into consideration budgetary constraints and effects on the surrounding area.</p>	
<p>LU-5.1 Pursue annexation of certain areas within the City's Sphere of Influence to provide land use regulation and city services within its jurisdiction.</p>	<p>No annexations were completed during 2019. The City of Costa Mesa has approximately 0.3 square miles of land left within our sphere of influence. The last annexation was on December 15, 2014, a County island was annexed into the City's jurisdiction and the development was approved by Planning Commission on May 23, 2016.</p>
<p>LU-5.2 Strongly encourage protection and preservation of existing but underutilized school sites for future recreational, social, or educational uses.</p>	<p>Continued participation in the JUA between the City and NMUSD. Continue to lease the Balearic Community Center from the NMUSD for recreational and community service use.</p>
<p>LU-5.3 As appropriate and timely, consider the establishment of development impact fee program(s) to fund additional fire and police personnel, library facilities, and related equipment to meet the demands of additional growth in the City.</p>	<p>The City's fees are under review during 2019/2020 and any changes or updates will be recommended to City Council for implementation. The City's Planning fees were updated in 2019.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>LU-5.4 Require appropriate site and environmental analysis for future fire and police station site locations or for the relocation or closure of existing fire and police facilities.</p>	<p>Currently there are six fire stations operating in the City. The City continues to monitor fire service needs as the population grows with new residential development projects.</p>
<p>LU.5.5 Ensure that new development pays its fair share of impact fees such as park fees and traffic impact fees. This can also include impact fees related to community services (police protection services and fire emergency response services) or library facilities, once adopted and applicable.</p>	<p>Ongoing and reviewed for all projects. The park impact fees were update in 2015 to include apartment projects. The City's fees are under review during 2019/2020 and any changes or updates will be recommended to City Council for implementation. The City's Planning fees were updated in 2019.</p>
<p>LU-5.6 Promote development of revenue-generating land uses to help defray the costs of high-quality public services.</p>	<p>Ongoing. The Economic Development staff attends industry functions and professional organizations to update businesses about projects and opportunities in Costa Mesa.</p>
<p>LU-5.7 Encourage new development that is organized around compact, walkable, mixed-use neighborhoods and districts to conserve open space resources, minimize infrastructure costs, and reduce reliance on the automobile.</p>	<p>Ongoing. The City is currently reviewing a mixed-use project (One Metro West) with 1,057 residential units, 6,000 SF of commercial retail and 25,000 SF of office space, proposed north of the 405 Freeway that allows for horizontal and vertical mixed use within a single project. The project is anticipated to be reviewed by City Council in mid-2020.</p>
<p>LU-5.8 Include an evaluation of impacts on utility systems and infrastructure in EIRs for all major general plan amendment, rezone, and development applications.</p>	<p>Will serve letters from utility companies are required for all projects that could potentially impact the service. Projects with more than 500 units are subject to the preparation of a Water Supply Assessment Study.</p>
<p>LU-5.9 Phase or restrict future development in the City to that which can be accommodated by infrastructure at the time of completion of each phase of a multi-phased project.</p>	<p>Will serve letters from utility companies are required for all projects that could potentially impact the service. Projects with more than 500 units are subject to the preparation of a Water Supply Assessment Study.</p>

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<p>LU-5.10 Building densities/intensities for proposed new development projects shall not exceed the trip budget for applicable land use classifications, as identified in the Land Use Element. Building intensities for proposed new development projects shall not exceed the applicable floor area standards, except for the following conditions:</p> <ul style="list-style-type: none"> <li>(a) Limited deviations from the graduated floor-area ratio standards for the commercial and industrial land use designations may be approved through a discretionary review process. No deviation shall exceed a 0.05 increase in the FAR in the moderate traffic category, and no deviation shall be allowed in the very low, low, and high traffic categories. Deviations from the FAR standards shall not cause the daily trip generation for the property to be exceeded when compared to the existing daily trip generation for the site without the proposed project or maximum allowable traffic generation for the Moderate Traffic FAR category, whichever is greater.</li> <li>(b) Additions to existing nonconforming nonresidential developments may be allowed if the additions do not affect the overall traffic generation characteristics of the development and if the additions do not substantially affect the existing height and bulk of the development. Additions to nonresidential developments shall be limited to those land uses with traffic generation rates based on variables other than building area square footage. Examples of such additions include, but are not limited to: 1) Hotels/motels: Increases in the size of hotel rooms or lobbies where no increase in the total number of rooms is proposed, and 2) theaters: Increases to “back-stage” support areas or lobbies where no increase in the total number of seats is proposed.</li> <li>(c) In the above conditions, the new development shall be compatible with surrounding land uses.</li> <li>(d) Additional criteria for approving deviations from the FAR standards may be established by policy of the City Council.</li> </ul>	<ul style="list-style-type: none"> <li>a) No project specific General Plan Amendment exceeding the allowable Floor Area Ratio (FAR) was approved in 2019.</li> <li>b) Any intensification of use or additions of floor area for non-conforming structures is subject to the zoning development standards and traffic generation rates. No applications to increase the FAR of a non-conforming structure has been approved in 2019.</li> <li>c) There has been no change to the policy.</li> <li>d) There has been no change to the policy.</li> </ul>
<p>LU-5.11 Development plans shall be required for all phased development and approvals and shall be approved by the Planning and Transportation Services Divisions prior to the issuance of building permits.</p>	<p>Ongoing.</p>
<p>LU-5.12 Development plans shall include an overall buildout plan, which can demonstrate the ability of the circulation system to support the proposed level of development.</p>	<p>Each project application is reviewed for any potential impacts on the circulation system. Projects with impacts are subject to either traffic improvement requirements and or traffic mitigation fees.</p>

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<p>LU-5.13 The City shall continue its annual preparation of the Development Phasing and Performance Monitoring Program. The annual review will specifically address major intersection operations in any mixed-use overlay area.</p>	<p>The Development Phasing and Performance Monitoring Program (DPPMP) Report is no longer a requirement for the Measure M Program. Staff continues to monitor major intersections for any significant issues and program improvements accordingly and reviews each project in terms of traffic impacts, in compliance with Growth Management Element Policy GM-2.3.</p>
<p><b>Goal LU-6:</b> Economically Viable and Productive Land Uses that Increase the City's Tax Base</p>	
<p><b>Objective LU-6A:</b> Ensure the long-term productivity and viability of the community's economic base.</p>	
<p>LU-6.1 Encourage a mixed of land uses that maintain and improve the City's long-term fiscal health.</p>	<p>Ongoing.</p>
<p>LU-6.2 Continue to promote and support the vitality of commercial uses to meet the needs of local residents and that support regional-serving commercial centers.</p>	<p>Ongoing.</p>
<p>LU-6.3 Continue to prioritize commercial and industrial park use of properties north of I-405 and within the Airport Industrial District.</p>	<p>Continue to facilitate resident-supported Measure X, which will provide strong economic incentive to maintain industrial uses within the Harbor Gateway.</p>
<p>LU-6.4 Support the continued presence of incubator businesses in the action sports industry and jobs-producing businesses in the Westside.</p>	<p>Ongoing.</p>
<p>LU-6.5 Encourage revitalization of existing, older commercial and industrial areas in the Westside with new mixed-use development consisting of ownership housing stock and live/work units.</p>	<p>In 2019, 78 residential units have been completed in Westside Costa Mesa.</p>
<p>LU-6.6 Continue to encourage and retain land uses that generate sustainable sales and property tax revenues, including regional commercial destinations and automobile dealerships.</p>	<p>Ongoing.</p>
<p>LU-6.7 Encourage new and retain existing businesses that provide local shopping and services.</p>	<p>Ongoing.</p>
<p>LU-6.8 Provide efficient and timely review of development proposals while maintaining quality customer service standards for the business, development, and residential community.</p>	<p>All development proposals are assigned to a planner who works as a liaison for that project from application submittal until final inspection of the development.</p>
<p>LU-6.9 Support the retention and growth of Class A office tenants, including corporate headquarters for the action sports industry, biotech, and high technology companies within the City.</p>	<p>Supported the expedited review of multiple reinvestments of several commercial and office uses throughout the City.</p>
<p><b>Objective LU-6B:</b> Encourage and facilitate activities that expand the City's revenue base.</p>	
<p>LU-6.10 Encourage a broad range of business uses that provide employment at all income levels and that make a positive contribution to the City's tax base.</p>	<p>Ongoing.</p>

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<p>LU-6.11 Provide opportunities for mixed-use, office, manufacturing, and retail development that respond to market and community needs in terms of size, location, and cost.</p>	<p>Ongoing. The Press project, reviewed in 2018 and 2020, includes repurposing of a manufacturing and distribution facility of the former LA Times site for development of mixed used development including office uses and a retail market hall consisting of approximately 40 commercial spaces, as well as a multi-purpose event space.</p>
<p>LU-6.12 Track retail trends and tailor regulations to respond to market changes, maximize revenue, and maintain the appropriate the business mix.</p>	<p>Staff has been attending quarterly meetings which provide trends and forecasts for the industrial, retail, and office markets. This information is used to provide insight as staff continues to evaluate new business or potential redevelopment projects within the City.</p>
<p>LU-6.13 Encourage new development along major corridors that are pedestrian oriented and includes a mixture of retail/service, residential, and office uses.</p>	<p>Ongoing. The Residential Incentive Overlay (adopted in 2016 and revised in 2018), allows for opportunities of residential development at strategic locations along Harbor Boulevard and Newport Boulevard.</p>
<p>LU-6.14 Improve ease and accessibility to information to capture opportunities for businesses to establish in Costa Mesa and bring high-skill and professional jobs and new revenue sources into the community.</p>	<p>Updated the City's Economic Development website to improve the ease and accessibility to information for businesses and potential developers. Added additional tools to the website called the Business Insight Tool. Allows business to conduct comparative analytics to similar businesses. This will help businesses remain competitive and successful.</p>
<p>LU-6.15 Promote unique and specialized commercial and industrial districts within the City which allow for incubation of new or growing businesses and industries.</p>	<p>Ongoing. Incorporating this study into the Strategic Economic Development Plan to identify Economic Enclaves to establish and goals to further support and develop. In 2019, Vans Headquarters Expansion Project was approved. The project involves a new 3-story office building and new parking structure, as well as an outdoor employee amenity/activity area and the installation of a traffic signal along Hyland Avenue.</p>
<p>LU-6.16 Examine options for the development of new infrastructure for new technologies and businesses that use those technologies.</p>	<p>Ongoing. In 2019, City Council gave approval of a software and implementation services agreement with Tyler technologies and purchase order with Dell Marketing, L.P. for implementation of a new Land Management System (LMS). The new LMS system to provide electronic plan review and greater access to data for staff and residents. Staff also continues to investigate the potential to implementing City-wide High-Speed Fiber.</p>
<p><b>Objective LU-6C:</b> Retain and expand the City's diverse employment base, including office, retail/service, restaurants, high-tech, action sports, boutique and prototype manufacturing, and industrial businesses.</p>	
<p>LU-6.17 Engage in activities that promote Costa Mesa as a great place to live, work, and develop a business.</p>	<p>Ongoing. Working closely with the Chamber of Commerce, Travel Costa Mesa, South Coast Metro Alliance, and or local businesses to support each other's activities and develop additional ones when needed.</p>
<p>LU-6.18 Continue to work with surrounding cities to strengthen regional economic development</p>	<p>Staff attends local and regional economic development summits, workshops, and meetings.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>LU-6.19 Provide flexibility and support for development of residential, office, small retail centers, and similar uses that would serve local residents and would also benefit from the high visibility along major corridors outside of significant commercial or industrial nodes.</p>	<p>Ongoing. The City is currently reviewing a mixed-use project (One Metro West) with 1,057 residential units, 6,000 SF of commercial retail and 25,000 SF of office space, proposed north of the 405 Freeway that allows for horizontal and vertical mixed use within a single project. The project is anticipated to be reviewed by City Council in mid-2020. The Press project, reviewed in 2018 &amp; 2020, includes repurposing of a manufacturing and distribution facility of the former LA Times site for development of mixed used development including office uses and a retail market hall consisting of approximately 40 commercial spaces.</p>
<p><b>Goal LU-7: A Sound Local Sustainable Economy that Attracts Investment, Creates Educational Opportunities, and Generates Employment Opportunities</b></p>	
<p>LU-7.1 Endeavor to create mixture of employment opportunities for all economic levels of residents and businesses.</p>	<p>Reorganized the Economic Development website page for more efficiency. Continued assisted new development opportunities and support for existing businesses.</p>
<p>LU-7.2 Support linkages between local educational institutions and local industries and businesses. Foster training, collaboration with employers, and new innovative programs that increase job opportunities for residents and students attending school locally.</p>	<p>Ongoing. In 2019, Vans Headquarters Expansion Project was approved. The project involves a new 3-story office building and new parking structure, as well as an outdoor employee amenity/activity area and the installation of a traffic signal along Hyland Avenue.</p>
<p>LU-7.3 Foster and provide useful and efficient partnerships to implement economic opportunities with private, non-profit, or other public agencies.</p>	<p>The City continues to collaborate in regular meetings with private, non-profit, and other public agencies.</p>
<p>LU-7.4 Cultivate an entrepreneurial and academic environment that fosters innovation through non-traditional housing developments, flexible office spaces, experiential development, and ensuring the diversity of retail/service throughout the urban districts.</p>	<p>In 2019, 78 housing units have been constructed in the Westside as a result of the Urban plans. In 2019, City Council approved a Master Plan for the future expansion of Vanguard University to accommodate up to 2,700 enrolled students and includes at least 12 separate projects throughout the campus. City Council also approved a Master Plan for a mixed-use development (The Plant). The project includes 19,100 sq. ft. of retail and restaurant uses surrounding a central courtyard area, as well as a four-story, mixed use building with 48 residential units, 14 live/work units, and 2,570 sq. ft. of workshop/maker office space. In addition, the Planning Commission approved various planning applications for Education First (EF) International Language Campus to establish an immersion based English language program in which international students from around the world will come for two-weeks to a full year to study and practice English proficiency.</p>
<p>LU-7.5 Support and provide flexibility for development projects and businesses which produce, care, and maintain material goods or fixed assets meant to support the production of market goods, especially for niche industries within the City of Costa Mesa.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action
LU-7.6 Seek out opportunities to attract primary businesses within stable industries and support industries that already exist within the City.	Collaborating with multiple property owners and businesses to attract new hotels to the City. Conducting yearly updates to the Advantage brochure and Community Economic Profile handout.
LU-7.7 Explore economic and employment opportunities to retain and strengthen the unique industry niches along Bristol and Paularino, in the Westside, on East 17th Street, and throughout North Costa Mesa.	Conducted interviews with major industries within these areas and will continue ongoing dialogues with local businesses to support them.
LU-7.8 Support the development of pedestrian plazas and gathering places, and institutional spaces, as well as the more efficient use of existing spaces, to support economic growth and branding of existing industries within the City.	Development of the George and Julianne Argyros Plaza is a substantial investment in the arts plaza that lies in between the Segerstrom Hall and Henry and Renee Segerstrom Concert Hall. The redevelopment will generate an outdoor performing space, increase pedestrian linkages in the Theater Arts District, and create a public space for residents and guests to enjoy. In 2019, the Master Plan for the Orange County Museum of Art (OCMA) was approved by the Planning Commission. Master Plan proposes the construction of a 53,875-square-foot structure and a future 10,000-square-foot expansion and includes a permanent and special exhibition space, an exhibition corridor along Avenue of the Arts, a landscaped second floor outdoor terrace, a café and a museum shop. The project will utilize existing parking structures onsite for employee and patron parking and is includes a bus turnout along Avenue of the Arts to support school bus traffic.
<b>Goal LU-8:</b> Promote a range of multiple uses at the Fairview Developmental Center site	
LU-8.1 In anticipation of the potential closure or repurposing of the Fairview Development Center site, the City will work with appropriate State agencies or private entity (if the property is sold) to plan for a complementary mix of low-scale residential, institutional, public facilities, open spaces, and recreational uses within a campus setting.	The City continues to engage with local and state representatives to discuss redevelopment or reuse of this site, potentially related to homelessness issues. The Fairview Developmental Center is expected to close around 2021.
<b>Goal LU-9:</b> Ensure that Fairgrounds uses are consistent with the General Plan designation	
LU-9.1 Discourage changes in the allowable uses specified in the Fairgrounds General Plan land use designation for the Orange County Fair & Event Center property. Ensure that amendments to this General Plan designation are approved by the electorate.	Ongoing.
<b>Goal LU-10:</b> Promote the growth of tourism	
<b>Objective LU-10A:</b> Promote structural improvements of visitor-oriented land uses.	
LU-10.1 Engage with property owners, developers, and business owners to encourage the revitalization of the hotel/motels.	Ongoing meetings and collaboration with property owners and developers to encourage the revitalization of motels and inns within the City.



General Plan Goal, Objective, Policy	Description of City Action
<p>LU-10.2 Provide incentives to motel development projects seeking to improve existing motel facilities by increasing the hotel rating. These projects may include:</p> <ul style="list-style-type: none"> <li>• Updating building mechanical, electrical, or plumbing to comply with current building standards</li> <li>• Updating physical improvements to the site</li> <li>• Adding hotel amenities to the site</li> <li>• Updating or improving the landscaping on the site</li> <li>• Updating or improving the façade of the building(s)</li> </ul>	<p>Ongoing.</p>
<p><b>Objective LU-10B:</b> Promote growth of visitor-oriented land uses.</p>	
<p>LU-10.3 Motel and hotel land uses should be encouraged to be located near major transportation corridors and close to key tourist/visitor draws, other recreation venues, the airport, regional, and general local shopping centers.</p>	<p>Ongoing.</p>
<p>LU-10.4 Consider the interest of quality of stay for visitors when evaluating projects near visitor-oriented land uses by requiring on-site amenities and upscale guest services.</p>	<p>Ongoing.</p>
<p><b>Objective LU-10C:</b> Promote uses and events that make visitor-oriented business more economically viable.</p>	
<p>LU-10.5 Celebrate and promote the arts, culture, and industries of Costa Mesa through special events, civic gatherings, and City marketing and tourism promotion efforts.</p>	<p>The 6<sup>th</sup> annual signature ARTventure event was held, in partnership with the Segerstrom Center for the performing Arts. In 2019, the Master Plan for the Orange County Museum of Art (OCMA) was approved by the Planning Commission. Master Plan proposes the construction of a 53,875-square-foot structure and a future 10,000-square-foot expansion and includes a permanent and special exhibition space, an exhibition corridor with storefront glass facing the pedestrian walkway along Avenue of the Arts, a landscaped second floor outdoor terrace, a café and a museum shop. The project will utilize existing parking structures onsite for employee and patron parking and is includes a bus turnout along Avenue of the Arts to support school bus traffic. The Avenue of the Arts Hotel expansion project was revised and recently approved to modify the previously-approved 15-story hotel plus a 5- story parking garage to a ten-story mid-rise hotel plus two below-grade parking levels. The modified design would result in the same number of hotel rooms and a similar overall square footage but with a reconstructed restaurant, lobby, and elevated entry. The project also includes a pedestrian connection to the future OCMA site and the performing arts center.</p>
<p>LU-10.6 Promote the development of small-scale manufacturing uses or other uses that generate multiple secondary and tertiary markets that support business travel tourism-related uses.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>LU-10.7 Maintain and enhance the City’s status and image as a centrally located destination and cultural center in Orange County.</p>	<p>In 2019, the Parks, Arts, and Community Services (PACS) Commission approved the Arts and Culture Master Plan. Anticipated approval for Arts and Culture Master Plan in 2020 by City Council.</p> <p>The City has also completed various phases of the following beautification projects that will keep Costa Mesa an interesting destination:</p> <ul style="list-style-type: none"> <li>- The City completed construction of raised landscaped medians on Placentia Avenue, near Fairview Park.</li> <li>- The City completed construction of raised landscaped medians on Harbor Boulevard, north of The Triangle.</li> <li>- The City also completed the design phase for landscape improvements on Newport Boulevard frontage roads from 19th Street to Bristol Street.</li> </ul>
<b>CIRCULATION ELEMENT</b>	
<b>Goal C-1:</b> Implement “Complete Streets” Policies on Roadways in Costa Mesa	
<b>Objective C-1A:</b> Create a transportation network that meets the mobility needs of all Costa Mesa residents, businesses, and visitors.	
<p>C-1.1: Update the City’s engineering standards for public and private streets to provide for safe, comfortable, and attractive access and travel for pedestrians, bicyclists, motorists, and transit users of all ages, abilities, and modes of travel.</p>	<p>Ongoing.</p>
<p>C-1.2: Allow for flexible use of public rights-of-way to accommodate all users of the street system while maintaining safety standards.</p>	<p>Ongoing.</p>
<p>C-1.3: Complete and annually maintain a needs assessment for traffic service levels and traffic safety. Develop and annually update a priority list of improvement projects, with priorities based on: 1) correcting identified hazards; 2) accommodating multimodal trips; 3) improving and/or maintaining peak-hour traffic volumes at critical intersections; 4) improving efficiency of existing infrastructure utilization; and 5) intergovernmental coordination.</p>	<p>A review of traffic levels of service at key intersections and review of traffic accidents at intersections and segments is conducted annually.</p>
<p>C-1.4: Pursue downgrade of arterials that no longer have the demand requiring their buildout to planned capacity.</p>	<p>Ongoing. Sent request to OCTA requesting an MPAH Amendment to downgrade West 19<sup>th</sup> Street. Conducted meetings with OCTA regarding West 19<sup>th</sup> Street downgrade request.</p>
<p>C-1.5: Implement road diets on street segments with excess capacity to enhance bicycle and pedestrian facilities.</p>	<p>Merrimac Way has been identified and final design is underway for a road diet project with the excess capacity for cycle tracks to enhance bicycle and pedestrian facilities.</p>
<p>C-1.6: Encourage the conversion of excess on-street parking spaces for expanded sidewalk gathering places or landscaping.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action
C-1.7: Encourage community participation in City processes and programs focused on improving mobility and transportation facilities.	Community meetings were held on several projects including Bicycle and Pedestrian Improvement Projects, Safety Projects, and Widening Projects.
C-1.8: Pursue downgrade of 17th Street from 6-lane Major Arterial to 4-lane Primary Arterial between Orange Ave and Tustin Avenue, through Master Plan of Arterial Highways (MPAH) Amendment process with the Orange County Transportation Authority.	To be implemented. Additional information will be provided with the 2020 annual review.
<b>Objective C-1B:</b> Preserve the character of our residential neighborhoods.	
C-1.9: Implement traffic calming measures that discourage speeding and cut-through traffic on residential streets.	Ongoing. A project to install a new radar feedback sign was installed on Whittier Avenue. Speed reduction striping installed on residential streets as needed.
C-1.10: Encourage non-motorized transportation in residential areas by providing sidewalks and implementing bicycle friendly design of local streets.	Completed the design of missing sections of sidewalk along the south side of Mesa Drive between Newport Blvd and Santa Ana Avenue and of a new multi-use concrete path along the north side. The City also completed the construction of new sidewalk on Anaheim Ave between 19th Street and Bay Street.
C-1.11: Reduce or eliminate intrusion of traffic related to non-residential development on local streets in residential neighborhoods.	Traffic calming measures and warning signs are installed, as necessary, on local streets to reduce cut through traffic.
C-1.12: Prioritize intersection improvements which improve through traffic flow on Major, Primary, and Secondary Arterials, and reduce impacts on local neighborhood streets with emphasis on pedestrian safety.	Ongoing.
C-1.13: Promote engineering improvements such as physical measures constructed to lower speeds, improve safety, and otherwise reduce the impacts of motor vehicles.	Median projects are being implemented on several arterials to address speeding and reduce severe accidents.
C-1.14: Design and Implement transportation projects to meet local and regional system capacity needs in accordance with the Master Plan of Streets and Highways.	Ongoing.
C-1.15: Implement neighborhood approved traffic-calming measures in residential neighborhoods and appropriate commercial areas, such as street narrowing, curb extensions, roundabouts, landscaped medians, and radar speed feedback signs.	Radar speed feedback signs on neighborhood streets were installed. Similar projects will be considered on other streets.
C-1.16: Establish priority-ranking system to evaluate traffic-calming requests for implementation throughout the City.	Ongoing.
C-1.17: Pursue programs that reduce vehicle speeds and cut-through traffic on local streets.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
<b>Goal C-2: Effectively Manage and Improve the Roadway System</b>	
<b>Objective C-2A:</b> Implement policies that encourage and accommodate all users while maintaining the efficiency of the circulation system.	
C-2.1: Establish a citywide crosswalk policy to address installation, maintenance, removal, and enhancements of crosswalks at intersections and mid-block locations. Crosswalk locations and treatment will be based on criteria including, but not limited to safety, traffic volume, and concentration of pedestrian activity. Potential enhancements may include leading pedestrian intervals at signalized intersections, bulb-outs, and median refuges to reduce crossing distances.	To be established. Additional information will be provided with the 2020 annual review.
C-2.2: Avoid creation of frequent driveways for new development access in active pedestrian areas that create conflict points between pedestrians and vehicles.	Ongoing.
C-2.3: Encourage commercial property owners to use shared driveway access and interconnected roads within blocks, where feasible. Require driveway access closures or consolidations, or both when a site is remodeled or redeveloped.	Ongoing.
C-2.4: Collaborate with law enforcement and public safety organizations to coordinate policies and programs that would reduce injuries and deaths on the roadways.	Ongoing.
C-2.5: Designate routes for truck traffic to minimize potential conflicts between trucks and cars, pedestrians, bicycles, transit, and vehicle access and circulation. Establish by ordinance a truck map that depicts allowable truck routes within the City.	To be implemented. Additional information will be provided with the 2020 annual review.
C-2.6: Periodically review and update traffic signal timing at all signalized intersections to maintain traffic signal coordination and to accommodate bicycle and pedestrian needs.	Ongoing.
C-2.7: Develop new traffic level of services criteria in accordance with SB 743 to meet the California Environmental Quality Act (CEQA).	To be implemented. Additional information will be provided with the 2020 annual review.
C-2.8: Continue the use of the Intersection Capacity Utilization (ICU) methodology to address local traffic level of service and impacts, with Level of Service “D” as the threshold for meeting the City’s significance criteria.	Ongoing.
<b>Objective C-2B:</b> Construct street improvements and apply congestion management tools to obtain efficient performance of the transportation system.	
C-2.9: Incorporate the street system improvements identified in the General Plan Environmental Impact Report (EIR) into the Capital Improvement Program.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
C-2.10: Continue to deploy intelligent transportation systems (ITS) strategies—such as adaptive signal controls, fiber optic communication equipment, closed circuit television cameras, real-time transit information, and real-time parking availability information—to reduce traffic delays, lower greenhouse gas emissions, improve travel times, and enhance safety for drivers, pedestrians, and cyclists.	Ongoing. Traffic signal improvement projects were implemented along Sunflower Avenue. Traffic signal improvement projects are currently being implemented along Bear Street and Fairview Road corridors.
C-2.11: Investigate all operational measures, including the use of one-way streets, to improve traffic circulation and to minimize congestion for all travel modes.	To be implemented. Additional information will be provided with the 2020 annual review.
C-2.12: Investigate and utilize state-of-the-art transportation system management technology and industry practices to address recurring and non-recurring traffic events (i.e., special events, incident/emergency management).	Ongoing. Citywide implementation of GPS emergency vehicle preemption (EVP) upgrades were installed at an additional 36 locations. A maintenance program established for Citywide GPS EVP system.
C-2.13: Continue to evaluate and pursue design and operational improvements (medians, driveway closures, signal synchronization or phasing, parking or turn restrictions, etc.) to improve the efficiency of intersections.	Ongoing.
<b>Goal C-3: Enhance Regional Mobility and Coordination</b>	
<b>Objective C-3A: Promote development of transportation projects along regional corridors.</b>	
C-3.1: Maintain compliance with Orange County Congestion Management Plan (CMP) requirements, including consistency with CMP level of service standards, adoption of a seven-year capital improvement program, analysis of impacts of land use decisions on the CMP highway system, and adoption and implementation of deficiency plans when intersections do not meet adopted performance standards.	City conducts a review of CMP in coordination with OCTA every two years.
C-3.2: Support the goals and objectives of the Orange County Long Range Transportation Plan, including expansion of transportation system choices, improvement of transportation system performance, and sustainability of transportation infrastructure.	Ongoing.
C-3.3: Support the goals and objectives of the SCAG Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS), including expansion of transportation system choices, improvement of transportation system performance, and sustainability of transportation infrastructure.	Ongoing.
C-3.4: Coordinate signal timing on all major arterials with a local signal synchronization program consistent with the Orange County Traffic Signal Synchronization Master Plan (TSSMP).	Several traffic signal improvement projects are underway using this program funding.

General Plan Goal, Objective, Policy	Description of City Action
C-3.5: Ensure Costa Mesa’s input, participation, and discretionary review of applicable region-wide transportation system policies, programs, and construction.	Ongoing.
C-3.6: Develop short-term and long-term improvements to the SR-55 corridor in coordination with Caltrans and OCTA to address regional mobility needs.	A design project is underway to review short-term improvement options for Newport Boulevard in the Downtown area.
C-3.7: Promote the City’s preferred alternative of undergrounding the SR-55 freeway south of 19th Street within the City limits.	Ongoing.
<b>Objective C-3B:</b> Coordinate and partner with local and regional agencies to promote projects and policies that improve regional mobility.	
C-3.8: Coordinate with adjacent jurisdictions to maintain or improve mobility within the City to achieve a standard Level of Service no worse than “D” at all intersections under State or joint control. Intersection Level of Service analyses for General Plan conditions for locations under State or joint control will be updated periodically and presented to the City Council.	Ongoing coordination with Cities of Santa Ana, Newport Beach and Huntington Beach on traffic signal issues and development projects and with Caltrans on their improvement projects.
C-3.9: Consult with Caltrans and OCTA regarding the I-405 widening project to minimize adverse impacts to Costa Mesa’s neighborhoods, businesses, and streets.	Ongoing.
C-3.10: Coordinate with OCTA and other jurisdictions to remove Gisler Avenue Bridge over the Santa Ana River from the City’s Master Plan of Streets and Highways and County’s Master Plan of Arterial Highways.	The current agreement and designation was extended until 2025. Ongoing coordination.
C-3.11: Collaborate with Caltrans and neighboring jurisdiction to improve signal timing and coordination along major arterials across jurisdictional boundaries.	Ongoing.
C-3.12: Work closely with the State of California and other government agencies to control traffic-related impacts of uses on State- or other agency-owned land (i.e., Orange County Fairgrounds, Orange Coast College, etc.).	Ongoing.
C-3.13: Coordinate with other responsible agencies the planning, funding, prioritization, and implementation of bicycle, pedestrian, and transit programs and supporting infrastructure.	Ongoing.
<b>Goal C-4:</b> Promote Transportation Demand Management, Transit, and Efficiency	
<b>Objective C-4A:</b> Encourage greater utilization of Transportation Demand Management (TDM) strategies to reduce dependence on single-occupancy vehicles.	
C-4.1: Support South Coast Air Quality Management District (SCAQMD) trip reduction programs, including park and ride lots, transit subsidies, carpool and vanpool programs, flexible working hours, bicycle facilities, and other traffic reduction strategies.	Ongoing.



General Plan Goal, Objective, Policy	Description of City Action
C-4.2: Support local and multi-jurisdictional car-sharing and bike-sharing programs.	Ongoing.
C-4.3: Consider implementing park-once approaches for multiuse districts and regional destinations areas.	Ongoing.
C-4.4: Embrace innovative parking solutions that reduce the required spaced needed for parking, such as automated parking lifts and elevators.	This will be considered at project level review.
C-4.5: Encourage and provide incentives for commercial, office, and industrial development to provide preferred parking for carpools, vanpools, electric vehicles, and flex cars.	Large projects are required to provide Transportation Demand Management (TDM) programs incorporating various trip reduction strategies.
C-4.6: Encourage and support programs that increase vehicle occupancy, including the provision of traveler information, shuttles, preferential parking for carpools/vanpools, transit pass subsidies, and other methods.	Ongoing.
C-4.7: Promote the combination of TDM measures as much more effective than any single measure.	Ongoing.
C-4.8: Require discussion of transportation system management (TSM) and TDM measures in all EIRs prepared for major projects.	Ongoing.
C-4.9: Encourage the integration of compatible land uses and housing into major development projects to reduce vehicle use.	Ongoing.
C-4.10: Allow the application of transportation management rideshare programs, integration of complementary land uses, and other methods to reduce project related average daily and peak hour vehicle trips to achieve consistency with allocated trip budgets.	Ongoing.
<b>Objective C-4B:</b> Promote regional and local transit services as an alternative to automobile travel.	
C-4.11: Ensure that roadways designated as transit routes can accommodate transit vehicle circulation and convenient pedestrian access to and from transit stops.	Ongoing.
C-4.12: Review all capital improvement projects to ensure improvements located on existing and planned transit routes include modification of street, curb, and sidewalk configurations to allow for easier and more efficient transit operations and improved passenger access.	All improvement projects incorporate ADA facility improvements, bus stop improvements and sidewalk enhancements.
C-4.13: Provide transit stop amenities that facilitate access to and from transit stops and transfer locations. These may include pedestrian pathways approaching stops, high-quality benches and shelters, traveler information systems (real-time transit arrival information), and bike storage and bicycle connections. Bus stops should accommodate timed transfers between buses and other transit services where necessary.	To be implemented. Additional information will be provided with the 2020 annual review.
C-4.14: Encourage new development along major transit corridors to provide efficient and safe access to transit stops and public sidewalks.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
C-4.15: Support and participate with OCTA ACCESS Service in providing transportation assistance to senior citizens and the disabled.	Ongoing.
C-4.16: Consult with OCTA for transit services, such as changes to bus routes, bus stops, and hours of operation. Additionally, coordinate with OCTA for changes to transit services provided for seniors, the disabled, and transit dependent populations.	Ongoing.
C-4.17: Consult with the Newport-Mesa Unified School District to maintain school bus services provided for local schoolchildren.	Ongoing.
C-4.18: Coordinate with OCTA to improve transit services in the City, including strategies such as bus rapid transit, express services, community circulators, and other strategies.	Ongoing.
C-4.19: Encourage new local transit programs in coordination with OCTA, consisting of shuttle services to local and regional destinations.	Ongoing.
C-4.20: Coordinate with OCTA to construct bus turnouts at appropriate locations, with attractive shelters designed for safe and comfortable use.	Ongoing.
C-4.21: Require discussion of transit service needs and site design amenities for transit ridership in EIR for major projects.	Ongoing.
<b>Goal C-5: Ensure Coordination between the Land Use and Circulation Systems</b>	
<b>Objective C-5A: Coordinate land use policies and development activities that support a sustainable transportation system.</b>	
C-5.1: Ensure that new development projects are consistent with the vehicular trip budgets, where adopted.	Ongoing.
C-5.2: Require that large developments and redevelopments provide short-term and long-term vehicular traffic impact studies.	Ongoing. City requires detailed traffic analysis for all new developments that generate 50 or more trips at any intersection during peak hours.
C-5.3: Encourage permitted General Plan land uses which generate high traffic volumes to be located near major transit and transportation corridors to minimize vehicle use, congestion, and delay.	Ongoing.
C-5.4: Maintain balance between land use and circulation systems by phasing new developments to levels that can be accommodated by roadways existing or planned to exist at the time of completion of each phase of the project.	Ongoing.
C-5.5: Promote development of mixed-use projects to reduce number of vehicle trips.	This is reviewed at project level.
C-5.6: Coordinate the design and improvement of pedestrian and bicycle ways in major residential, shopping and employment centers, parks, schools, other public facilities, public transportation facilities, and bicycle networks with adjacent cities.	Ongoing.
C-5.7: Require dedication of right-of-way, in an equitable manner, for development that increases the intensity of land use.	City requires dedication of right-of-way as development occurs in accordance with Municipal Code requirements.



General Plan Goal, Objective, Policy	Description of City Action
C-5.8: Minimize circulation improvements that will necessitate the taking of private property on existing developed properties.	Ongoing.
C-5.9: Require that circulation necessary to provide or attain the minimum traffic level of service standard at an intersection to which a development project contributes measurable traffic be completed within three years of issuance of the first building permit for such development project, unless additional right-of-way or coordination with other government agencies is required to complete the improvement. Improvements may be required sooner if, because of extraordinary traffic generation characteristics of the project or extraordinary impacts to the surrounding circulation system, such improvements are necessary to prevent significant adverse impacts.	Ongoing.
C-5.10: Allow for construction of circulation improvements for a phased development project to be constructed commensurate with the project construction, based upon the findings of a traffic study approved by the City of Costa Mesa.	Ongoing.
C-5.11: Maintain balance between land use and circulation systems by phasing new development to levels that can be accommodated by roadways existing or planned to exist at the time of completion of each phase of the project.	Ongoing.
C-5.12: Support consistency with the Orange County Sustainable Communities Strategy (OC SCS) and SCAG RTP/SCS by providing an integrated land use and transportation plan to meet mandated emissions reduction targets consistent with SB 375.	Ongoing.
<b>Objective C-5B:</b> Establish strategies and processes that allow large developments to analyze and mitigate traffic impacts and infrastructure needs.	
C-5.13: Require that new development projects improve access to and accommodations for multimodal transportation.	Ongoing.
C-5.14: Require developers of new building and redevelopment/reuse projects as part of the project development review process that are located along bus routes to pay a designated fair share of the cost of providing improved bus stop facilities and related street furniture or, where appropriate, dedicate land for improved bus stop facilities.	Ongoing.
C-5.15: Consider the needs of the transportation and infrastructure system early for large developments and coordinate with developers to design projects that minimize traffic impacts and infrastructure demands, and implement complete streets wherever feasible. Alternatively, address transportation and infrastructure system impacts through the implementation of development agreements.	Ongoing.
<b>Goal C-6:</b> Fund and Evaluate the City's Transportation Network	

General Plan Goal, Objective, Policy	Description of City Action
<b>Objective C-6A:</b> Pursue funding sources to maintain and enhance the transportation and infrastructure system.	
C-6.1: Evaluate traffic collision data regularly, and identify top collision locations for automobiles, bicycles, pedestrians, transit in Costa Mesa. Develop appropriate countermeasures and pursue funding from all available sources to implement them.	Ongoing.
C-6.2: Continue to develop and maintain long-range capital improvement programs consistent with the General Plan and M2 eligibility requirements.	City submits an annual report to OCTA for Measure M2 eligibility.
C-6.3: Coordinate with OCTA to fund, develop, and maintain a Master Plan of Streets and Highways consistent with the Master Plan of Arterial Highways (MPAH).	Ongoing.
C-6.4: Require a locally collected and administered traffic mitigation fee program to guarantee that new development pays for its fair share toward improvements resulting in reductions in air pollutant and GHG emissions and traffic impacts generated by the development.	City completed annual review of the traffic impact fee and updated the traffic impact fee.
C-6.5: Actively pursue local, State, and federal funding to implement, maintain, and evaluate the transportation and infrastructure system.	Ongoing.
C-6.6: Supplement funding from annual fees or assessments on existing and new development with grants and other nonlocal sources.	Ongoing,.
C-6.7: Develop strategies to implement an infrastructure and transportation system to be consistent with State policies on resiliency and sustainability.	Ongoing.
C-6.8: Amend the General Plan, if necessary, to be responsive to evolving funding requirements and to comply with State and federal regulations affecting the goals and policies of the Circulation Element.	As needed and ongoing.
C-6.9: Coordinate with OCTA and Caltrans to seek funding and implementation solutions to improve Newport Boulevard at the terminus of the State Route 55 freeway to relieve congestion from regional traffic.	Staff met with OCTA to review options for improving SR-55. Ongoing coordination.
C-6.10: Review the City's transportation impact fee program on a regular basis, and adjust fees as needed to ensure that funding is available for planned transportation improvements that will benefit all travel modes.	City completed an annual review of the traffic impact fee study and updated the traffic impact fee. Active Transportation projects were added to the fee program. Periodic reviews will be conducted.
C-6.11: Prioritize funding and timing for implementing transportation improvements. Consider prioritizing multimodal projects that provide the most benefit to all users.	Ongoing.
C-6.12: Require that every new development project pay its share of costs associated with the mitigation of project generated impacts.	Ongoing.
C-6.13: Measure M2 sales tax revenues shall not be used to replace private funding which has been committed for any project.	Measure M2 requires that M2 funds do not supplant developer fee requirements.

General Plan Goal, Objective, Policy	Description of City Action
C-6.14: The City’s seven-year capital improvement program shall be adopted and maintained in conformance with the provisions of Measure M2 for the purpose of maintaining the established level of service standard.	Ongoing.
C-6.15: Maintain a traffic impact fee for circulation system improvements to the Master Plan of Streets and Highways; review and update fees on a regular basis.	Ongoing.
<b>Objective C-6B:</b> Evaluate the transportation system to ensure that it meets the City’s circulation goals.	
C-6.16: Provide an annual Capital Improvement Program General Plan consistency report.	The CIP is annually reviewed by the Planning Commission prior to its adoption to ensure consistency with General Plan.
C-6.17: Provide annual public review of implementation status reports of goals, policies, and objectives stated in the Circulation Element.	Ongoing.
C-6.18: Adopt and seek out methods and processes that provide appropriate and accurate data for evaluating the performance of the transportation and infrastructure system.	To be implemented. Additional information will be provided with the 2020 annual review.
<b>Goal C-7: Promote a Friendly Active Transportation System in Costa Mesa</b>	
<b>Bikeways and Pedestrian Paths</b>	
<b>Objective C-7A:</b> Expand, enhance, and protect the existing bicycle and pedestrian network to provide a comprehensive, system of Class I, Class II, Class III, and Class IV facilities to increase connectivity between homes, jobs, schools transit, and recreational resources in Costa Mesa.	
Recommendation C-7.1: Develop an extensive bicycle and pedestrian backbone network through the use of standard and appropriate innovative treatments.	An Active Transportation Plan was developed and reviewed by the Bikeway and Walkability Committee, Planning Commission and by the public. The Active Transportation Plan was adopted by the City Council in June 2018. This Plan focuses on the completion of the bicycle network by identifying existing and missing bikeway segments to improve connectivity and providing recommendations for potential improvements to the system and programs. The City received grant funding for the development of a Pedestrian Master Plan project which will begin in early 2020.
Recommendation C-7.2: Plan and install new bicycle lanes on Major Arterials, where feasible and appropriate.	Ongoing.
Recommendation C-7.3: Plan and install shared lane markings (“sharrows”) and signage on appropriate existing and planned bicycle routes where bicycle lane implementation is demonstrated to be infeasible.	Ongoing. Sharrows will be installed on streets identified with Class III bicycle facilities.
Recommendation C-7.4: Where feasible, Class I shared-use paths should be a priority for future developments.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
Recommendation C-7.5: Plan and install new shared-use paths in utility corridors and/or along flood control channels, and extend existing bicycle and shared-use paths.	Study of bicycle trail along Paularino Channel and public outreach is underway.
Recommendation C-7.6: Plan and complete north/south multi-purpose and bicycle routes through the City to augment the east/west route.	Ongoing.
Recommendation C-7.7: Consider the identification and feasibility of potential Class IV cycle tracks.	Final design of Merrimac Way Class IV is underway and will be advertised for constructed in 2020.
Recommendation C-7.8: When feasible, implement the completion through regional coordination of the Costa Mesa roadway and trail segments of regional bikeway plans.	Ongoing.
Recommendation C-7.9: Encourage reallocation of roadway rights-of-way where appropriate to accommodate shared-use path and bicycle facilities, while preserving and respecting the character of each adjacent neighborhood.	Ongoing.
Recommendation C-7.10: Support bicycle improvement projects that close gaps in the regional bicycle network either by implementing specific projects recommended in the Plan or through other treatments.	Ongoing.
Recommendation C-7.11: Encourage bicycle projects that connect local facilities and neighborhoods to major bicycle corridors.	Ongoing.
Recommendation C-7.12: Work cooperatively with adjoining jurisdictions and local/regional agencies to coordinate bicycle planning, and implementation activities. Where required, develop consistent active transportation plans and policies with regional and adjacent agencies.	Ongoing.
Recommendation C-7.13: Prioritize safe access to major regional trails such as the OC Loop/Santa Ana River Trail and the Newport Back Bay Trail System. Where feasible, plan and provide a continuous low-stress Class I and/or Class IV facility from east to west across the city between these facilities.	To be implemented. Additional information will be provided with the 2020 annual review.
Recommendation C-7.14: Explore favorable opportunities to remove parking to accommodate bicycle lanes.	Ongoing.
Recommendation C-7.15: Identify favorable opportunities to retain parallel parking adjacent to sidewalks to maintain pedestrian safety.	Ongoing.
Recommendation C-7.16: Consider every street in Costa Mesa as a street that cyclists could use.	Ongoing.
Recommendation C-7.17: Link on-road and off-road bicycle and pedestrian facilities within Costa Mesa to existing and planned facilities in adjacent and regional jurisdictions.	To be implemented. Additional information will be provided with the 2020 annual review.

General Plan Goal, Objective, Policy	Description of City Action
Recommendation C-7.18: Low-stress design techniques should be considered where necessary to attract a wide variety of users.	Ongoing.
Recommendation C-7.19: Establish designated safe routes to schools for biking and walking.	Safe Route to School routes designated and provided to schools and posted online.
Recommendation C-7.20: Designate walkable districts in the City.	Ongoing.
<b>Bike and Pedestrian Facilities</b>	
<b>Objective C-7B:</b> Provide end-of-trip facilities that support the bicycle network.	
Recommendation C-7.21: Provide bike parking and bike-related amenities at public facilities and along public rights-of-way.	Bike racks have been installed at public parks, public facilities, and along public rights-of-way. Additional bike racks will be installed at public facilities.
Recommendation C-7.22: Pursue public-private partnerships to furnish local businesses with secure bike parking and other related amenities.	Ongoing.
Recommendation C-7.23: Develop and adopt bicycle parking equipment standards for bicycle parking to be installed within the public right-of-way and post on the City website.	Underway. Bicycle rack parking standards and specifications have been developed for public facilities.
Recommendation C-7.24: Work with local schools and colleges to provide ample and secure bike parking and other related amenities for students and employees.	Ongoing.
Recommendation C-7.25: Work with OCTA to maximize bicycle amenities, such as bus stop solar lighting and bicycle lockers, at high-volume transit stops.	Ongoing.
Recommendation C-7.26: Prioritize the installation of bicycle-scale and/or pedestrian-scale lighting.	Ongoing.
Recommendation C-7.27: Encourage and incentivize providing attended bicycle parking services, such as a bicycle valet, at major City events, OC Fair, Farmers' Markets, holiday festivals, and other community events.	Encouraged provision of bicycle parking at OC Fair and at Chargers Training Camp.
Recommendation C-7.28: Prioritize schools with the highest auto traffic volume during peak hours and insufficient parking for staff and parents. Plan and install bicycle facilities adjacent those schools.	To be implemented. Additional information will be provided with the 2020 annual review.
Recommendation C-7.29: Provide bike parking and bike-related amenities at public facilities and along public right-of-way.	Bike racks have been installed at public parks, public facilities, and along public rights-of-way. Additional bike racks will be installed at public facilities. Encouraged provision of bicycle parking at OC Fair and at Chargers Training Camp and Concerts in the Park summer series.

General Plan Goal, Objective, Policy	Description of City Action
<b>“First and Last Mile” Programs</b>	
<b>Objective C-7C:</b> Encourage sustainable modes of transportation to fill gaps between the first and last miles of trips (walking, biking, ride sharing, transit, taxi and car-sharing).	
Recommendation C-7.30: Identify citywide infrastructure needed to create the interconnected multi-trail system.	Ongoing.
Recommendation C-7.31: Improve the quality, aesthetics, and safety of high-use pedestrian corridors.	Ongoing.
Recommendation C-7.32: Development and implement a bicycle sharing system.	City reviewing mobility sharing options with Bikeway and Walkability Committee.
Recommendation C-7.33: Proposed new mode split goals: <ul style="list-style-type: none"> <li>• 50 percent motor vehicles</li> <li>• 10 percent transit</li> <li>• 10 percent bicycles</li> <li>• 20 percent walking</li> <li>• 10 percent carpools, taxi, transportation network company services, and car sharing</li> </ul>	To be implemented. Additional information will be provided with the 2020 annual review.
Recommendation C-7.34: Establish a goal for all trips of less than three miles to be 30 percent by bicycle, and establish a goal of less than 1 mile to be 30 percent by walking.	Ongoing.
Recommendation C-7.35: Consider implementing a small-scale transportation system to encourage mode shift to popular destinations as defined by users.	Ongoing.
<b>Goal C-8: Create a Safer Place to Walk and Ride a Bicycle</b>	
<b>Design and Way-finding</b>	
<b>Objective C-8A:</b> Develop bicycle and pedestrian facilities with approved uniform design standards, and implementation of way-finding signage providing information on various destinations.	
Recommendation C-8.1: Require that all facilities be designed in accordance with the latest federal, state, and local standards.	Ongoing.
Recommendation C-8.2: Provide and maintain bicycle and pedestrian signal detectors, informational signage, and lighting, along City bikeways.	Ongoing.
Recommendation C-8.3: Develop, install and maintain a bicycle and pedestrian way-finding signage program to indicate route turns, the presence of intersecting bikeways, streets and distances to nearby local and major destinations.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
Recommendation C-8.4: Develop a list of acceptable plant materials for shared use paths that will not damage, create security problems or hazards for bicyclists. Incorporate canopy trees and native, drought-tolerant landscaping as a standard Class I facility (shared use path) feature. Encourage the use of sustainable drainage designs, such as bio-swales.	Ongoing.
Recommendation C-8.5: Utilize Complete Streets elements as demonstrated in most recent versions of National Association of City Transportation Officials (NACTO) Urban Street Design Guide and Bikeway Design Guide.	Ongoing.
Recommendation C-8.6: Crosswalks will include high visibility crossing treatments.	New projects include high visibility crosswalks.
Recommendation C-8.7: Paint direction arrows on all bike lanes and bike paths to reduce the risk of collisions.	Ongoing.
<b>Safety Enforcement and Reporting</b>	
<b>Objective C-8B:</b> Continue and expand enforcement activities that enhance safety of bicyclists on bike paths and roadways.	
Recommendation C-8.8: Enforce laws that reduce bicycle/pedestrian/motor vehicle incidents and conflicts.	Ongoing.
Recommendation C-8.9: Train police officers on bicyclists' rights and responsibilities and bicycle/pedestrian/vehicle collision evaluation.	Ongoing.
Recommendation C-8.10: Utilize the City's bicycle-mounted patrol officer program to educate and enforce pedestrian and bicycle user violations not necessarily to punish, but to correct.	Ongoing.
Recommendation C-8.11: Promote efficient reporting mechanisms for behaviors that endanger cyclists and pedestrians.	Ongoing.
Recommendation C-8.12: Develop a partnership with the school community to establish and update suggested routes to schools for biking and walking.	Suggested Routes to School maps were provided to all schools.
<b>Safe Roadway Conditions</b>	
<b>Objective C-8C:</b> Maintain bicycle and pedestrian facilities that are clear of debris and provide safe conditions for all users.	
Recommendation C-8.13: Establish routine maintenance schedule/standards for bicycle and pedestrian facilities such as sweeping, litter removal, landscaping, repainting of striping, signage, and signal actuation devices.	Ongoing.
Recommendation C-8.14: Encourage and empower citizens to report maintenance issues that impact bicyclist and pedestrian safety including, but not limited to, potholes, sidewalk lifting, and overgrown vegetation.	Costa Mesa Connect includes provision to notify bicycle-related issues to the City.



General Plan Goal, Objective, Policy	Description of City Action
Recommendation C-8.15: Establish procedures for responding to citizen reports in a timely manner.	Ongoing.
Recommendation C-8.16: Where feasible, reduce or eliminate conflict points such as driveways that cross the sidewalk.	Ongoing.
<b>Safety Education</b>	
<b>Objective C-8D:</b> Increase education of bicycle and pedestrian safety through programs and training of school children and the public.	
Recommendation C-8.17: Create, fund, and implement bicycle-safety curricula and provide to the public, tourists, various ethnic groups, diverse ages and disadvantaged communities.	To be implemented.
Recommendation C-8.18: Provide multilingual bicycle-safety maps and brochures (print and electronic versions) in languages that are widely used in Costa Mesa.	To be implemented. Bicycle-safety maps and brochures provided in adult and children English versions.
Recommendation C-8.19: Encourage schools to develop and provide bicycle-safety curricula for use in elementary, middle, and high schools, such as the Bicycle Rodeo events.	To be implemented. Bicycle Rodeo events conducted by Costa Mesa Police Department.
Recommendation C-8.20: Support marketing and public awareness campaigns aimed at improving bicycle and pedestrian safety.	Ongoing.
Recommendation C-8.21: Provide a user education program developed and promoted to encourage proper trail use and etiquette.	To be implemented.
Recommendation C-8.22: Work with local bicycle advocacy organizations to develop, promote and support a series of bicycle education classes. Include information on bicycle safety, maintenance, and security.	To be implemented. Additional information will be provided with the 2020 annual review.
Recommendation C-8.23: Develop and distribute education material regarding bicycle and pedestrian responsibilities and laws.	A bicycle map and safety guide was developed and distributed in both adult and children versions.
<b>Safety Data</b>	
<b>Objective C-8E:</b> Monitor and analyze bicycle and pedestrian safety.	
Recommendation C-8.24: Request bicycle and pedestrian collision reports from local law enforcement periodically and consider improvements to address problem areas.	Ongoing.
Recommendation C-8.25: Establish an expedited process to report maintenance and safety concerns, e.g. pavement markings (sharrows, missing bike lane lines), ramps, curb cut-outs, broken walk/bike signal buttons, signage, minor maintenance of bike lanes/paths (street/path sweeping, minor surface patching, inoperable traffic signal bicycle detection).	Costa Mesa Connect includes provision to report maintenance and safety concerns.



General Plan Goal, Objective, Policy	Description of City Action
<p>Recommendation C-8.26: Conduct Roadside Safety Audits (RSAs) on a regular basis to provide periodic snapshots of roadway safety, including bicycle, pedestrian, equestrian, skateboard, and other non-motorized modes of travel.</p>	<p>To be implemented. Additional information will be provided with the 2020 annual review.</p>
<p><b>Goal C-9: Integrate Active Transportation Elements into Circulation System and Land Use Planning</b></p>	
<p><b>Land Use Planning Decisions and Active Transportation</b></p>	
<p><b>Objective C-9A:</b> Consider bicycle and pedestrian facilities during land use planning process.</p>	
<p>Recommendation C-9.1: Incorporate the Costa Mesa Bicycle and Pedestrian Master Plan into the City's General Plan.</p>	<p>The City's General Plan was updated with the adopted Active Transportation Plan in June 2018. The Active Transportation Plan includes a Bicycle Master Plan. The City received grant funding for the development of a Pedestrian Master Plan project which will begin in early 2020.</p>
<p>Recommendation C-9.2: Ensure that all current and proposed land use planning is consistent with the Costa Mesa Bicycle and Pedestrian Master Plan.</p>	<p>The Active Transportation Plan with a Bicycle Master Plan is part of overall City's General Plan Circulation Element. The City received grant funding for the development of a Pedestrian Master Plan project which will begin in early 2020.</p>
<p>Recommendation C-9.3: Require new developments provide adequate bicycle parking and pedestrian access.</p>	<p>Ongoing.</p>
<p>Recommendation C-9.4: Collaborate with property owners to increase bicycle parking over time.</p>	<p>Ongoing.</p>
<p>Recommendation C-9.5: Encourage the integration of compatible land uses and housing into major development projects to reduce vehicle use.</p>	<p>Ongoing.</p>
<p>Recommendation C-9.6: Provide a fully integrated network of modern active transportation facilities to and from major activity centers and residential centers.</p>	<p>Ongoing.</p>
<p>Recommendation C-9.7: Identify areas where an increase in the need for active transportation can reasonably be anticipated due to housing/business growth.</p>	<p>To be implemented. Additional information will be provided with the 2020 annual review.</p>
<p>Recommendation C-9.8: Make commercial and recreational areas more enjoyable for pedestrians by implementing measures such as providing shade, planting trees, eliminating visible parking lots and vacant land, and minimizing long stretches of building façade.</p>	<p>Ongoing.</p>
<p>Recommendation C-9.9: Develop creative, artistic, and functional bicycle parking solutions, and install them throughout the City as a standard.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action
<b>Active Transportation in Developments</b>	
<b>Objective C-9B:</b> Integrate bicycle and pedestrian facility improvements during planning, design and implementation of transportation projects.	
Recommendation C-9.10: Promote the preservation of bicycle access within all roadway rights-of-way, as well as the development of innovative, safety-enhanced on-street facilities, such as bicycle boulevards and cycle tracks.	Ongoing.
Recommendation C-9.11: Establish bike boulevards on streets with low traffic volumes and slow speeds to encourage bicycling.	Bicycle Boulevards have been identified and included in the adopted Active Transportation Plan.
Recommendation C-9.12: Proactively seek new opportunities for acquisition of abandoned rights-of-way and other lands for the development of new multi-use pathways that integrate with the planned network.	Ongoing.
Recommendation C-9.13: Improve the safety of all road users through the implementation of neighborhood traffic-calming treatments.	Traffic calming improvements are being implemented on neighborhood streets.
Recommendation C-9.14: Detours through or around construction zones should be designed for safety and convenience, and with adequate signage for cyclists and pedestrians.	Ongoing.
Recommendation C-9.15: Provide opportunity for public input prior to the removal of an existing bicycle or pedestrian facility or the approval of any development or street improvement that would preclude these planned facilities.	Ongoing.
<b>Goal C-10: Promote an Active Transportation Culture</b>	
<b>An Active Transportation Culture</b>	
<b>Objective C-10A:</b> Encourage more people to walk and bicycle by supporting programs that foster community support for bicycling and walking, and raise public awareness about active transportation.	
Recommendation C-10.1: Support marketing and public awareness campaigns through a variety of media aimed at promoting bicycling and walking as a safe, healthy, cost-effective, environmentally friendly transportation choice.	Ongoing.
Recommendation C-10.2: Support programs aimed at increasing bicycle and walk trips by providing incentives, recognition, or services that make bicycling and walking a more convenient transportation mode.	Ongoing.
Recommendation C-10.3: Promote bicycling and walking at City-sponsored and public events, such as Earth Day, Bike to Work Day/Month, farmers' markets, public health fairs, art walks, craft fairs, and civic events.	Staff will work with event organizers to promote bicycle parking and access.
Recommendation C-10.4: Encourage and promote bicycle related businesses within Costa Mesa including, but not limited to, involvement of civic clubs and organizations.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
Recommendation C-10.5: Promote active transportation events in Costa Mesa to raise awareness and encourage bicycling, including, but not limited to, those that may involve temporary road closures, bike to work/school, senior walks, historic walks, and ciclovías.	Ongoing.
Recommendation C-10.6: Encourage major employment centers and employers to promote commuting by bicycle including the use of flex-time work schedules to support non-rush bicycle commuting. Build a coalition with City, businesses, schools, and residents to promote active transportation.	Ongoing.
Recommendation C-10.7: Encourage participation in bicycle and pedestrian promotion activities by education facilities, arts programs, active transportation clubs, and entertainment providers.	To be implemented.
Recommendation C-10.8: Achieve “Silver Level Bicycle Friendly Community” by League of American Bicyclists by 2025.	To be implemented.
Recommendation C-10.9: Achieve “Walk Friendly Community” status from WalkFriendly.org by 2025.	To be implemented.
Recommendation C-10.10: Achieve “HEAL City” designation by 2017.	To be implemented. Bikeway and Walkability Committee developing a resolution for City Council to consider. Additional information will be provided with the 2020 annual review.
<b>Goal C-11: Promote the Positive Air Quality, Health, and Economic Benefits of Active Transportation</b>	
<b>Improving the Environment with Active Transportation</b>	
<b>Objective C-11A: Improve air quality and public health and reduce ambient noise by promoting Active Transportation programs.</b>	
Recommendation C-11.1: Determine baseline emissions levels, then track and communicate changes in emissions as modes of transportation trips shift to encourage more walking and biking.	To be implemented.
Recommendation C-11.2: Improve the quality of life in Costa Mesa by reducing neighborhood traffic and noise.	Ongoing.
Recommendation C-11.3: Increase pedestrian and bicycle trips, thereby reducing vehicle trips and vehicle miles Traveled.	Ongoing.
Recommendation C-11.4: Coordinate with appropriate federal, state, and county health agencies on active transportation programs to achieve health benefits.	To be implemented.
<b>Economic and Other Incentives</b>	
<b>Objective C-11B: Provide economic incentives for expanding and enhancing bicycle and pedestrian facilities.</b>	
Recommendation C-11.5: Incentivize the business community to support pedestrians and bicycle users in tangible ways.	The Traffic Impact Fee includes a five percent (5%) reduction in automobile trips for developments proposing to implement active transportation improvements beyond typical development requirements.

General Plan Goal, Objective, Policy	Description of City Action
Recommendation C-11.6: Partner with the business and school communities to create a marketing strategy to encourage individual businesses to market Costa Mesa as a bicycle-friendly City.	Ongoing.
Recommendation C-11.7: Encourage developers to include features, amenities and programs that are proven to increase walking and/or bicycling.	Ongoing.
Recommendation C-11.8: Offer incentives for businesses whose employees walk or bike to work.	To be implemented.
Recommendation C-11.9: Encourage the Chamber of Commerce and the business community to promote active transportation in commercial areas to stimulate economic vitality.	Representative from the Chamber of Commerce is a liaison on the Bikeway and Walkability Committee.
<b>Goal C-12: Monitor, Evaluate, and Pursue Funding for Implementation of the Bicycle and Pedestrian Master Plan</b>	
<b>Objective 12A:</b> Continuously monitor and evaluate Costa Mesa’s implementation progress on the Bicycle and Pedestrian Master Plan policies, programs, and projects.	
Recommendation C-12.1: Establish a monitoring program to measure the effectiveness and benefits of the Costa Mesa Bicycle and Pedestrian Master Plan.	To be implemented.
Recommendation C-12.2: Track citywide trends in active transportation through the use of Census data, bicycle and pedestrian counts, travel surveys, and online surveys as part of annual reviews of the General Plan.	To be implemented.
Recommendation C-12.3: Ensure that Bicycle and Pedestrian Master Plan programs and projects are implemented in an equitable manner geographically, socioeconomically, and serving disadvantaged communities.	Ongoing.
<b>Fund the Plans</b>	
<b>Objective C-12B:</b> Pursue grants and other sources of funding for bicycle and pedestrian projects.	
Recommendation C-12.4: Strategize use of resources on developing effective and efficient grant application and program administration.	Ongoing.
Recommendation C-12.5: Pursue multiple sources of funding and support efforts to maintain or increase federal, state and local funding for the implementation of the Bicycle and Pedestrian Master Plan.	Ongoing.
Recommendation C-12.6: Consider designating a portion of development traffic impact fees to fund bicycle and pedestrian facilities.	The City Council approved traffic impact fees to fund active transportation plan projects.

General Plan Goal, Objective, Policy	Description of City Action
<b>GROWTH MANAGEMENT ELEMENT</b>	
<b>Goal GM-1: Inter-jurisdictional Coordination</b>	
<b>Objective GM-1A:</b> Coordinate land use and transportation planning policies with State, regional, and local growth management efforts.	
GM-1.1 Cooperate with the Orange County Transportation Authority (OCTA) and other jurisdictions on development, all future regional transportation plans, and land use planning on a countywide basis.	Ongoing.
GM-1.2: Coordinate population, housing, and employment projections with the State Department of Finance, Southern California Association of Governments, Center for Demographic Research, Newport-Mesa Unified School District, and County of Orange agencies in terms of infrastructure planning.	Ongoing. Annual reports are provided to CDR, SCAG, Dept. of Finance and Newport Mesa Unified for potential growth in the City. In 2019, the City Council adopted a Resolution relating to the City of Costa Mesa participating in the Orange County Housing Finance Trust (OCHFT) via the City’s execution of the Joint Powers Agreement (JPA) which implements the Trust’s shared powers and activities.
GM-1.3: Work with inter-jurisdictional forums such as the City-County Coordinating Committee to make sure that the City’s fees are consistent with minimally acceptable impact fees in the region.	The City’s fees are currently under review during 2019/2020 and will be any changes or updates will be recommended to City Council for implemental in the 20/21 FY budget. The City’s Planning fees were updated in 2019.
GM-1.4: Participate in inter-jurisdictional planning forums to discuss implementation of traffic improvements, cooperative land use planning, and appropriate mitigation measures for developments with multijurisdictional impacts.	Ongoing.
GM-1.5: Continue to require that any new large developments prepare a master plan and environmental impact analysis. This allows the City to anticipate the impacts of large projects prior to development of any portion and permits more time to plan for public services and facilities needed to support the project.	Ongoing. Large scale projects either require a legislative act or are located in overlay districts that require a Master Plan and full environmental analysis. All impacts will need to be analyzed and included in the project report.
<b>Goal GM-2: Integration of Land Use and Transportation Planning</b>	
<b>Objective GM-2A:</b> Maintain the Level of Service standards by integration of land use and transportation planning	
GM-2.1: Ensure that land use designations are reflected in the sub-regional county model and SCAG’s model through consistent assumptions and methodologies.	Ongoing. Provided comments/revisions for the City’s land use information in the sub-regional and SCAG planning scenario models and databases.
GM-2.2: Coordinate with State, county, and local agencies for planning and construction of public utilities to minimize negative impacts on the circulation system.	Ongoing.
GM-2.3: Use the Development Phasing and Performance Monitoring Program to assess the impact of existing and new development on the circulation system.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
GM-2.4: Support uses and development which create synergistic relationships with neighboring uses and development, especially those whose addition does not create mutually exclusive additional vehicular trips but adds to the value of the destination by any potential visitor.	Ongoing.
GM-2.5: Support creative and flexible solutions that provide for additional economic or physical growth within the City but does not place greater impact on the circulation system. These would include shared parking agreements, offset hours of operation, and clustering of harmonious and supportive uses.	Ongoing.
<b>HOUSING ELEMENT</b>	
<b>Goal HOU-1: Preservation and Enhancement</b>	
Preserve the availability of existing housing opportunities and conserve as well as enhance the quality of existing dwelling units and residential neighborhoods.	
HOU-1.1: Develop standard and/or guidelines for new development with emphasis on site (including minimum site security lighting) and building design to minimize vulnerability to criminal activity.	Ongoing. This concept is reviewed during the planning application process and new multiple family residential development projects are subject to a standard condition of approval.
HOU-1.2: Protect existing stabilized residential neighborhoods, including but not limited to mobile home parks and manufactured home parks, from the encroachment of incompatible or potentially disruptive land uses and/or activities.	There have been no new development affecting stabilized residential neighborhoods or mobile home parks. The City has taken additional action to protect existing stabilized residential neighborhoods, including (i) adoption of a Multiple Family Group Home Ordinance on November 17, 2015 to limit the number and concentration of group homes and sober living facilities in the Multiple Family Residential zones.
HOU-1.3: Actively enforce existing regulations regarding derelict or abandoned vehicles, outdoor storage, and substandard or illegal building and establish regulations to abate weed-filled yards when any of the above is deemed to constitute a health, safety or fire hazard.	Ongoing through the implementation and enforcement of Title 20 – Property Maintenance, of the Municipal Code. Title 20 establishes standards to ensure proper maintenance, removal of hazardous and improper storage, and removal of weeds and other public nuisances.
HOU-1.4: Establish code enforcement as a high priority and provide adequate funding and staffing to support code enforcement programs.	Ongoing.
HOU-1.5: Install and upgrade public service facilities (streets, alleys, and utilities) to encourage increased private market investments in declining or deteriorating neighborhoods.	Ongoing as funding is available.
HOU-1.6: Continue existing rehabilitation loan and grant programs for low and moderate-income homeowners as long as funds are available.	Ongoing as funding is available.
HOU-1.7: Minimize the displacement of existing residences due to public projects.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
HOU-1.8: Encourage the development of housing that fulfills specialized needs.	Ongoing.
<b>Goal HOU-2: Preserving and Expanding Affordable Housing Opportunities</b>	
Provide a range of housing choices for all social and economic segments of the community, including housing for persons with special needs.	
HOU-2.1: Encourage concurrent applications (i.e., rezones, tentative tract maps, conditional use permits, variance request, etc.) if multiple approvals are required, and if consistent with applicable processing requirements.	Ongoing. Applications for multiple family residential projects requiring multiple approvals are generally processed concurrently.
HOU-2.2: Promote the use of State density bonus provisions to encourage the development of affordable housing for lower and moderate-income households, as well as senior housing.	All units under density bonus agreements with the City are monitored on an annual basis.
HOU-2.3: Provide incentive bonus units to encourage the redevelopment of residential units that are nonconforming in terms of density. The incentive shall be limited to the multi-family residential land use designations. The density incentive shall be limited to an increase of 25 percent above the Medium-Density or an increase of 50 percent above High-Density. In no case shall the resulting number of units exceed the existing number of units on each site.	Ongoing. Property owners are encouraged to redevelop the site bringing them into conformance with keeping the same number of units.
HOU-2.4: Encourage developers to employ innovative or alternative construction methods to reduce housing costs and increase housing supply.	Ongoing. Most housing construction of wrap and podium product is done with wood construction reducing construction cost.
HOU-2.5: Continue membership in the Orange County Housing Authority to provide rental assistance to very low-income households.	Ongoing.
HOU-2.6: Provide clear rules, policies, and procedures, for reasonable accommodation in order to promote equal access to housing. Policies and procedures should be ministerial and include but not be limited to identifying who may request a reasonable accommodation (i.e., persons with disabilities, family-members, landlords, etc.), timeframes for decision-making, and provisions for relief from the various land-use, zoning, or building regulations that may constrain the housing for persons of disabilities.	The Zoning Code includes regulations that address reasonable accommodation per State requirements. In March of 2013, the City adopted an Ordinance, in accordance with Senate Bill 2, to permit emergency shelters by right in the Planned Development Industrial zone. The Ordinance also created provisions for transitional housing and supportive housing that would allow these uses to be subject only to those restrictions that apply to other residential dwellings of the same type in the same zone. This section is regularly updated to be consistent with State requirements.
HOU-2.7: Monitor the implementation of the City’s ordinances, codes, policies, and procedures to ensure they comply with the “reasonable accommodation” for disable provisions and all fair housing laws.	Ongoing. This section is regularly updated to be consistent with State requirements.



General Plan Goal, Objective, Policy	Description of City Action
<b>Goal HOU-3: Provisions of Adequate Sites</b>	
Provide adequate, suitable sites for residential use and development or maintenance of a range of housing that varies sufficiently in terms of cost, design, size, location, and tenure to meet the housing needs of all segment of the community at a level that can be supported by infrastructure.	
HOU-3.1: Encourage the conversion of existing marginal or vacant motels, commercial, and/or industrial land to residential, where feasible and consistent with environmental conditions that are suitable for new residential development.	Ongoing. In 2006, the City adopted three Urban Plans to encourage the conversion of existing marginal or vacant industrial land in the West Side to mixed-use and residential developments. To date, a total of 966 units have been approved in the Urban Plans.
HOU-3.2: Provide opportunities for the development of well-planned and designed projects which, through vertical or horizontal integration, provide for the development of compatible residential, commercial, industrial, institutional, or public uses within a single project or neighborhood.	Reviewed and considered with development projects. The City is currently reviewing a mixed-use project (One Metro West) with 1,057 residential units, 6,000 SF of commercial retail and 25,000 SF of office space, proposed north of the 405 Freeway that allows for horizontal and vertical mixed use within a single project. The project is anticipated to be reviewed by City Council in mid-2020.
HOU-3.3: Cooperate with large employers, the Chamber of Commerce, and major commercial and industrial developers to identify and implement programs to balance employment growth with the ability to provide housing opportunities affordable to the incomes of the newly created job opportunities.	Ongoing. The One Metro West project has the potential to provide affordable housing located within close proximity to jobs.
HOU-3.4: Consider the potential impact on housing opportunities and existing residential neighborhoods when reviewing rezone petitions affecting residential properties.	Ongoing and reviewed for all rezone applications.
HOU-3.5: Encourage transit-oriented development along transportation corridors.	Ongoing. Accessory Dwelling Unit (ADU) developments are not subject to parking requirements if located within a half mile of a transit stop.
<b>Goal HOU-4: Equal Housing Opportunity</b>	
Ensure that all existing and future housing opportunities are open and available to all social and economic segments of the community without discrimination on the basis of race, color, religion, sex, sexual orientation, disability/medical conditions, national origin or ancestry, marital status, age, household composition or size, source of income, or any other arbitrary factors.	
HOU-4.1: Support the intent and spirit of equal housing opportunities as express in Federal and State fair housing laws.	Ongoing.
HOU-4.2: Continue to provide fair housing and counseling services for all Costa Mesa residents in an effort to remove barriers and promote access to affordable housing in the City.	Ongoing.
HOU-4.3: Encourage programs that address the housing needs of senior citizens.	The 2013-2021 Housing Element was adopted by City Council on January 21, 2014. The Housing Element includes special programs for special housing needs (i.e., seniors, large families, etc.). In 2019, the City approved the use of a temporary modular structures at Lighthouse Church for the City's temporary interim bridge shelter. Later in 2019, the City
HOU-4.4: Encourage and support the construction, maintenance and preservation of residential developments which will meet the needs of families and individuals with specialized housing requirements.	



General Plan Goal, Objective, Policy	Description of City Action
<p>HOU-4.5: Encourage and support the construction, maintenance and preservation of residential developments to meet the needs of the developmentally disabled.</p>	<p>Council approved a code amendment to allow emergency shelters to locate in the Industrial Park zoning district to allow for the development of the Permanent Bridge Shelter at 3175 Airway Avenue. In addition in 2019, the City Council adopted an urgency ordinance relating to Accessory Dwelling Units and Junior Accessory Dwelling Units, to be consistent with state law.</p>
<p><b>Goal HOU-5: Coordination and Cooperation</b></p>	
<p>Coordinate local housing efforts with appropriate federal, state, regional, and local governments and/or agencies and to cooperate in the implementation of intergovernmental housing programs to ensure maximum effectiveness in solving local and regional housing problems.</p>	
<p>HOU-5.1: Investigate alternative intergovernmental arrangements and program options to deal with area-wide housing issues and problems.</p>	<p>Ongoing.</p>
<p><b>CONSERVATION ELEMENT</b></p>	
<p><b>Goal CON-1: Preserved and Restored Natural Coastal Habitat and Landforms</b></p>	
<p><b>Objective CON-1.A:</b> Evaluate existing biotic resources and preserve them in ecologically viable and natural conditions, where possible; and/or restore and integrate these resources into the urban environment, where feasible.</p>	
<p>CON-1.A.1: Natural habitat is essential to ensuring biodiversity and protecting sensitive biological resources. Protect these areas and consult with the California Department of Fish and Wildlife, Orange County Water District, Orange County Parks, and other regional agencies to identify areas for special protection, and establish appropriate protection measures for these areas.</p>	<p>Staff has communicated with representatives from the Department of USFW regarding biologically sensitive plant and animal species. Staff also communicates with OC Parks, City of Torrance (Marsh Project), Irvine Ranch Water District, Orange County River Park group and the US Army Corps of Engineers (ACOE). Staff also continues to dialogue and meet with local, state and federal agencies as is related to Fairview Park sensitive habitats and ecosystems.</p>
<p>CON-1.A.2: Contribute to regional biodiversity and the preservation of rare, unique, and sensitive biological resources by maintaining functional wildlife corridors and habitat linkages.</p>	<p>Increased protective fencing around vernal pools at Fairview Park and incorporated seasonal fencing for trail closures around sensitive plant and bird species.</p> <p>Restoration of vernal pools 4, 5, 6, 7 began in late 2019, and is expected to continue into 2020.</p>
<p>CON-1.A.3: Coordinate with the United States Fish and Wildlife service, the California Department of Fish and Wildlife, and other regulatory agencies to mitigate project impacts affecting open and natural spaces.</p>	<p>Coordinated on projects including vernal pool restoration, protective fencing, wetlands maintenance permitting and community events, all at Fairview Park.</p> <p>In 2019, initial fly field surveying to evaluate the compatibility of the field with Fairview Park began, with community engagement meetings, surveys, and several methods of research for comprehensive support and recommendation.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>CON-1.A.4: Promote and protect native plant species within Fairview Park, and remove and control the spread of invasive species, including plants, animals, and fungi.</p>	<p>Held quarterly restoration public events and educational opportunities that were free to the public and focused on removing invasive species of plants on the east and westside of Fairview Park.</p> <p>Held a community restoration project for Love Costa Mesa Day.</p>
<p>CON-1.A.5: Ensure that all future development is reviewed with regard to protecting natural topography and bluffs to preserve and enhance Costa Mesa’s natural beauty.</p>	<p>Fairview Park Steering Committee to review all potential projects at Fairview Park.</p>
<p>CON-1.A.6: Minimize soil depletion and erosion in development projects. Prevent erosion caused by construction activities, and encourage preservation of natural vegetation and topography.</p>	<p>Ongoing as developments are submitted for approval. Erosion control plans are required with all grading permits.</p>
<p>CON-1.A.7: Improve access to large-scale natural areas in the City. These areas should be open for controlled access to improve public enjoyment. Access should be limited where natural habitat is extremely sensitive. Work with transit agencies to improve connections and access to open space and recreation facilities from all Costa Mesa neighborhoods.</p>	<p>Repairs to the bluffs and adjacent trails at Fairview Park are underway, making for a safer hiking/biking/walking experience.</p>
<p>CON-1.A.8: Require the provision of adequate visitor-serving on-site parking facilities that do no impact sensitive resources within the Coastal Zone.</p>	<p>The Coastal Zone is within Talbert Regional Park. All improvements are consistent with the Parks Master Plan and will be coordinated with the local, state and federal agencies.</p>
<p>CON-1.A.9: Coordinate the development of plans, policies, and design standards for projects within the Coastal Zone with appropriate local, regional, and federal agencies.</p>	<p>The Coastal Zone is within Talbert Regional Park. All improvements are consistent with the Parks Master Plan and will be coordinated with the local, state and federal agencies.</p>
<p><b>Goal CON-2: Conserved Natural Resources through Environmental Sustainability</b></p>	
<p><b>Objective CON-2.A:</b> Work to conserve energy resources in existing and new buildings, utilities, and infrastructure.</p>	
<p>CON-2.A.1: Promote efficient use of energy and conservation of available resources in the design, construction, maintenance, and operation of public and private facilities, infrastructure, and equipment.</p>	<p>Ongoing as development is submitted for review for private development. The Lions Park Projects are proposed gold and silver LEED certified projects. The new library designed to achieve a U.S. Green Building Council (USGBC) Leadership in Energy &amp; Environmental Design (LEED) rating of Gold and renovation of the existing 8,740 SF Donald Dungan Library to achieve a USGBC LEED rating of Silver.</p>
<p>CON-2.A.2: Consult with regional agencies and utility companies to pursue energy efficiency goals. Expand renewable energy strategies to reach zero net energy for both residential and commercial new construction.</p>	<p>Working with SCE to upgrade existing lights at City facilities to LED.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>CON-2.A.3: Continue to develop partnerships with participating jurisdictions to promote energy efficiency, energy conservation, and renewable energy resource development by leveraging the abilities of local governments to strengthen and reinforce the capacity of energy efficiency efforts.</p>	<p>In the design phase for the installing charging stations at City Hall.</p>
<p>CON-2.A.4: Encourage new development to take advantage of Costa Mesa’s optimal climate in the warming and cooling of buildings, including use of heating, ventilation and air conditioning (HVAC) systems.</p>	<p>Ongoing.</p>
<p>CON-2.A.5: Promote environmentally sustainable development principles for buildings, master planned communities, neighborhoods, and infrastructure.</p>	<p>The Lions Park Projects are proposed gold and silver LEED certified projects. The new library designed to achieve a U.S. Green Building Council (USGBC) Leadership in Energy &amp; Environmental Design (LEED) rating of Gold and renovation of the existing 8,740 SF Donald Dungan Library to achieve a USGBC LEED rating of Silver.</p>
<p>CON-2.A.6: Encourage construction and building development practices that reduce resource expenditures throughout the lifecycle of a structure.</p>	<p>Ongoing.</p>
<p>CON-2.A.7: Continue to require all City facilities and services to incorporate energy and resource conservation standards and practices and require that new municipal facilities be built within the LEED Gold standards or equivalent.</p>	<p>The Lions Park Projects are proposed gold and silver LEED certified projects. The new library designed to achieve a U.S. Green Building Council (USGBC) Leadership in Energy &amp; Environmental Design (LEED) rating of Gold and renovation of the existing 8,740 SF Donald Dungan Library to achieve a USGBC LEED rating of Silver.</p>
<p>CON-2.A.8: Continue City green initiatives in purchases of equipment, and agreements that favor sustainable products and practices.</p>	<p>Pilot Program at Luke Davis Field to utilize non-pesticide turf management practices and products.</p>
<p>CON-2.A.9 Encourage waste management programs that promote waste reduction and recycling to minimize materials sent to landfills. Maintain robust programs encourage residents and businesses to reduce, reuse, recycle, and compost.</p>	<p>Ongoing and required with all building permits. For demolition, grading, or building permits involving projects with a valuation of \$10,000 or more, the contractor is required to use a City-Permitted Waste Hauler(s) to haul any debris or soiled waste from the jobsite.</p>
<p>CON-2.A.10 Support waste management practices that provide recycling programs. Promote organic recycling, landfill diversion, zero waste goals, proper hazardous waste collections, composting, and the continuance of recycling centers.</p>	<p>Community Gardens utilize a composter to promote lessening waste for fertilization purposes.</p>
<p>CON-2.A.11 Continue construction and demolition programs that require recycling and minimize waste in haul trips.</p>	<p>Ongoing and required with all building permits. For demolition, grading, or building permits involving projects with a valuation of \$10,000 or more, the contractor is required to use a City-Permitted Waste Hauler(s) to haul any debris or soiled waste from the jobsite.</p>
<p><b>Goal CON-3: Improved Water Supply and Quality</b></p>	

General Plan Goal, Objective, Policy	Description of City Action
<b>Objective CON-3.A:</b> Work towards the protection and conservation of existing and future water resources by recognizing water as a limited resource that requires conservation.	
CON-3.A.1: Continue to consult with local water districts and the Orange County Water District to ensure reliable, adequate, and high-quality sources of water supply at a reasonable cost.	Work with OC Flood Control and County for water flow needs in the wetlands habitat at Fairview Park. Participates in regional water resource planning efforts and evaluate opportunities to develop multi-benefit projects within the City.
CON-3.A.2: Encourage residents, public facilities, businesses, and industry to minimize water consumption, especially during drought years.	The City adopted the amendment to Water Efficient Landscape Guidelines in 2015 that has been in effect for more than 7 years. The most recent update was adopted in 2018. Distributes public education materials that promote water-efficient practices and policies.
CON-3.A.3: Restrict use of turf in new construction and landscape reinstallation that requires high irrigation demands, except for area parks and schools, and encourage the use of drought-tolerant landscaping.	The City adopted the amendment to Water Efficient Landscape Guidelines in 2015 that has been in effect for more than 7 years. Compliance with the guidelines minimizes use of turf for commercial and residential projects. Encourages use of drought-tolerant landscaping for new developments.
CON-3.A.4: Consult with local water districts and the Orange County Water District to advance water recycling program for new and existing developments, including the use of treated wastewater to irrigate parks, golf courses, roadway landscaping, and other intensive irrigation consumers.	Wherever allowed and available, the City Integrates recycled water into Capital Improvement Projects and development projects.
CON-3.A.5: Work with public and private property owners to reduce stormwater runoff in urban areas to protect water quality in storm drainage channels, the Santa Ana River, and other local water courses that lead to the Pacific Ocean.	Responds to incidents involving possible water quality violations and employ public education and other measures to control pollutant discharges to the City’s storm drain system.
CON-3.A.6: Continue to develop strategies to promote stormwater management techniques and storm drain diversion programs that collectively and naturally filter urban runoff.	Ongoing. The City is contributing \$600,000 to the Santa Ana-Delhi watershed dry weather diversion project.
CON-3.A.7: Continue to comply with the National Pollutant Discharge Elimination System Program (NPDES) by participating in the Countywide Drainage Area Management Plan (DAMP), which stipulates water quality requirements for minimizing urban runoff and discharge from new development and requires the provisions of applicable Best Management Practices (BMP).	Reviews plans and ensures project conformance with development standards for water quality including implementation of low-impact development Best Management Practices to the maximum extent practicable.
CON-3.A.8: Require that all applicable development projects be reviewed with regards to requirements of both the on-site Water Quality Management Plan and State requirements for runoff and obtaining a Storm Water Pollution Prevention Plan (SWPPP) permit.	Reviews Water Quality Management Plans and Stormwater Pollution Prevention Plans and inspects development projects for compliance.

General Plan Goal, Objective, Policy	Description of City Action
CON-3.A.9: Continue to consult with the Costa Mesa Sanitation District and the Orange County Sanitation District to modernize wastewater treatment facilities to avoid overflows of untreated sewage.	Ongoing.
<b>Goal CON-4: Improved Air Quality</b>	
<b>Objective CON-4.A:</b> Pursue the prevention of the significant deterioration of local and regional air quality.	
CON-4.A.1: Support regional policies and efforts that improve air quality to protect human and environmental health, and minimize disproportionate impacts on sensitive population groups.	Ongoing.
CON-4.A.2: Encourage businesses, industries and residents to reduce the impact of direct, indirect, and cumulative impacts of stationary and non-stationary pollution sources.	Ongoing.
CON-4.A.3: Require that sensitive uses such as schools, childcare centers, parks and playgrounds, housing, and community gathering places are protected from adverse impacts of emissions.	This is considered in review of private childcare and school developments.
CON-4.A.4: Continue to participate in regional planning efforts with the Southern California Association of Governments, nearby jurisdictions, and the South Coast Air Quality Management District to meet or exceed air quality standards.	Ongoing.
CON-4.A.5: Encourage compact development, infill development, and a mix of uses that are in proximity to transit, pedestrian, and bicycling infrastructures.	In 2019, 142 units were completed that are infill development or in proximity to transit stops. In addition, Urban Plans encourage mixed-use infill developments.
CON-4.A.6: Enhance bicycling and walking infrastructure, and support public bus service, pursuant to the Circulation Element’s goals, objectives, and policies.	Ongoing.
CON-4.A.7: Encourage installation of renewable energy devices for businesses and facilities and strive to reduce community-wide energy consumption.	Ongoing.
CON-4.A.8: Develop long-term, community-wide strategies and programs that work at the local level to reduce greenhouse gases and Costa Mesa’s “carbon footprint”.	Ongoing.
<b>NOISE ELEMENT</b>	
<b>Goal N-1: Noise Hazards and Conditions</b>	
<b>Objective N-1A:</b> Control noise levels within the City for the protection of residential areas, park areas, and other sensitive land uses from excessive and unhealthful noise.	
N-1.1: Enforce the maximum acceptable exterior noise levels for residential areas at 65 CNEL.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
N-1.2: Give full consideration to the existing and projected noise environment when considering alterations to the City's circulation system and Master Plan of Highways.	Ongoing and reviewed for all projects.
N-1.3: Encourage Caltrans to construct noise attenuation barriers along I-405, SR-55, and SR-73 where these freeways adjoin residential and other noise-sensitive areas.	Ongoing.
N-1.4: Ensure that appropriate site design measures are incorporated into residential developments, when required by an acoustical study, to obtain appropriate exterior and interior noise levels.  When necessary, require field testing at the time of project completion to demonstrate compliance.	Ongoing. Specific sound attenuation for interior and exterior spaces is incorporated per requirements of the acoustical studies on project basis.
N-1.5: Apply the standards contained in Title 24 of the California Code of Regulations as applicable to the construction of all new dwelling units.	Ongoing and reviewed for residential projects.
N-1.6: Discourage sensitive land uses from locating within the 65 CNEL noise contour of John Wayne Airport. Should it be deemed by the City as appropriate and/or necessary for a sensitive land use to locate in the 65 CNEL noise contour, ensure that appropriate interior noise levels are met and that minimal outdoor activities are allowed.	Ongoing.
N-1.7: Support alternative methods for the reduction of noise impacts at John Wayne Airport while continuing to maintain safety and existing limitations on aircraft daily departures.	Ongoing. The City regularly monitors any new development in the John Wayne Airport operations, such as the recent General Aviation Program, to ensure that the noise levels are not increased.
N-1.8: Monitor the noise levels at OC Fair and Event Center and the Pacific Amphitheater, and continue to monitor the status of legally binding noise levels on the OC Fair and the Event Center and the Pacific Amphitheater.	Ongoing.
<b>Goal N-2: Noise and Land Use Compatibility</b>	
<b>Objective N-2A: Plan for the reduction in noise impacts on sensitive receptors and land uses.</b>	
N-2.1: Require the use of sound walls, berms, interior noise insulation, double-paned windows, and other noise mitigation measures, as appropriate, in the design of new residential or other new noise sensitive land uses that are adjacent to arterials, freeways, or adjacent to industrial or commercial uses.	Ongoing and reviewed for residential projects.
N-2.2: Require, as a part of the environmental review process, that full consideration be given to the existing and projected noise environment.	Ongoing for all new projects.
N-2.3: Consider alternative noise level standards for mixed-use projects that take into consideration the interaction of industrial operation noise impacts and the mixed-use developments planned for the Westside and SoBeca.	Ongoing for projects utilizing the City's Urban Plans (19 West Urban Plan, Mesa West Bluffs Urban Plan, Mesa West Residential Ownership Urban Plan and SoBeca Urban Plan).

General Plan Goal, Objective, Policy	Description of City Action
N-2.4: Require that all proposed projects are compatible with adopted noise/land use compatibility criteria.	Ongoing for all new projects.
N-2.5: Enforce applicable interior and exterior noise standards.	Ongoing for all new projects.
N-2.6: Allow a higher exterior noise level standard for infill projects in existing residential areas adjacent to major arterials if it can be shown that there are no feasible mechanisms to meet the exterior noise levels. The interior standard of 45 dBA CNEL shall be enforced for any new residential project.	Ongoing.
N-2.7: Encourage effective site planning in mixed-use areas that provides the optimal distance between source of excessive sound and residents.	Ongoing.
N-2.8: Require new mixed-use developments to site loading areas, parking lots, driveways, trash enclosures, mechanical equipment, and other noise sources away from the residential portion of the development and adjacent established residential development.	Ongoing for all new mixed-use developments.
N-2.9: Limit hours and/or require attenuation of commercial/entertainment operations adjacent to residential and other noise sensitive uses in order to minimize excessive noise to these receptors.	Ongoing.
<b>SAFETY ELEMENT</b>	
<b>Goal S-1: Risk Management of Natural and Human-Caused Disasters</b>	
<b>Objective S-1A:</b> Work to mitigate and prevent potential adverse consequences of natural and human-caused disasters.	
S-1.1: Continue to incorporate geotechnical hazard data into future land use decision-making, site design, and construction standards.	Ongoing.
S-1.2: Enforce standards, review criteria, and ensure that structures on or adjacent to bluffs are set back sufficiently to preserve the natural contours and aesthetic value of the bluff line and to provide sufficient access for fire protection.	Ongoing. Reviewed in detail for each project with the geotechnical report.
S-1.3: Require geologic surveys of all new development located on or adjacent to bluffs.	Ongoing. Reviewed in detail for each project with the geotechnical report.
S-1.4: Encourage retrofitting of structures—particularly older buildings—to withstand earthquake shaking and landslides consistent with State and historical building codes.	To be implemented. Additional information will be provided with the 2020 annual review.
S-1.5: Enforce applicable building codes relating to the seismic design of structures to reduce the potential for loss of life and property damage.	Ongoing.



General Plan Goal, Objective, Policy	Description of City Action
S-1.6: Identify through a study the issue of unreinforced masonry buildings and soft stories and other structures not meeting earthquake standards in Costa Mesa. Provide assistance if necessary to unreinforced masonry building owners once those buildings have been identified.	To be implemented. Additional information will be provided with the 2020 annual review.
S-1.7: Continue to implement the Seismic Hazard Mapping Act, which requires sites within liquefaction hazard areas to be investigated for liquefaction susceptibility prior to building construction or human occupancy.	Ongoing. Seismic standards are reviewed with building permit applications.
S-1.8: Consider site soils conditions when reviewing projects in areas subject to liquefaction or slope instability.	Ongoing per State guidelines.
S-1.9: Continue to consult with appropriate local, State, and federal agencies to maintain the most current flood hazard and floodplain information; use the information as a basis for project review and to guide development in accordance with federal, State, and local standards.	With the latest improvements in the flood channels reflected in the 2009 Flood maps, there are no residential properties within flood hazard areas.
S-1.10: Regularly review and update Article 10 - Floodway and Floodplain Districts of the City's Municipal Code consistent with federal and State requirements.	Ongoing as information becomes available.
S-1.11: Improve and maintain local storm drainage infrastructure in a manner that reduces flood hazards.	Ongoing.
S-1.12: Continue to develop hazard preparedness plans to prepare for large storms that could bring flooding hazards and other related issues.	The Police Department's Office of Emergency Management is currently developing a Local Hazard Mitigation Plan, which will address flood hazards and related issues specific to Costa Mesa.
S-1.13: Actively promote public education, research, and information dissemination on flooding hazards.	As part of the development of the Local Hazard Mitigation Plan, it is required that the Office of Emergency Management engage and share information with the public regarding flood and other local hazards.
S-1.14: Minimize flood hazard risks to people, property, and the environment by addressing potential damage tsunamis and sea level rise.	The Police Department's Office of Emergency Management is currently developing a Local Hazard Mitigation Plan, which will address tsunami and sea level rise issues specific to Costa Mesa.
S-1.15: Consult with regional agencies and study strategies that employ engineering defensive methods along the Santa Ana River that limit potential flooding hazards from sea level rise.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
<p>S-1.16: Develop emergency response, early warning notification, and evacuation plans for areas that are within dam inundation areas, where feasible.</p>	<p>Emergency preparedness, planning, response and recovery efforts are ongoing through the Police Department’s Office of Emergency Management under the direction of the Emergency Services Administrator. Additionally, the Emergency Services Administrator is currently participating in planning with the Orange County Operational Area regarding dam inundation on a regional level. The City currently participates in the countywide mass notification system Alert OC, which provides mass notifications to the citizens and businesses of Costa Mesa. In addition, the City also received authorization from the Department of Homeland Security to disseminate our own wireless emergency alerts.</p>
<p>S-1.17: Utilize the John Wayne Airport Environs Land Use Plan (AELUP) as a planning resource for evaluation of land use compatibility and land use intensity in areas affected by airport operations. In particular, future land use decisions within the Safety/Runway Protection Zone will be evaluated in light of the risk to life and property associated with aircraft operations.</p>	<p>Ongoing.</p>
<p>S-1.18: Comply with Federal Aviation Regulations (FAR) and the John Wayne AELUP requirements relative to Objects Affecting Navigable Airspace.</p>	<p>Ongoing.</p>
<p>S-1.19: Use the Federal Aviation Regulations as a guideline to establish the ultimate height of structures as defined in FAR Part 77.</p>	<p>Ongoing.</p>
<p>S-1.20: Minimize hazards to aeronautical operations by ensuring land uses do not emit excessive glare, light, steam, smoke, dust, or electronic interference in compliance with FAR regulations and the John Wayne AELUP.</p>	<p>Ongoing.</p>
<p><b>Goal S-2: High Level of Police and Fire Services and Emergency Preparedness</b></p>	
<p><b>Objective S-2A:</b> Plan, promote, and demonstrate a readiness to respond and reduce threats to life and property through traditional and innovative emergency services and programs.</p>	
<p>S-2.1: Promote crime prevention strategies and provide a high level of response to incidents.</p>	<p>Ongoing.</p>
<p>S-2.2: Emphasize and prioritize crime prevention strategies, such as pedestrian-scale lighting in targeted areas.</p>	<p>Ongoing.</p>
<p>S-2.3: Timely response to incidents and monitoring areas with high crime rates should be part of a comprehensive strategy to reduce crime in the community.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>S-2.4: Provide a high level of police and fire service in the community. Secure adequate facilities, equipment, and personnel for police and fire.</p>	<p>CMFR is budgeting for the replacement of emergency vehicles and apparatus based on maintenance costs exceeding their worth, failure of major components, unsupported equipment, and compliance with <i>NFPA 1901</i>, the standard for automotive fire apparatus. CMFR has submitted CIP budget requests for the retrofit or replacement of the three facilities that are over 40-years old (Station 2 was built in 1966, Station 4 was built in 1967, and Station 3 was built in 1979) and the facilities that do not comply with separate facilities for female members of the department. CMFR fire station facilities installed Plymo-Vent exhaust systems to capture hazardous emissions.</p>
<p>S-2.5: Consult with neighboring jurisdictions and partner agencies to respond appropriately to emergencies and incidents in all parts of the City.</p>	<p>CFMR participates in a county-wide Mutual Aid response program for emergency incidents. CMFR hosts a Community Emergency Response Team Program and volunteer Mutual Aid agreement with neighboring jurisdictions for the response to emergency incidents.</p>
<p>S-2.6: Require that water supply systems for development are adequate to combat structural fires in terms of location and minimum required fire-flow pressures.</p>	<p>Community Risk Reduction staff continued to ensure adequate water supply through participation in the development and plan review processes.</p>
<p>S-2.7: Require development to contribute its fair share toward funding the provision of appropriate fire and emergency medical services as determined necessary to adequately serve the project.</p>	<p>Projects are assessed in the development review process for potential impacts that would require adjustments to fire and emergency medical response. Projects in areas designated to the fire protection system development impact fees had them assessed. Fire Development Impact fee study to be initiated in 2020.</p>
<p>S-2.8: Regularly update regulations that will protect the community from fire hazards.</p>	<p>Community Risk Reduction staff continued to monitor fire activity. Code amendment proposals were completed during the 2019 California Fire Code adoption.</p>
<p>S-2.9: Emphasize prevention and awareness of fire safety guidelines to minimize risk and potential damage to life, property, and the environment. In areas designated by the Costa Mesa Fire Department as having a high fire hazard, ensure adequate fire equipment, personnel, firebreaks, facilities, water, and access for a quick and efficient response in any area.</p>	<p>Fire Prevention and Community Risk Reduction plan submittal guidelines were revised. A fire prevention specific guideline and checklist was revised and updated for plant processing and extraction facilities (Measure X).</p>
<p>S-2.10: Maintain staff and facilities that will continue to support a coordinated and effective response to emergencies and natural disasters throughout the City.</p>	<p>The Police Department’s Office of Emergency Management is leading training efforts for city staff to support planning, response and recovery efforts due to emergencies or natural disasters on a local and regional level. The City also maintains an Emergency Operations Center, which is currently being assessed for upgrades to support the response to emergencies and disasters. New fire station facilities will be built to American Society of Civil Engineers (ASCE) Category IV Critical Facilities standards.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>S-2.11: Consult with neighboring jurisdictions, local employers, and industries to ensure that emergency preparedness and disaster response programs equitably serve all parts of the City.</p>	<p>The Police Department’s Office of Emergency Management continues to improve upon the City’s emergency preparedness through active engagement in all aspects and the continuous planning and preparedness to respond to an event on a local and/or regional level.                      CMFR hosted 8 Business Preparedness Academies in 2019. CMFR hosted 7 School Preparedness Academies in 2019. CMFR will be initiating a Church Preparedness Academy in 2020. CMFR sent staff to LISTOS (Spanish for ready) train-the-trainer training to conduct outreach and emergency preparedness training for vulnerable populations, utilizing the California For All Emergency Preparedness Public Outreach and Education Campaign materials.</p>
<p>S-2.12: Continue to maintain adequate police and fire staffing, facilities, equipment, and maintenance sufficient to protect the community.</p>	<p>The Police Department continues to hire sworn and civilian staff to fill vacancies within the Department. Current staffing is prioritized to provide quality levels of service to the community, along with equipment and facilities that promote top-tier law enforcement within Orange County.                       CMFR hired six new firefighters in 2019. Promotions and succession planning activities were completed at all ranks of the Fire Department.</p>
<p>S-2.13: Continue to consult with the County of Orange in the implementation of the Orange County Hazardous Waste Management Plan.</p>	<p>Staff participated in county-wide Orange County Environmental Health Department meetings.</p>
<p>S-2.14: Ensure that appropriate in-depth environmental analysis is conducted for any proposed hazardous waste materials treatment, transfer, and/or disposal facility.</p>	<p>Staff reviewed hazardous materials disclosure submittals for compliance with the California Fire Code and CalEPA regulations.</p>
<p>S-2.15: Continue to consult with the County of Orange to identify and inventory all users of hazardous materials and all hazardous waste generators, and prepare clean-up action plans for identified disposal sites.</p>	<p>CMFR staff conducted joint inspections of undocumented facilities with the Orange County Environmental Health Department to ensure compliance.</p>
<p>S-2.16: Require the safe production, transportation, handling, use, and disposal of hazardous materials that may cause air, water, or soil contamination.</p>	<p>Taskforce inspections and enforcement actions were completed on facilities suspected of illegal use, production, transportation, and disposal.</p>
<p>S-2.17: Encourage best practices in hazardous waste management, and ensure consistency with City, County, and federal guidelines, standards, and requirements.</p>	<p>CMFR conducted plan reviews and inspections of facilities that use and store hazardous materials through the CFC Operational Permit Program.</p>
<p>S-2.18: Consult with federal, State, and local agencies and law enforcement to prevent the illegal transportation and disposal of hazardous waste.</p>	<p>Taskforce inspections and enforcement actions were completed on facilities suspected of illegal use, production, transportation, and disposal.</p>

General Plan Goal, Objective, Policy	Description of City Action
<b>COMMUNITY DESIGN ELEMENT</b>	
<b>Goal CD-1: Vehicular and Pedestrian Corridors</b>	
<b>Objective CD-1A:</b> Contribute to City beautification by enhancing the visual environment of Costa Mesa’s vehicular and pedestrian paths and corridors.	
<p>CD-1.1 Implement the City of Costa Mesa Streetscape and Median Development Guidelines in all new streetscape corridor and parkway projects. Coordinate with new development adjacent to public rights-of-ways to integrate landscape features and design elements consistent with the streetscape standards and recommendations.</p>	<p>New and consistent landscape palette is required for all new developments along Harbor Blvd., south of the 405 Freeway.</p> <p>An update of the existing guidelines is currently underway.</p>
<p>CD-1.2 Coordinate street furniture elements (benches, bus shelters, newspaper racks, trash receptacles, kiosks, etc.) whenever possible. Develop design standards and guidelines for the street furniture within and adjacent to public rights-of-way to complement the specific recommendations provided for streets in the City of Costa Mesa Streetscape and Median Development Guidelines.</p>	<p>Ongoing.</p>
<p>CD-1.3 Promote treatments for walls and fences and utility cabinets along public rights-of-way that contribute to an attractive street and sidewalk environment. Require that new walls and fences complement the style and character of the local district and adjacent buildings. Newly constructed or reconstructed walls and fences adjacent to sidewalks and roadways should incorporate architectural treatments such as pilasters, masonry, or wrought iron, and should integrate tiered plantings to soften their appearance.</p>	<p>All new residential development projects are subject to a standard condition that requires decorative walls along the perimeter of the development.</p>
<p>CD-1.4 Promote a consistent landscape character along City streets to reinforce the unique qualities of each corridor and district, including the development of landscaped medians. Support implementation of the recommended street tree palette for each City street, as identified in the City of Costa Mesa Streetscape and Median Development Guidelines.</p>	<p>Updated “Streetscapes and Median Development Standards” to be brought before the Parks, Arts, and Community Services Commission for approval.</p>
<p>CD-1.5 Encourage electric and communication lines to be placed underground and electrical substations and telephone facilities to be screened to minimize visual impacts from sidewalks, streets, and adjacent properties. Support utility undergrounding through conditions of project approval, preparation of undergrounding plans, and the formation of assessment districts.</p>	<p>All new development is required to underground all utilities to the greatest extent possible. No assessment district has yet been formed.</p>

General Plan Goal, Objective, Policy	Description of City Action
<b>Objective CD-1B:</b> Encourage clear connections between districts within the City.	
CD-1.6 Promote linkages between separate districts using bike trails, pedestrian paths, common medians or parkway landscaping, and other location-appropriate physical improvements. Through conditions of approval, public improvement projects, and other measures, support development of new connections and the enhancement of existing connections between districts.	Ongoing.
<b>Goal CD-2:</b> Cohesive and Identifiable Districts	
<b>Objective CD-2A:</b> Encourage future development and redevelopment to reinforce district scale, identity, and urban form.	
CD-2.1 Consider urban design guidelines for each identified district in Costa Mesa that recognizes, maintains, and enhances the character and identity of each district; integrate existing specific plans' policies and design guidelines as applicable.	All projects were considered and conditioned to be in keeping with the character and identity of its district.
CD-2.2 Support and seek land uses and development that correspond or enrich our existing districts.	Ongoing.
<b>Goal CD-3:</b> High Quality and Visually Interesting Nodes	
<b>Objective CD-3A:</b> Create a sense of arrival to Costa Mesa, and develop prominent community focal points at key nodes within the City.	
CD-3.1 Introduce entry monument signs at key gateway locations, as identified in Figure CD-4. Utilize the standard design specifications for entry signs included in the City of Costa Mesa Streetscape and Median Development Guidelines.	Project and neighborhood identification signs have been installed at Superior Pointe, Level 1, Eastside (Del Mar), and College Park. In addition, the City has installed entry monument signs at most Major Entry Nodes and continues to include the City Entry Monument Sign Program in the 7-year CIP.
CD-3.2 Reinforce a sense of arrival into the City by promoting architecturally significant development and significant landscape plantings at key nodes. Undertake a visioning process to develop specific design guidelines that articulate the desired character for each node within Costa Mesa.	New and consistent landscape palette is required for new development along Harbor Boulevard and major corridors.
CD-3.3 Design and development of entry and internal wayfinding signage to be located throughout the City in areas that correspond to the existing nodes and districts.	The City also completed the design phase of the Citywide Way Finding Signage Program.
<b>Goal CD-4:</b> Identifiable and Protected City Landmarks.	
<b>Objective CD-4A:</b> Promote the maintenance, use, and improvement of landmarks to enhance the visual image and identity of Costa Mesa.	
CD-4.1 Support efforts to introduce new monuments and landmarks, and preserve, maintain, and improve the condition of Costa Mesa landmarks.	During the construction at Lions Park for the new Library landmarks, like the Airplane at Lions Park, are being preserved.
<b>Goal CD-5:</b> Edges	
<b>Objective CD-5A:</b> Develop and implement programs that preserve and enhance City edges.	
CD-5.1 Preserve and optimize natural views and open spaces in Costa Mesa.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
CD-5.2 Control the visual impacts of new development on natural views of the coast and the wetlands.	Ongoing for all new projects. ]
CD-5.3 Develop open space corridors and trails along the edges of Costa Mesa where feasible and connect these trails to existing and potential future trails throughout the City.	Ongoing.
CD-5.4 Continue to preserve natural open space, including restoration of the natural areas of Talbert Regional Park.	Promotion of Talbert Park preservation events via City resources, ongoing communications with OC Parks staff, and OCRP. ]
CD-5.5 Continue protection of Fairview Park as an open space and recreation area.	Continued and ongoing.
CD-5.6 Continue to work with Caltrans to improve the design quality of freeway edges.	Ongoing.
<b>Goal CD-6: Image</b>	
<b>Objective CD-6A:</b> Establish development policies and design guidelines that create an aesthetically pleasing and functional environment.	
CD-6.1 Encourage the inclusion of public art and attractive, functional architecture into new development that will have the effect of promoting Costa Mesa as the “City of the Arts”.	<p>Arts and Culture Master Plan approved by the Parks, Arts, and Community (PACS) Commission, and additional efforts are underway with potential for recommendations to formalize policies for artistic inclusion in development design.</p> <p>Cultural Arts Committee ongoing projects include gallery spaces, public art installations and sculpture donations.</p> <p>The One Metro West project is also proposing a 1.5-acre greenspace with public access that is intended to include a public park; if approved, the project will need to be required to submit a Public Arts Plan for review and approval by the Cultural Arts Committee.</p>
CD-6.2 Encourage the use of creative and well-designed signs that establish a distinctive image for the City.	Ongoing.



General Plan Goal, Objective, Policy	Description of City Action
<p>CD-6.3 Continue to work with Code Enforcement to ensure continued maintenance of properties and compliance with adopted development standards.</p>	<p>Ongoing through the Community Improvement Division.</p>
<p><b>Goal CD-7: Quality Residential</b></p>	
<p><b>Objective CD-7A:</b> Encourage excellence in architectural design.</p>	
<p>CD-7.1 Ensure that new and remodeled structures are designed in architectural styles that reflect the City's eclectic quality, yet are compatible in scale and character with existing buildings and the natural surroundings within residential neighborhoods. Continue to update and maintain the Costa Mesa Residential Guidelines.</p>	<p>Ongoing and reviewed for residential projects.</p>
<p>CD-7.2 Preserve the character and scale of Costa Mesa's established residential neighborhoods where possible; when new residential development is proposed, encourage that the new structures are consistent with the prevailing character of existing development in the immediate vicinity, and that new development does not have a substantial adverse impact on adjacent areas.</p>	<p>Ongoing and reviewed for residential projects.</p>
<p><b>Objective CD-7B:</b> Encourage the use of native plant palettes in the creation of landscaping plans used to establish a sense of place in neighborhood identification efforts.</p>	
<p>CD-7.3 Ensure that California native plants are used to support the local ecology and save water. Develop landscaping guidelines that reflect the local community.</p>	<p>Ongoing. The City continues to adhere to the revisions of the January 2016 Water Efficient Landscape Guidelines to reflect Governor Brown's April 1, 2015 Drought Executive Order (B-19-25) for public and private projects.</p>
<p><b>Goal CD-8: Quality Commercial Development</b></p>	
<p><b>Objective CD-8A:</b> Encourage a high level of architectural and site design quality.</p>	
<p>CD-8.1 Require that new and remodeled commercial development be designed to reflect architectural diversity, yet be compatible with the scale and character of the district.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action				
<p>CD-8.2 Use distinctive commercial architectural styles to reinforce a positive sense of place. Commercial architectural design elements and materials must be of high quality and style as well as suitable for long-term maintenance. Consistent architectural design should be considered in choosing materials, finishes, decorative details, color, accent features and include the following elements and materials appropriate for their context (see Table CD-3: Elements and Materials):</p> <p>Table CD-3: Elements and Materials</p> <table border="1" data-bbox="149 545 995 992"> <thead> <tr> <th data-bbox="149 545 590 625">Design Elements</th> <th data-bbox="590 545 995 625">Design Materials</th> </tr> </thead> <tbody> <tr> <td data-bbox="149 625 590 992">                     Simple, multi-planed pitched roofs                      Open rafters/tails with large overhangs                      Appearance of “thick” walls                      Courtyards, arcades, and intimate spaces                      Tile details                      Deep-set window and door openings                      Offset wall planes                      Fountains and other unique details                      Building masses with the incorporation of one and two story architecture                      Sequencing of enclosed space/arches                 </td> <td data-bbox="590 625 995 992">                     Stucco, smooth, sand or light lace finish                      Wood, as an exposed structural material                      Clay or concrete roof tiles                      Native fieldstone                      Wood window casements                      Wood, as an accent material                      Brick, as an accent material                      Wrought iron (rust proof; anodized aluminum)                      Tile, as an accent material                      Slumpstone garden walls                 </td> </tr> </tbody> </table>	Design Elements	Design Materials	Simple, multi-planed pitched roofs Open rafters/tails with large overhangs Appearance of “thick” walls Courtyards, arcades, and intimate spaces Tile details Deep-set window and door openings Offset wall planes Fountains and other unique details Building masses with the incorporation of one and two story architecture Sequencing of enclosed space/arches	Stucco, smooth, sand or light lace finish Wood, as an exposed structural material Clay or concrete roof tiles Native fieldstone Wood window casements Wood, as an accent material Brick, as an accent material Wrought iron (rust proof; anodized aluminum) Tile, as an accent material Slumpstone garden walls	<p>Ongoing for all new commercial projects.</p>
Design Elements	Design Materials				
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<p>CD-8.3 Encourage the use of entrance patios, courtyards, plazas, arcades, fountains, porches, tower elements, covered walks, and other features in commercial areas. Promote pedestrian amenities.</p>	<p>Ongoing for all new commercial projects.</p>				
<p>CD-8.4 Ensure that common areas, walkways, driveways, and parking spaces be landscaped consistent with landscaping standards contained in the Planning, Zoning, and Development Code. Utilize landscaping to provide project amenities for new and remodeled commercial uses, and to screen parking and equipment areas. Landscaped areas generally should incorporate planting utilizing a three-tiered system: 1) grasses and ground covers, 2) shrubs and vines, and 3) trees.</p>	<p>Ongoing for all new and rehabilitation projects.</p>				

General Plan Goal, Objective, Policy	Description of City Action
<p>CD-8.5 Ensure that site access, parking, and circulation for commercial uses are designed in a logical, safe manner. Parking should not dominate the site in areas adjacent to street, and should be well landscaped with a clear hierarchy of circulation. Wherever possible, parking lots should be divided into a series of connected smaller lots utilizing walkways and raised landscape strips. Parking lots should also include landscaping that accents the importance of driveways from the street, frames the major circulation aisles, and highlights pedestrian pathways.</p>	<p>Ongoing for all new and rehabilitation projects.</p>
<p>CD-8.6 Require that areas for outside equipment, trash receptacles, storage, and loading areas be located in the least conspicuous part of the site. Utility and mechanical equipment (e.g. electric and gas meters, electrical panels, and junction boxes) should be concealed from view from public streets, neighboring properties, and nearby higher buildings. Trash enclosures should be architecturally compatible with the project. Landscaping should be incorporated into the design of trash enclosures to deter graffiti.</p>	<p>Ongoing and required for all new and rehabilitation projects.</p>
<p>CD-8.7 Encourage decorative paving treatments to be incorporated throughout commercial developments, including driveway entries, pedestrian walkways, plazas, and other areas. The design, materials, and colors of decorative paving treatments (e.g., stamped concrete, stone, brick or granite pavers, exposed aggregate, or colored concrete) should complement the architectural style of the primary buildings and make a positive contribution to the aesthetic and function of the site.</p>	<p>Ongoing for all new commercial projects.</p>
<p>CD-8.8 Require that exterior lighting on commercial properties be consistent with the architectural style of the commercial building. On each commercial site, all lighting fixtures should be from the same family of fixtures with respect to design, materials, color, fixture, and color of light. Lighting sources should be shielded, diffused or indirect to avoid spillover on adjacent properties, nighttime sky light pollution, and glare to pedestrians and motorists. To minimize the total number of freestanding light standards, wall-mounted and pathway lights should be utilized to the greatest extent possible.</p>	<p>Ongoing for all new commercial projects. All commercial projects are subject to submittal of a lighting and photometric plan to ensure consistency in design, adequate lighting for safety and minimize light spill-over onto adjacent properties.</p>

General Plan Goal, Objective, Policy	Description of City Action
<b>Objective CD-8B:</b> Preserve the scale and character of established neighborhoods near commercial uses.	
<p>CD-8.9 Ensure that new commercial development utilize site planning and design features that optimize compatibility with adjacent residential neighborhoods. The following guidance should be considered: When adjacent residential and nonresidential uses can mutually benefit from connection, appropriate linkages (e.g., walkways, common landscape areas, and building orientation) are encouraged. Successful interaction between commercial and residential uses may be achieved through adequate setbacks, landscape buffers, screening, decorative masonry walls, berms, building orientation, and limitations of commercial activities. Loading areas, access and circulation driveways, trash and storage areas, and rooftop equipment should be located as far as possible from adjacent residences.</p> <p>Building orientation and landscaping of commercial buildings should minimize direct lines of sight into adjacent residential private open space.</p>	<p>Ongoing for all new commercial projects.</p>
<b>Goal CD-9: Mixed Use</b>	
<b>Objective CD-9A:</b> Design mixed use development projects to achieve a high quality character.	
<p>CD-9.1 Require that mixed-use development projects be designed to mitigate potential conflicts between uses. Consider noise, lighting, and security.</p>	<p>Ongoing for all mixed-use development projects.</p>
<p>CD-9.2 Provide adequate parking, open space and recreational facilities to serve residents in mixed-use development projects. Design parking and other areas to acknowledge different users (residents versus shoppers) and to be compatible with the architectural character of the building(s).</p>	<p>Ongoing.</p>
<b>Objective CD-9B:</b> Provide for the development of projects that integrate housing with commercial uses and other compatible uses.	
<p>CD-9.3 Encourage mixed-use development along the east side of Newport Boulevard between Mesa Drive and Walnut Street. Establish incentives for the development of projects in planned development zones that integrate housing with retail and office uses.</p>	<p>Ongoing.</p>
<p>CD-9.4 Encourage the development of mixed-use urban villages along specified areas of West 17th Street, West 19th Street, and Superior Avenue that integrates residential with office, retail, business services, personal services, public spaces and uses, and other community amenities in a single building (vertical mixed-use development) or in proximity on the same site (horizontal mixed-use development).</p>	<p>Ongoing. 19 West Urban Plan, Mesa West Residential Ownership Urban Plan, Mesa West Bluffs Urban Plan allow for mixed used development along the main commercial corridors. In 2019, the Planning Commission approved a four-unit mixed-use project at 752 W. 19<sup>th</sup> Street.</p>
<p>CD-9.5 Promote new types of urban housing that could be target-marketed to people seeking alternative housing choices in proximity to a major commercial area.</p>	<p>Ongoing.</p>

General Plan Goal, Objective, Policy	Description of City Action
<p>CD-9.6 Support efforts to mix compatible uses and activities. Encourage the siting of community-oriented services, businesses, and amenities in and near mixed-use neighborhoods, including schools, libraries, open space, and parks.</p>	<p>Ongoing. The City continues construction on the new Library/Lion's Park/new Community Center.</p>
<p><b>Goal CD-10: Industrial and Business Parks</b></p>	
<p><b>Objective CD-10A:</b> Require that industrial and business park projects meet high-quality design standards.</p>	
<p>CD-10.1 Require that industrial projects be designed to convey visual interest and a positive image. Architectural qualities and design elements encouraged for industrial uses are:</p> <ul style="list-style-type: none"> <li>• Building modulation indentations and architectural details</li> <li>• Building entry accentuation</li> <li>• Screening of equipment and storage areas</li> <li>• Landscaping to soften building exteriors and to serve as a buffer between uses</li> </ul>	<p>Ongoing for all new industrial projects.</p>
<p>CD-10.2 Encourage that the design of industrial buildings considers the visual and physical relationship to adjacent uses. An industrial structure which dominates its surrounding environment by its relative size shall generally be discouraged.</p>	<p>Ongoing and reviewed for all industrial projects.</p>
<p>CD-10.3 Encourage adaptive reuse of existing industrial structures which results in rehabilitated buildings with distinctive and attractive architecture.</p>	<p>Ongoing.</p>
<p>CD-10.4 Promote the use of materials and colors that produce diversity and visual interest in industrial buildings. The use of various siding materials (i.e., masonry, concrete texturing, cement, or plaster) can produce effects of texture and relief that provide architectural interest.</p>	<p>Ongoing for all new industrial projects.</p>
<p>CD-10.5 Require that landscaping be used to define areas such as entrances to industrial buildings and parking lots; define the edges of developments; provide transition between neighboring properties; and provide screening for outdoor storage, loading, and equipment areas. Landscaping should be in scale with adjacent buildings and be of an appropriate size at maturity to accomplish its intended purpose.</p>	<p>Ongoing and required for all new industrial projects.</p>
<p>CD-10.6 Require that the design of lighting fixtures and their structural support be of a scale and architectural design compatible with on-site industrial buildings. Large areas should be illuminated to minimize the visual impact and amount of spillover light onto surrounding projects.</p>	<p>Ongoing and required for all industrial projects. Standard conditions of approval for industrial projects ensure minimal visual impacts and minimal light spillover onto surrounding properties.</p>

General Plan Goal, Objective, Policy	Description of City Action
<b>Objective CD-10B:</b> Ensure that the development of industrial projects are positive additions to the City’s community setting and do not result in adverse impacts with adjacent uses.	
CD-10.7 Require industrial projects to incorporate landscape setbacks, screening walls, and/or other elements that mitigate negative impacts with adjacent uses.	Ongoing and required for all industrial projects.
CD-10.8 Protect transitional areas between industrial and other uses.	Ongoing.
CD-10.9 Storage yards, parking areas, and service areas should be screened from public view.	Ongoing and required for these uses.
<b>Goal CD-11: Attractive Signs that Reflect Costa Mesa</b>	
<b>Objective CD-11A:</b> Facilitate the installation of signs that contribute to a positive image of the public realm.	
CD-11.1 Encourage homeowners' associations and neighborhoods to maintain housing tract entrance signs in an attractive condition, and encourage the placement of such signs at the entrance of major developments which do not have such identification.	Ongoing.
CD-11.2 Encourage the use of common design elements in signs for commercial and industrial centers through the development of planned sign programs to improve center identity by publicizing the benefits of such programs to developers and local business operators.	Ongoing.
CD-11.3 Encourage citywide sign design guidelines that promote creativity and flexibility while upholding design quality. Design guidelines could include the design and placement of business signs, public street graphics, street signs, locational and directional signs, traffic signs, etc.	Ongoing. In certain zoning districts, Planned Signing Programs are required to ensure consistency in design, size and location of signs.
CD-11.4 Introduce distinctive entry signage within the Costa Mesa Streetscape and Median Development Guidelines which effectively announces arrival to unique districts and neighborhoods.	Ongoing.
CD-11.5 Develop and design signage that helps with way-finding throughout the City so visitors and residents can easily access destination locations and identify landmarks.	Ongoing.
<b>Goal CD-12: Public Safety through Design</b>	
<b>Objective CD-12A:</b> Incorporate public safety considerations into community design.	
CD-12.1 Decrease the opportunity for criminal activity by addressing high-risk circumstances (e.g., dark alleys, enclosed stairwells, and dark entrances). Involve the Police and Fire Departments in reviewing and making design recommendations during the project review process.	Ongoing and reviewed for all new projects.
CD-12.2 Continue to implement and refine development standards and/or guidelines based on Crime Prevention Through Environmental Design (CPTED) for new development and redevelopment with emphasis on site and building design to minimize vulnerability to criminal activity.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
CD-12.3 Continue to provide CPTED training to City staff and local planning and design professionals to optimize public safety through community design.	Ongoing.
<b>OPEN SPACE AND RECREATION ELEMENT</b>	
<b>Goal OSR-1: Balanced and Accessible System of Parks and Open Spaces</b>	
<b>Objective OSR-1A:</b> Maintain and preserve existing parks, and strive to provide additional parks, public spaces, and recreation facilities that meet the community’s evolving needs.	
OSR-1.1: Maintain a system of Neighborhood and Community Parks that provide a variety of active and passive recreational opportunities throughout the City.	Ongoing regular maintenance and oversight of all community parks through the Public Services and Parks and Community Services Departments. New active recreational opportunities arise through recreation class offerings and youth sports offerings.  Parks, Recreation and Open Space Master Plan to be adopted by City Council – tentative anticipated adoption in 2020.
OSR-1.2: Provide parks and recreation facilities appropriate for the individual neighborhoods in which they are located and reflective of the needs and interests of the population they serve.	Ongoing.
OSR-1.3: Pursue the acquisition and development of pocket and neighborhood parks within park-deficient areas, as identified in Figure OSR-3: Planning Areas and Underserved Park Areas.	Focusing on District 4 and District 5. Implementing recommendation from Parks, Recreation and Open Space Master Plan.
OSR-1.4: Prioritize the acquisition of land for parks in underserved neighborhoods.	Ongoing as is highlighted in the Parks, Recreation and Open Space Master Plan – expected adoption by City Council in 2020.
OSR-1.5: Maximize public space by requiring plazas and public gathering spaces in private developments that can serve multiple uses, including recreation and social needs.	Ongoing. The One Metro West project, currently under review, is proposing a 1.5-acre open space to be available to the general public via a public access easement.
OSR-1.6: Provide maximum visibility and accessibility for future public parks by locating facilities in close proximity to public streets.	Ongoing. Lions Park Campus / Phase 1 Project located adjacent to four public streets.
OSR-1.7: Adjust and update development fee programs to accumulate funds for the acquisition and improvement of parks and recreation facilities commensurate with identified need and population growth.	Program fee updates expected for FY 20/21.
OSR-1.8: Require that parks and recreation facilities reflect new trends and population changes, and are developed with facilities appropriate to all ages, including athletic fields, active play areas, passive open space, tot lots, and picnic areas.	Parks, Recreation and Open Space Master Plan expected to be approved/adopted in 2020.  Lions Park play area upgrade to include new amenities. Lions Park event lawn space opened in spring 2019.
OSR-1.9: Conduct a sports facility study to review current outdoor facility locations and resources and a demographic study for future facility requirements as they relate to planned growth within the City.	Updated Parks, Recreation and Open Space Master Plan provides this. Expected to go before City Council in 2020.



General Plan Goal, Objective, Policy	Description of City Action
OSR-1.10: Pursue additional community garden lots and spaces to meet demand and need by the community.	A feasibility study is budgeted for FY 20/21.
OSR-1.11: Perform regular maintenance of facilities to ensure proper working order of all recreation facilities and equipment.	Ongoing.
OSR-1.12: Retrofit parks and recreation facilities to provide disability access as required by law.	Ongoing.
OSR-1.13: Design and reform parks to reflect the latest recreational features that respond to demographic changes and community needs.	Ongoing.
OSR-1.14: Consult with law enforcement agencies, surrounding cities, community policing groups, and OC Parks to create a safe and healthy environment at Talbert Regional Park, Fairview Park, and along the Santa Ana River.	Regular collaboration between Park Ranger staff in the Police Department, maintenance staff in the Public Services Department and Field ambassador staff and the Fairview Park Administrator in the Parks and Community Services Department.  Interagency meeting with the Homeless Task Force and other City departments.
OSR-1.15: Continue to pursue opportunities to create joint-use community space at facilities owned by private organizations such as private schools, faith-based groups, service clubs, and hospitals.	Current agreement with Lighthouse Church for temporary shelter services, and faith-based groups to assist with outreach.
OSR-1.16: Continue to coordinate with the Newport-Mesa Unified School District to supplement City park facilities through joint-use agreements.	Joint-use agreements are ongoing.
OSR-1.17: Consult with Orange County Fairgrounds in implementing OC Fair & Event Center Master Plan.	Ongoing.
OSR-1.18: Provide a minimum of 4.26 acres of parkland per 1,000 residents.	Ongoing.
OSR-1.19: Update the Parks, Recreation and Open Space Master Plan every 10 years, as feasible.	Update approved by the PACS Commission. To be considered by Council for adoption in 2020.
OSR-1.20: Enhance pedestrian, bicycle, and transit linkages to meet the needs of residents and to provide better access to parks, recreation, and public spaces.	Ongoing.

General Plan Goal, Objective, Policy	Description of City Action
OSR-1.21: Provide opportunities for public access to all open space areas, except where sensitive resources may be threatened or damaged, public health and safety may be compromised, or access would interfere with the managed production of resources.	Properly delineate sensitive and/or unsafe habitats/areas of open space parks, including permanent or temporary fencing as well as appropriate signage.
<b>GOAL OSR-2: Community Services Programs Meeting Community Needs</b>	
<b>Objective OSR-2A:</b> Provide activities, classes, and a variety of programs to meet the year-round recreational needs of all residents: children, adult, seniors, and persons with special needs.	
OSR-2.1: Provide high-quality community services programs that are flexible and responsive to the community's changing needs.	1.5K classes/programs are offered annually at a low to no cost.
OSR-2.2: Plan and conduct citywide special events that bring residents together to create an enhanced quality of life and promote economic development.	Annual calendar of special events is administered annually by staff.
OSR-2.3: Continue to consult with nonprofit sports organizations and recreational groups to support their offering of diverse recreational programs that complement and supplement those offered by the City.	Attend monthly CM Youth Sports Council meetings.
OSR-2.4: Update existing facilities for senior citizens, youth, adults, and overall community use.	Regular building modifications and CIP projects have taken place at the Balearic Community Center, the Downtown Recreation Center, the Downtown Aquatics Center and the Costa Mesa Senior Center.
OSR-2.5: Monitor and research the ever-changing community services needs of the community, and develop action plans to address those needs through partnerships with service agencies.	Utilizing surveys to solicit feedback on programs and services.
OSR-2.6: Continue to provide rental opportunities at community facilities and parks for residents, nonprofit groups, and businesses to meet their recreational and professional needs.	Ongoing. To be increased when new NCC opens in 2020.
OSR-2.7: Continue broad-based public outreach activities that inform residents of all available community services programs, and obtain input from the community regarding program and service needs.	Ongoing. Quarterly surveys are conducted. Mail quarterly Recreation Guide to 45K+ rooftops. Senior Center monthly Chronicle is published monthly.
OSR-2.8: Encourage resident input and utilize demographic data, partnerships, volunteers, and existing resources to identify the needs of community.	Coordinate with multiple volunteer committees (Cultural Arts, Historical Preservation, Fairview Park, Animal Services, Youth Sports); the Costa Mesa Foundation and the Network for Homeless Solutions.
OSR-2.9: Identify innovative funding and development opportunities to support and sustain a responsive community services network.	Prop 68, HOAG Grant, NRPA Grant, CDBG Funding, County Funding for homeless services.
OSR-2.10: Continue and expand the development of community partnerships to offer both standard and innovative services to meet residents' needs.	Solicit further community sponsors and partners. Build upon established relationship with NMUSD, City of Newport Beach, SOY, Segerstrom Center for the Arts, etc.

General Plan Goal, Objective, Policy	Description of City Action
OSR-2.11: Develop and implement community services programs and activities that meet the needs of specialized populations through the development of community partnerships.	Partner with SeniorServ, Alzheimer’s OC, Special Olympics, Regional Center of OC, and SCFTA Inclusion programs.
OSR-2.12: Provide support for volunteer groups that conduct special activities open to the entire community.	Reserve public facilities for community use both indoors and outdoors (parks).
<b>GOAL OSR-3: Conserved Open Space</b>	
<b>Objective OSR-3A:</b> Preserve the City’s open space lands and provide additional community and neighborhood parkland in underserved areas.	
OSR-3.1: Preserve open space areas along The Santa Ana River, large open space parks, and along the mesa formations to protect natural habitat and to maintain the integrity of the natural environment.	Ongoing.
OSR-3.2: Encourage the preservation of coastal views from City and County parkland and public streets within Costa Mesa.	Ongoing.
OSR-3.3: Identify current open space areas for protection, management, and potential enhancement to maintain and, if possible, increase its value as wildlife habitat.	Ongoing, with increased attention begin given to Canyon Park.
OSR-3.4: Encourage the long-term maintenance and management of open space lands through open space easements, development rights transfers or acquisition, zoning regulations, and other incentives.	Ongoing.
OSR-3.5: Encourage the greening and beautifying of the Santa Ana River.	Ongoing.
OSR-3.6: Encourage opportunities for recreation, history, education, interpretive materials, and art associated with the Santa Ana River open spaces.	Monthly/quarterly educational programs offered for low/no cost related to nature programs, including Native American/Adobe history.
OSR-3.7: Promote water quality strategies to improve water quality along the Santa Ana River.	Ongoing.
OSR-3.8: Consult with State and regional agencies and the California Native American Heritage Commission (NAHC), regarding open space planning efforts.	Consult regularly with Native American representative regarding Fairview Park items.
OSR-3.9: Consult with the Orange Coast River Park, Inc. and surrounding cities and other government agencies in maintaining and rehabilitating open space lands along the Santa Ana River.	Meet regularly with OCRP to discuss long-term objectives and compatibility with City efforts at Fairview Park.
OSR-3.10: Consult with OC Parks over the enhancements and management of Talbert Regional Park without adversely impacting surrounding residential neighborhoods.	Meet regularly with OCRP representatives.

General Plan Goal, Objective, Policy	Description of City Action
<b>GOAL OSR-4: Extensive Arts and Culture Programs and Services</b>	
<b>Objective OSR-4A:</b> Support performing and visual arts programs, facilities, and activities that stimulate the minds and intellectual thinking of community members to increase awareness of the City’s motto, “The City of the Arts.”	
OSR-4.1: Continue to support the mission of the Segerstrom Center for the Arts and associate venues and facilities.	Partner on several events annually including ARTventure, Veterans Day event, Summer Jazz series and Holiday events. Promote school of dance inclusion programs.
OSR-4.2: Support the development and operations of an arts museum at the Segerstrom Center for the Arts.	Participated in afternoon team fundraiser event, hosted Artventure on site bringing more awareness and tourism to the areas.
OSR-4.3: Encourage additional indoor and outdoor facility spaces citywide to display public art and host arts and culture special events.	Provide 4 (four) gallery spaces in City facilities for display of public artwork. Host Artventure, Monthly artist showcase receptions, installation of sculpture <i>donation</i> and historical plaque dedication.
OSR-4.4: Expand the City's role as a supporter of the arts.	Formally bring forth to City Council recommendation to adopt Arts and Culture MP in 2020.  The One Metro West project is also proposing a 1.5-acre greenspace with public access that is intended to include a public park; if approved, the project will need to be required to submit a Public Arts Plan for review and approval by the Cultural Arts Committee.
OSR-4.5: Encourage financial support of the arts by supporting non-profit groups and foundations.	Ongoing - CAC grants program established.
OSR-4.6: Consider preparation of an arts and culture master plan for the City.	Arts and Culture MP approved by the PACS commission; pending approval from the City Council. Anticipated in 2020.
OSR-4.7: Consult with local agencies and surrounding cities to address the creation and implementation of arts-friendly policies.	Included in Arts and Culture Master Plan.
OSR-4.8: Enhance Costa Mesa’s position as a leader in the arts in Southern California and its recognition nationally as a city devoted to arts institutions of superior quality.	Included in Arts and Culture Master Plan.
OSR-4.9: Engage community members in arts activities, and utilize the arts to provide educational and cultural awareness opportunities.	Extensive public outreach conducted for Arts and Culture Master Plan. Artist Directory established and updated.
OSR-4.10: Continue the City’s commitment to its arts in cooperation with the private sector.	Ongoing. <i>[PARKS]</i>
OSR-4.11: Provide opportunities for local artists to create and display their work.	Four (4) art gallery spaces have been established. Several calls for artists released annually for varying artistic participation by artists.
OSR-4.12: Support arts activities, programs, events, and facilities for patrons to enjoy and share experiences, and that enhance the City’s economic vitality.	ARTventure event, Action Arts in the Park event, Concerts in the Park events all incorporate art. Increased arts, language and music class offerings for all ages have been offered.

General Plan Goal, Objective, Policy	Description of City Action
OSR-4.13: Designate Community Services Department staff with the responsibility for expanding and implementing activities related to recreational arts programming.	Ongoing. Duties spread between FT and PT personnel, amongst other varying duties. Request for new PT arts-focused position in FY 20/21 budget.
OSR-4.14: Pursue cooperative educational cultural programs enlisting the aid of public and private institutions.	Work with the NMUSD for the summer SMART Camp (Sports, Music and Arts Camps).
OSR-4.15: Continue to review adopting an Arts in Public Places Program.	Arts and Culture Master Plan potential recommendation. Ongoing – Formal Public Art review process in process/research.
OSR-4.16: Pursue the placement of public art in prominent locations, particularly along major travel corridors to enliven and beautify the public realm.	Ongoing – Utility box program is at more than 20 installations on varying travel corridors.
OSR-4.17: Develop incentives or programs that encourage art in new developments.	Arts and Culture Master Plan potential recommendation.
<b>HISTORICAL AND CULTURAL RESOURCES ELEMENT</b>	
<b>Goal HCR-1: Historical, Archeological, and Paleontological Resource Preservation</b>	
<b>Objective HCR-1A: Encourage preservation and protection of the City’s archaeological, paleontological, and historical resources.</b>	
HCR-1.1: Encourage protection and enhancement of the diverse range of historical sites and resources in the City for the benefit of current and future residents and visitors.	Estancia Adobe designated as official County of Orange registered historical site.
HCR-1.2: Encourage the preservation of significant historical resources (as identified in Table HCR-1) by developing and implementing incentives such as building and planning application permit fee waivers, Mills Act contracts, grants and loans, and implementing other incentives identified in the Historical Preservation Ordinance.	Historical Preservation Committee has an established webpage for Mills Act information and publishes an advertisement in the Recreation Guide semi-annually.
HCR-1.3: Promote context-sensitive design that respects and celebrates the history and historical character of sites and resources while meeting contemporary needs of the community.	Ongoing.
HCR-1.4: Require, as part of the environmental review procedure, an evaluation of the significance of paleontological, archaeological, and historical resources, and the impact of proposed development on those resources.	This is done at Fairview Park.
HCR-1.5: Continue to identify local landmarks with markers and way-finding signage. Include informational signage about local history, utilizing maps to highlight locations of other historical resources at popular historical sites.	Historical Marker Program had six new site plaques installed in 2018; potential revisit/expansion for 2020.

General Plan Goal, Objective, Policy	Description of City Action
<p>HCR-1.6: Encourage development of an interpretive center for paleontological, archaeological, and historical resources at Fairview Park. The center may contain resources found in the park area as well as resources found throughout the City.</p>	<p>Funding to request an alternative means for a center will be requested in future, as funding and resources become available.</p>
<p>HCR-1.7: Require cultural resources studies (i.e, archaeological and historical investigations) for all applicable discretionary projects, in accordance with CEQA regulations. The studies should identify cultural resources (i.e., prehistorical sites, historical sites, and isolated artifacts and features) in the project area, determine their eligibility for inclusion in the California Register of Historical Resources, and provide mitigation measures for any resources in the project area that cannot be avoided. Cultural resources studies shall be completed by a professional archaeologist that meets the Secretary of the Interior’s Professional Qualifications Standards in prehistorical or historical archaeology.</p>	<p>This is done at Fairview Park for projects that require extensive grading.</p>
<p>HCR-1.8: Comply with requirements of the California Environmental Quality Act regarding protection and recovery of archaeological resources discovered during development activities.</p>	<p>Ongoing. Required as a standard condition of approval for projects with extensive grading.</p>
<p>HCR-1.9: Require paleontological studies for all applicable discretionary projects. The studies should identify paleontological resources in the project area, and provide mitigation measures for any resources in the project area that cannot be avoided.</p>	<p>Ongoing. Required as a standard condition of approval for projects with extensive grading.</p>
<p>HCR-1.10: Comply with the California Environmental Quality Act regarding the protection and recovery of paleontological resources during development activities.</p>	<p>Ongoing. Required as a standard condition of approval for projects with extensive grading.</p>



## **Attachment 1**

# **Annual Progress Report (APR) Forms For 2019**





## **Appendix A**

# **2015-2035 General Plan Goals, Objectives, Policies**

# **2015–2035 Costa Mesa General Plan Goals, Objectives, and Policies**

- 2019 Annual Review -

## 2015-2035 GENERAL PLAN GOALS AND POLICIES

Each element of the General Plan contains goals and policies based upon the needs and desires of the community, as derived from the previously adopted 2015-2035 General Plan, background research, planning staff, and members of the City Council.

A goal is defined as a broad vision of what the community wants to achieve or provide to residents, landowners, business owners and tourists. It is a statement of a desired condition based on community values. Goals are general in nature and usually timeless. A policy is a specific statement that guides decision-making. It indicates a commitment of the City to a particular course of action. A policy is based on and helps implement a goal.

One of the objectives for the 2015-2035 General Plan and General Plan EIR was to review the 2000 General Plan goals, objectives, and policies for relevancy, completion and applicability for the long-term development in the City. City staff reviewed the goals, objectives, and policies in the 2000 General Plan and determined if the goals, objectives, and policies had been completed, and if not, determined their relevancy and applicability for the 2015-2035 General Plan. The following are the goals and associated objectives and policies that have been set for the Costa Mesa 2015-2035 General Plan.

At the conclusion of each goal, objective or policy is a statement within [brackets] that indicates one of four possible scenarios: 1) the goal, objective, or policy remains the same as the 2000 General Plan, 2) the goal, objective or policy has been modified from the 2000 General Plan statement for the 2015-2035 General Plan, 3) the goal, objective or policy is a new statement for the 2000 General Plan, or 4) in the case of the Housing Element, no changes were made to the goals, objectives or policies. Examples of the wording for the aforementioned scenarios are as follows:

- 1) [2000 GP Goal LU-1],
- 2) [2000 GP Policy LU-1A.4 – Modified for 2015-2035 GP],
- 3) [New Objective for 2015-2035 GP], and
- 4) [No Change].

## Land Use Element

The goals, objectives, and policies that address land use are as follows:

### **Goal LU-1:**

A Balanced Community with a Mix of Land Uses to Meet Resident and Business Needs [2000 GP Goal LU-1]

**Objective LU-1A:** Establish and maintain a balance of land uses throughout the community to preserve the residential character of the City at a level no greater than can be supported by the infrastructure. [2000 GP Objective LU-1A]

- LU-1.1 Provide for the development of a mix and balance of housing opportunities, commercial goods and services, and employment opportunities in consideration of the needs of the business and residential segments of the community. [2000 GP Policy LU-1A.1]
- LU-1.2 Balance economic gains from new development while preserving the character and densities of residential neighborhoods. [New Policy for 2015-2035 GP]
- LU-1.3 Strongly encourage the development of residential uses and owner-occupied housing (single-family detached residences, condominiums, townhouses) where feasible to improve the balance between rental and ownership housing opportunities. [2000 GP Policy LU-1A.4]
- LU-1.4 Promote housing and employment opportunities within planned development areas to the extent feasible. [2000 GP Policy LU-1A.5]
- LU-1.5 Maintain a land use structure that strives to balance jobs and housing with available infrastructure and public and human services. [New Policy for 2015-2035 GP]

### **Goal LU-2:**

Preserve and Protect Residential Neighborhoods [2000 GP Goal LU-1]

**Objective LU-2A:** Promote land use patterns and development that contribute to community and neighborhood identity. [2000 GP Objective LU-1C]

- LU-2.1 In the event of damage or destruction, allow any legal conforming use in existence at the time of adoption of the General Plan that is located in a nonconforming development to be rebuilt to its original building intensity, as long as any such rebuilding would not increase the development's nonconformity, and the damage or destruction was in no way brought about by intentional acts of any owner of such use or property. [2000 GP Policy LU-2A.4]
- LU-2.2 Pursue maximum use of utility company funds and resources in undergrounding existing overhead lines, and encourage undergrounding of utilities in the public right-of-way for residential development consisting of five units or more, to the extent feasible and practical. [2000 GP Policy LU-2A.9 – Modified for 2015-2035 GP]
- LU-2.3 Develop standards, policies, and other methods to encourage the grouping of individual parcels to eliminate obsolete subdivision patterns and to provide improved living environments while being consistent with the neighborhood character of the surrounding community. [2000 GP Policy LU-2A.5 – Modified for 2015-2035 GP]

- LU-2.4 Do not allow "rounding up" when calculating the number of permitted residential units, except for lots existing as of March 16, 1992, zoned R2-MD that have less than 7,260 square feet in area, and no less than 6,000 square feet, where density calculation fractions of 1.65 or greater may be rounded up to two units. [2000 GP Policy LU-2A.6]
- LU-2.5 Allow creation of parcels without street frontage if sufficient easements are provided for planned developments or common-interest developments consistent with the neighborhood character. This policy does not apply to small lot subdivisions. [2000 GP Policy LU-2A.7]
- LU-2.6 Encourage increased private market investment in declining or deteriorating neighborhoods. [2000 GP Policy LU-2A.8]
- LU-2.7 Permit the construction of buildings over two stories or 30 feet only when it can be shown that the construction of such structures will not adversely impact surrounding developments and deprive existing land uses of adequate light, air, privacy, and solar access. [2000 GP Policy LU-1C.1]
- LU-2.8 Limit building height to four stories above grade south of the I-405 Freeway, except for special purpose housing such as elderly, affordable, or student housing, unless otherwise approved by a General Plan amendment. (A four-story/five-level parking structure with roof deck parking on the fifth level is considered a four-story structure.) [2000 GP Policy LU-1C.2]
- LU-2.9 Require appropriate building setbacks, structure orientation, and placement windows to consider the privacy of adjacent residential structures within the same project and on adjacent properties. [2000 GP Policy LU-1C.4]
- LU-2.10 Promote lot consolidation of residential properties to the extent feasible and practical, including the creation of larger single-family residential lots that exceed the minimum 6,000-square-foot requirement in neighborhoods where the prevailing residential subdivision pattern features larger-sized residential lots. [2000 GP Policy LU-1C.5 – Modified for 2015-2035 GP]
- LU-2.11 Ensure adequate noise attenuation in urban design, such as walls for sound attenuation, development of landscaped greenbelts, provision of landscape berms, etc. [2000 GP Policy LU-1C.6 – Modified for 2015-2035 GP]

**Goal LU-3:**

Development that Maintains Neighborhood Integrity and Character [2000 GP Goal LU-1]

**Objective LU-3A:** Establish policies, standards, and procedures to minimize blighting influences, and maintain the integrity of stable neighborhoods. [2000 GP Objective LU-1F]

- LU-3.1 Protect existing stabilized residential neighborhoods, including mobile home parks (and manufactured housing parks), from the encroachment of incompatible or potentially disruptive land uses and/or activities. [2000 GP Policy LU-1F.1]
- LU-3.2 Actively enforce existing regulations regarding derelict or abandoned vehicles, outdoor storage, and substandard or illegal buildings, and establish regulations to abate weed-filled yards when any of the above are deemed to constitute a health, safety, or fire hazard. [2000 GP Policy LU-1F.2]
- LU-3.3 Continue code enforcement as a high priority with regard to the regulation of property maintenance standards citywide. [2000 GP Policy LU-1F.3 – Modified for 2015-2035 GP]

- LU-3.4 Ensure that residential densities can be supported by the infrastructure and are compatible with existing residential neighborhoods in the surrounding area. [2000 GP Policy LU-1F.4 – Modified for 2015-2035 GP]
- LU-3.5 Provide opportunities for the development of well-planned and designed projects which, through vertical or horizontal integration, provide for the development of compatible residential, commercial, industrial, institutional, or public uses within a single project or neighborhood. [2000 GP Policy LU-1F.5]
- LU-3.6 Facilitate revitalization of aging commercial centers by working with property owners, developers, local businesses, and other community organizations to coordinate efforts. [New Policy for 2015-2035 GP]
- LU-3.7 Promote development/design flexibility that encourages older or poorly maintained high-density residential uses to be rehabilitated. [New Policy for 2015-2035 GP]
- LU-3.8 Ensure that new development reflects existing design standards, qualities, and features that are in context with nearby development and surrounding residential neighborhoods. [New Policy for 2015-2035 GP]
- LU-3.9 Locate high-intensity developments or high-traffic-generating uses away from low-density residential in order to buffer the more sensitive land uses from the potentially adverse impacts of the more intense development or uses. [2000 GP Policy LU-1A.3]
- LU-3.10 Minimize effects of new development on the privacy and character of surrounding neighborhoods. [New Policy for 2015-2035 GP]
- LU-3.11 Promote small-lot residential development on long, narrow, single parcels or combined residential lots. [New Policy for 2015-2035 GP]
- LU-3.12 Ensure that new development reflects existing design standards, qualities, and features that are in context with nearby development. [New Policy for 2015-2035 GP]
- LU-3.13 Prohibit construction of buildings which would present a hazard to air navigation, as determined by the Federal Aviation Administration (FAA). [2000 GP Policy LU-1C.3 – Modified for 2015-2035 GP]
- LU-3.14 Certain development proposals which may include the construction or alteration of structures more than 200 feet above ground level may require filing with the Federal Aviation Administration (FAA) and Airport Land Use Commission (ALUC) pursuant to federal and State law. If a filing requirement is determined to be necessary in accordance with the procedures provided by State/federal agencies, the filing of a Notice of Proposed Construction or Alteration (FAA Form 7460-1) shall be required prior to review and consideration of the proposed development.” Land Use Element (page LU-18) refers to the threshold stated above. It shall be amended to refer to Filing FAA Form 7460-1 Notice of Construction and Alteration, and not to Form 7480-1. [New Policy for 2015-2035 GP]
- LU-3.15 The City will ensure that development proposals, including the construction or operation of a heliport or helistop comply fully with permit procedures under State law, including referral of the project to the ALUC by the applicant, and with all conditions of approval imposed or recommended by the Federal Aviation Administration, ALUC, and Caltrans, including the filing of Form 7480-1 (Notice of Landing Area Proposed) with the FAA. This requirement shall be in addition to all other City development requirements. [New Policy for 2015-2035 GP]

- LU-3.16 The City shall refer certain projects to the Airport Land Use Commission for Orange County, as required by Section 21676 of the California Public Utilities Code to determine consistency of the project(s) with the Airport Environs Land Use Plan for John Wayne Airport. [New Policy for 2015-2035 GP]
- LU 3.17 New residential developments within the 60 dB CNEL noise contour of the airport shall provide designated outdoor signage informing the public of the presence of operating aircraft. [New Policy for 2015-2035 GP]

**Goal LU-4:**

New Development that Is Sensitive to Costa Mesa's Environmental Resources [2000 GP Goal LU-2]

**Objective LU-4A:** Encourage new development and redevelopment that protects and improves the quality of Costa Mesa's natural environment and resources. [2000 GP Objective LU-2A]

- LU-4.1 Ensure that appropriate watershed protection activities are applied to all new development and significant redevelopment projects that are subject to the National Pollutant Discharge Elimination System Stormwater Permit during the planning, project review, and permitting processes. [2000 GP Policy LU-2A.10]
- LU-4.2 Avoid conversion of areas particularly susceptible to erosion and sediment loss (e.g., steep slopes) and/or establish development guidelines that identifies these areas and protects them from erosion and sediment loss. [2000 GP Policy LU-2A.11]
- LU-4.3 Preserve or restore areas that provide water quality benefits and/or are necessary to maintain riparian and aquatic biota. [2000 GP Policy LU-2A.12]
- LU-4.4 Promote site development that limits impact on and protects the natural integrity of topography, drainage systems, and water bodies, and protect the integrity of the bluff crest. [2000 GP Policy LU-2A.13]
- LU-4.5 Promote integration of stormwater quality protection into construction and post-construction activities, as required by the NPDES Stormwater Permit and the City's Local Implementation Plan. [2000 GP Policy LU-2A.14]
- LU-4.6 Incorporate the principles of sustainability into land use planning, infrastructure, and development processes to reduce greenhouse gas emissions consistent with State goals. [New Policy for 2015-2035 GP]

**Goal LU-5:**

Adequate Community Services, Transportation System, and Infrastructure to Meet Growth [2000 GP Goal LU-1 and Goal LU-3]

**Objective LU-5A:** Ensure availability of adequate community facilities and provision of the highest level of public services possible, taking into consideration budgetary constraints and effects on the surrounding area. [2000 GP Objective LU-3A]

- LU-5.1 Pursue annexation of certain areas within the City's Sphere of Influence to provide land use regulation and city services within its jurisdiction. [2000 GP Policy LU-3A.1]
- LU-5.2 Strongly encourage protection and preservation of existing but underutilized school sites for future recreational, social, or educational uses. [2000 GP Policy LU-3A.2]

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- LU-5.3 As appropriate and timely, consider the establishment of development impact fee program(s) to fund additional fire and police personnel, library facilities, and related equipment to meet the demands of additional growth in the City. [2000 GP Policy LU-3A.3 – Modified for 2015-2035 GP]
- LU-5.4 Require appropriate site and environmental analysis for future fire and police station site locations or for the relocation or closure of existing fire and police facilities. [2000 GP Policy LU-3A.4]
- LU-5.5 Ensure that new development pays its fair share of impact fees such as park fees and traffic impact fees. This can also include impact fees related to community services (police protection services and fire emergency response services) or library facilities, once adopted and applicable. [New Policy for 2015-2035 GP]
- LU-5.6 Promote development of revenue-generating land uses to help defray the costs of high quality public services. [New Policy for 2015-2035 GP]
- LU-5.7 Encourage new development that is organized around compact, walkable, mixed-use neighborhoods and districts to conserve open space resources, minimize infrastructure costs, and reduce reliance on the automobile. [New Policy for 2015-2035 GP]
- LU-5.8 Include an evaluation of impacts on utility systems and infrastructure in EIRs for all major general plan amendment, rezone, and development applications. [2000 GP Policy LU-1D.1]
- LU-5.9 Phase or restrict future development in the City to that which can be accommodated by infrastructure at the time of completion of each phase of a multi-phased project. [2000 GP Policy LU-1D.2]
- LU-5.10 Building densities/intensities for proposed new development projects shall not exceed the trip budget for applicable land use classifications, as identified in the Land Use Element. Building intensities for proposed new development projects shall not exceed the applicable floor area standards, except for the following conditions:
- (a) Limited deviations from the graduated floor-area ratio standards for the commercial and industrial land use designations may be approved through a discretionary review process. No deviation shall exceed a 0.05 increase in the FAR in the moderate traffic category, and no deviation shall be allowed in the very low, low, and high traffic categories. Deviations from the FAR standards shall not cause the daily trip generation for the property to be exceeded when compared to the existing daily trip generation for the site without the proposed project or maximum allowable traffic generation for the Moderate Traffic FAR category, whichever is greater.
  - (b) Additions to existing nonconforming nonresidential developments may be allowed if the additions do not affect the overall traffic generation characteristics of the development and if the additions do not substantially affect the existing height and bulk of the development. Additions to nonresidential developments shall be limited to those land uses with traffic generation rates based on variables other than building area square footage. Examples of such additions include, but are not limited to: 1) Hotels/motels: Increases in the size of hotel rooms or lobbies where no increase in the total number of rooms is proposed, and 2) theaters: Increases to “back-stage” support areas or lobbies where no increase in the total number of seats is proposed.
  - (c) In the above conditions, the new development shall be compatible with surrounding land uses.



- (d) Additional criteria for approving deviations from the FAR standards may be established by policy of the City Council. [2000 GP Policy LU-1E.1 – Modified for 2015-2035 GP]
- LU-5.11 Development plans shall be required for all phased development and approvals and shall be approved by the Planning and Transportation Services Divisions prior to the issuance of building permits. [2000 GP Policy LU-1E.2]
- LU-5.12 Development plans shall include an overall buildout plan, which can demonstrate the ability of the circulation system to support the proposed level of development. [2000 GP Policy LU-1E.3]
- LU-5.13 The City shall continue its annual preparation of the Development Phasing and Performance Monitoring Program. The annual review will specifically address major intersection operations in any mixed-use overlay area. [2000 GP Policy LU-1E.4]

**Goal LU-6:**

Economically Viable and Productive Land Uses that Increase the City's Tax Base [2000 GP Goal LU-1]

**Objective LU-6A:** Ensure the long-term productivity and viability of the community's economic base. [2000 GP Objective LU-1B]

- LU-6.1 Encourage a mixed of land uses that maintain and improve the City's long-term fiscal health. [New Policy for 2015-2035 GP]
- LU-6.2 Continue to promote and support the vitality of commercial uses to meet the needs of local residents and that support regional-serving commercial centers. [New Policy for 2015-2035 GP]
- LU-6.3 Continue to prioritize commercial and industrial park use of properties north of I-405 and within the Airport Industrial District. [New Policy for 2015-2035 GP]
- LU-6.4 Support the continued presence of incubator businesses in the action sports industry and jobs-producing businesses in the Westside. [New Policy for 2015-2035 GP]
- LU-6.5 Encourage revitalization of existing, older commercial and industrial areas in the Westside with new mixed-use development consisting of ownership housing stock and live/work units. [New Policy for 2015-2035 GP]
- LU-6.6 Continue to encourage and retain land uses that generate sustainable sales and property tax revenues, including regional commercial destinations and automobile dealerships. [New Policy for 2015-2035 GP]
- LU-6.7 Encourage new and retain existing businesses that provide local shopping and services. [New Policy for 2015-2035 GP]
- LU-6.8 Provide efficient and timely review of development proposals while maintaining quality customer service standards for the business, development, and residential community. [New Policy for 2015-2035 GP]
- LU-6.9 Support the retention and growth of Class A office tenants, including corporate headquarters for the action sports industry, biotech, and high technology companies within the City. [New Policy for 2015-2035 GP]

**Objective LU-6B:** Encourage and facilitate activities that expand the City's revenue base. [New Objective for 2015-2035 GP]

- LU-6.10 Encourage a broad range of business uses that provide employment at all income levels and that make a positive contribution to the City's tax base. [New Policy for 2015-2035 GP]
- LU-6.11 Provide opportunities for mixed-use, office, manufacturing, and retail development that respond to market and community needs in terms of size, location, and cost. [New Policy for 2015-2035 GP]
- LU-6.12 Track retail trends and tailor regulations to respond to market changes, maximize revenue, and maintain the appropriate the business mix. [New Policy for 2015-2035 GP]
- LU-6.13 Encourage new development along major corridors that are pedestrian oriented and includes a mixture of retail/service, residential, and office uses. [New Policy for 2015-2035 GP]
- LU-6.14 Improve ease and accessibility to information to capture opportunities for businesses to establish in Costa Mesa and bring high-skill and professional jobs and new revenue sources into the community. [New Policy for 2015-2035 GP]
- LU-6.15 Promote unique and specialized commercial and industrial districts within the City which allow for incubation of new or growing businesses and industries. [New Policy for 2015-2035 GP]
- LU-6.16 Examine options for the development of new infrastructure for new technologies and businesses that use those technologies. [New Policy for 2015-2035 GP]

**Objective LU-6C:** Retain and expand the City's diverse employment base, including office, retail/service, restaurants, high-tech, action sports, boutique and prototype manufacturing, and industrial businesses. [New Objective for 2015-2035 GP]

- LU-6.17 Engage in activities that promote Costa Mesa as a great place to live, work, and develop a business. [New Policy for 2015-2035 GP]
- LU-6.18 Continue to work with surrounding cities to strengthen regional economic development. [New Policy for 2015-2035 GP]
- LU-6.19 Provide flexibility and support for development of residential, office, small retail centers, and similar uses that would serve local residents and would also benefit from the high visibility along major corridors outside of significant commercial or industrial nodes. [New Policy for 2015-2035 GP]

**Goal LU-7:**

A Sound Local Sustainable Economy that Attracts Investment, Creates Educational Opportunities, and Generates Employment Opportunities [New Goal for 2015-2035 GP]

- LU-7.1 Endeavor to create mixture of employment opportunities for all economic levels of residents and businesses. [New Policy for 2015-2035 GP]
- LU-7.2 Support linkages between local educational institutions and local industries and businesses. Foster training, collaboration with employers, and new innovative programs that increase job opportunities for residents and students attending school locally. [New Policy for 2015-2035 GP]
- LU-7.3 Foster and provide useful and efficient partnerships to implement economic opportunities with private, non-profit, or other public agencies. [New Policy for 2015-2035 GP]

- LU-7.4 Cultivate an entrepreneurial and academic environment that fosters innovation through non-traditional housing developments, flexible office spaces, experiential development, and ensuring the diversity of retail/service throughout the urban districts. [New Policy for 2015-2035 GP]
- LU-7.5 Support and provide flexibility for development projects and businesses which produce, care, and maintain material goods or fixed assets meant to support the production of market goods, especially for niche industries within the City of Costa Mesa. [New Policy for 2015-2035 GP]
- LU-7.6 Seek out opportunities to attract primary businesses within stable industries and support industries that already exist within the City. [New Policy for 2015-2035 GP]
- LU-7.7 Explore economic and employment opportunities to retain and strengthen the unique industry niches along Bristol and Paularino, in the Westside, on East 17th Street, and throughout North Costa Mesa. [New Policy for 2015-2035 GP]
- LU-7.8 Support the development of pedestrian plazas and gathering places, and institutional spaces, as well as the more efficient use of existing spaces, to support economic growth and branding of existing industries within the City. [New Policy for 2015-2035 GP]

**Goal LU-8:**

Promote a range of multiple uses at the Fairview Developmental Center site [New Goal for 2015-2035 GP]

- LU-8.1 In anticipation of the potential closure or repurposing of the Fairview Development Center site, the City will work with appropriate State agencies or private entity (if the property is sold) to plan for a complementary mix of low-scale residential, institutional, public facilities, open spaces, and recreational uses within a campus setting. [New Policy for 2015-2035 GP]

**Goal LU-9:**

Ensure that Fairgrounds uses are consistent with the General Plan designation [New Goal for 2015-2035 GP]

- LU-9.1 Discourage changes in the allowable uses specified in the Fairgrounds General Plan land use designation for the Orange County Fair & Event Center property. Ensure that amendments to this General Plan designation are approved by the electorate. [New Policy for 2015-2035 GP]

**Goal LU-10:**

Promote the growth of tourism [New Goal for 2015-2035 GP]

**Objective LU-10A:** Promote structural improvements of visitor-oriented land uses. [New Objective for 2015-2035 GP]

- LU-10.1 Engage with property owners, developers, and business owners to encourage the revitalization of the hotel/motels. [New Policy for 2015-2035 GP]

- LU-10.2 Provide incentives to motel development projects seeking to improve existing motel facilities by increasing the hotel rating. These projects may include:
- a. Updating building mechanical, electrical, or plumbing to comply with current building standards
  - b. Updating physical improvements to the site
  - c. Adding hotel amenities to the site
  - d. Updating or improving the landscaping on the site
  - e. Updating or improving the façade of the building(s) [New Policy for 2015-2035 GP]

**Objective LU-10B:** Promote growth of visitor-oriented land uses. [New Objective for 2015-2035 GP]

- LU-10.3 Motel and hotel land uses should be encouraged to be located near major transportation corridors and close to key tourist/visitor draws, other recreation venues, the airport, regional, and general local shopping centers. [New Policy for 2015-2035 GP]

- LU-10.4 Consider the interest of quality of stay for visitors when evaluating projects near visitor-oriented land uses by requiring on-site amenities and upscale guest services. [New Policy for 2015-2035 GP]

**Objective LU-10C:** Promote uses and events that make visitor-oriented business more economically viable. [New Objective for 2015-2035 GP]

- LU-10.5 Celebrate and promote the arts, culture, and industries of Costa Mesa through special events, civic gatherings, and City marketing and tourism promotion efforts. [New Policy for 2015-2035 GP]

- LU-10.6 Promote the development of small-scale manufacturing uses or other uses that generate multiple secondary and tertiary markets that support business travel tourism-related uses. [New Policy for 2015-2035 GP]

- LU-10.7 Maintain and enhance the City's status and image as a centrally located destination and cultural center in Orange County. [New Policy for 2015-2035 GP]

## Circulation Element

The goals, objectives, and policies that address circulation are as follows:

### **Goal C-1:**

Implement “Complete Streets” Policies on Roadways in Costa Mesa

Plan, develop, and implement a comprehensive transportation system that serves all users and modes of travel. [2000 GP Goal CIR-1 – Modified for 2015-2035 GP]

**Objective C-1A:** Create a transportation network that meets the mobility needs of all Costa Mesa residents, businesses, and visitors. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

C-1.1: Update the City’s engineering standards for public and private streets to provide for safe, comfortable, and attractive access and travel for pedestrians, bicyclists, motorists, and transit users of all ages, abilities, and modes of travel. [New Policy for 2015-2035 GP]

C-1.2: Allow for flexible use of public rights-of-way to accommodate all users of the street system while maintaining safety standards. [New Policy for 2015-2035 GP]

C-1.3: Complete and annually maintain a needs assessment for traffic service levels and traffic safety. Develop and annually update a priority list of improvement projects, with priorities based on: 1) correcting identified hazards; 2) accommodating multimodal trips; 3) improving and/or maintaining peak-hour traffic volumes at critical intersections; 4) improving efficiency of existing infrastructure utilization; and 5) intergovernmental coordination. [2000 GP Policy CIR-2C.2]

C-1.4: Pursue downgrade of arterials that no longer have the demand requiring their buildout to planned capacity. [New Policy for 2015-2035 GP]

C-1.5: Implement road diets on street segments with excess capacity to enhance bicycle and pedestrian facilities. [New Policy for 2015-2035 GP]

C-1.6: Encourage the conversion of excess on-street parking spaces for expanded sidewalk gathering places or landscaping. [New Policy for 2015-2035 GP]

C-1.7: Encourage community participation in City processes and programs focused on improving mobility and transportation facilities. [New Policy for 2015-2035 GP]

C-1.8: Pursue downgrade of 17th Street from 6-lane Major Arterial to 4-lane Primary Arterial between Orange Ave and Tustin Avenue, through Master Plan of Arterial Highways (MPAH) Amendment process with the Orange County Transportation Authority. [New Policy for 2015-2035 GP]

**Objective C-1B:** Preserve the character of our residential neighborhoods. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

C-1.9: Implement traffic calming measures that discourage speeding and cut-through traffic on residential streets. [2000 GP Policy CIR-1A.14]

C-1.10: Encourage non-motorized transportation in residential areas by providing sidewalks and implementing bicycle friendly design of local streets. [New Policy for 2015-2035 GP]

C-1.11: Reduce or eliminate intrusion of traffic related to non-residential development on local streets in residential neighborhoods. [New Policy for 2015-2035 GP]

- C-1.12: Prioritize intersection improvements which improve through traffic flow on Major, Primary, and Secondary Arterials, and reduce impacts on local neighborhood streets with emphasis on pedestrian safety. [2000 GP Policy CIR-1A.14]
- C-1.13: Promote engineering improvements such as physical measures constructed to lower speeds, improve safety, and otherwise reduce the impacts of motor vehicles. [New Policy for 2015-2035 GP]
- C-1.14: Design and Implement transportation projects to meet local and regional system capacity needs in accordance with the Master Plan of Streets and Highways. [New Policy for 2015-2035 GP]
- C-1.15: Implement neighborhood approved traffic-calming measures in residential neighborhoods and appropriate commercial areas, such as street narrowing, curb extensions, roundabouts, landscaped medians, and radar speed feedback signs. [New Policy for 2015-2035 GP]
- C-1.16: Establish priority-ranking system to evaluate traffic-calming requests for implementation throughout the City. [New Policy for 2015-2035 GP]
- C-1.17: Pursue programs that reduce vehicle speeds and cut-through traffic on local streets. [New Policy for 2015-2035 GP]

**Goal C-2:**

Effectively Manage and Improve the Roadway System

Develop and maintain a robust and efficient vehicular circulation network. [2000 GP Goal CIR-1 – Modified for 2015-2035 GP]

**Objective C-2A:** Implement policies that encourage and accommodate all users while maintaining the efficiency of the circulation system. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

- C-2.1: Establish a citywide crosswalk policy to address installation, maintenance, removal, and enhancements of crosswalks at intersections and mid-block locations. Crosswalk locations and treatment will be based on criteria including, but not limited to safety, traffic volume, and concentration of pedestrian activity. Potential enhancements may include leading pedestrian intervals at signalized intersections, bulb-outs, and median refuges to reduce crossing distances. [New Policy for 2015-2035 GP]
- C-2.2: Avoid creation of frequent driveways for new development access in active pedestrian areas that create conflict points between pedestrians and vehicles. [New Policy for 2015-2035 GP]
- C-2.3: Encourage commercial property owners to use shared driveway access and interconnected roads within blocks, where feasible. Require driveway access closures or consolidations, or both when a site is remodeled or redeveloped. [New Policy for 2015-2035 GP]
- C-2.4: Collaborate with law enforcement and public safety organizations to coordinate policies and programs that would reduce injuries and deaths on the roadways. [New Policy for 2015-2035 GP]
- C-2.5: Designate routes for truck traffic to minimize potential conflicts between trucks and cars, pedestrians, bicycles, transit, and vehicle access and circulation. Establish by ordinance a truck map that depicts allowable truck routes within the City. [New Policy for 2015-2035 GP]

- C-2.6: Periodically review and update traffic signal timing at all signalized intersections to maintain traffic signal coordination and to accommodate bicycle and pedestrian needs. [New Policy for 2015-2035 GP]
- C-2.7: Develop new traffic level of services criteria in accordance with SB 743 to meet the California Environmental Quality Act (CEQA). [New Policy for 2015-2035 GP]
- C-2.8: Continue the use of the Intersection Capacity Utilization (ICU) methodology to address local traffic level of service and impacts, with Level of Service “D” as the threshold for meeting the City’s significance criteria. [New Policy for 2015-2035 GP]

**Objective C-2B:** Construct street improvements and apply congestion management tools to obtain efficient performance of the transportation system. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

- C-2.9: Incorporate the street system improvements identified in the General Plan Environmental Impact Report (EIR) into the Capital Improvement Program. [New Policy for 2015-2035 GP]
- C-2.10: Continue to deploy intelligent transportation systems (ITS) strategies—such as adaptive signal controls, fiber optic communication equipment, closed circuit television cameras, real-time transit information, and real-time parking availability information—to reduce traffic delays, lower greenhouse gas emissions, improve travel times, and enhance safety for drivers, pedestrians, and cyclists. [New Policy for 2015-2035 GP]
- C-2.11: Investigate all operational measures, including the use of one-way streets, to improve traffic circulation and to minimize congestion for all travel modes. [New Policy for 2015-2035 GP]
- C-2.12: Investigate and utilize state-of-the-art transportation system management technology and industry practices to address recurring and non-recurring traffic events (i.e., special events, incident/emergency management). [New Policy for 2015-2035 GP]
- C-2.13: Continue to evaluate and pursue design and operational improvements (medians, driveway closures, signal synchronization or phasing, parking or turn restrictions, etc.) to improve the efficiency of intersections. [2000 GP Policy CIR-2A.4]

**Goal C-3:**

Enhance Regional Mobility and Coordination

Encourage development of a regional transportation network that addresses regional mobility needs for all modes of travel. [2000 GP Goal CIR-1 – Modified for 2015-2035 GP]

**Objective C-3A:** Promote development of transportation projects along regional corridors. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

- C-3.1: Maintain compliance with Orange County Congestion Management Plan (CMP) requirements, including consistency with CMP level of service standards, adoption of a seven-year capital improvement program, analysis of impacts of land use decisions on the CMP highway system, and adoption and implementation of deficiency plans when intersections do not meet adopted performance standards. [New Policy for 2015-2035 GP]

- C-3.2: Support the goals and objectives of the Orange County Long Range Transportation Plan, including expansion of transportation system choices, improvement of transportation system performance, and sustainability of transportation infrastructure. [New Policy for 2015-2035 GP]
- C-3.3: Support the goals and objectives of the SCAG Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS), including expansion of transportation system choices, improvement of transportation system performance, and sustainability of transportation infrastructure. [New Policy for 2015-2035 GP]
- C-3.4: Coordinate signal timing on all major arterials with a local signal synchronization program consistent with the Orange County Traffic Signal Synchronization Master Plan (TSSMP). [2000 GP Policy CIR-2A.2 – Modified for 2015-2035 GP]
- C-3.5: Ensure Costa Mesa’s input, participation, and discretionary review of applicable region-wide transportation system policies, programs, and construction. [New Policy for 2015-2035 GP]
- C-3.6: Develop short-term and long-term improvements to the SR-55 corridor in coordination with Caltrans and OCTA to address regional mobility needs. [New Policy for 2015-2035 GP]
- C-3.7: Promote the City’s preferred alternative of undergrounding the SR-55 freeway south of 19th Street within the City limits. [New Policy for 2015-2035 GP]

**Objective C-3B:** Coordinate and partner with local and regional agencies to promote projects and policies that improve regional mobility. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

- C-3.8: Coordinate with adjacent jurisdictions to maintain or improve mobility within the City to achieve a standard Level of Service no worse than “D” at all intersections under State or joint control. Intersection Level of Service analyses for General Plan conditions for locations under State or joint control will be updated periodically and presented to the City Council. [2000 GP Policy CIR-1A.12]
- C-3.9: Consult with Caltrans and OCTA regarding the I-405 widening project to minimize adverse impacts to Costa Mesa’s neighborhoods, businesses, and streets. [New Policy for 2015-2035 GP]
- C-3.10: Coordinate with OCTA and other jurisdictions to remove Gisler Avenue Bridge over the Santa Ana River from the City’s Master Plan of Streets and Highways and County’s Master Plan of Arterial Highways. [2000 GP Policy CIR-1A.18]
- C-3.11: Collaborate with Caltrans and neighboring jurisdiction to improve signal timing and coordination along major arterials across jurisdictional boundaries. [2000 GP Policy CIR-2A.3 – Modified for 2015-2035 GP]
- C-3.12: Work closely with the State of California and other government agencies to control traffic-related impacts of uses on State- or other agency-owned land (i.e., Orange County Fairgrounds, Orange Coast College, etc.). [2000 GP Policy CIR-1A.17]
- C-3.13: Coordinate with other responsible agencies the planning, funding, prioritization, and implementation of bicycle, pedestrian, and transit programs and supporting infrastructure. [New Policy for 2015-2035 GP]



**Goal C-4:**

Promote Transportation Demand Management, Transit, and Efficiency

Utilize Transportation Demand Management strategies to manage demand and maximize available capacity. [2000 GP Goal CIR-2 – Modified for 2015-2035 GP]

**Objective C-4A:** Encourage greater utilization of Transportation Demand Management (TDM) strategies to reduce dependence on single-occupancy vehicles. [2000 GP Objective CIR-2A – Modified for 2015-2035 GP]

- C-4.1: Support South Coast Air Quality Management District (SCAQMD) trip reduction programs, including park and ride lots, transit subsidies, carpool and vanpool programs, flexible working hours, bicycle facilities, and other traffic reduction strategies. [New Policy for 2015-2035 GP]
- C-4.2: Support local and multi-jurisdictional car-sharing and bike-sharing programs. [New Policy for 2015-2035 GP]
- C-4.3: Consider implementing park-once approaches for multiuse districts and regional destinations areas. [New Policy for 2015-2035 GP]
- C-4.4: Embrace innovative parking solutions that reduce the required spaced needed for parking, such as automated parking lifts and elevators. [New Policy for 2015-2035 GP]
- C-4.5: Encourage and provide incentives for commercial, office, and industrial development to provide preferred parking for carpools, vanpools, electric vehicles, and flex cars. [New Policy for 2015-2035 GP]
- C-4.6: Encourage and support programs that increase vehicle occupancy, including the provision of traveler information, shuttles, preferential parking for carpools/vanpools, transit pass subsidies, and other methods. [New Policy for 2015-2035 GP]
- C-4.7: Promote the combination of TDM measures as much more effective than any single measure. [New Policy for 2015-2035 GP]
- C-4.8: Require discussion of transportation system management (TSM) and TDM measures in all EIRs prepared for major projects. [2000 GP Policy Policy CIR-2D.5]
- C-4.9: Encourage the integration of compatible land uses and housing into major development projects to reduce vehicle use. [2000 GP Policy CIR-1A.8]
- C-4.10: Allow the application of transportation management rideshare programs, integration of complementary land uses, and other methods to reduce project related average daily and peak hour vehicle trips to achieve consistency with allocated trip budgets. [2000 GP Policy CIR-1A.10]

**Objective C-4B:** Promote regional and local transit services as an alternative to automobile travel. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

- C-4.11: Ensure that roadways designated as transit routes can accommodate transit vehicle circulation and convenient pedestrian access to and from transit stops. [2000 GP Policy CIR-1A.11 – Modified for 2015-2035 GP]
- C-4.12: Review all capital improvement projects to ensure improvements located on existing and planned transit routes include modification of street, curb, and sidewalk configurations to allow for easier and more efficient transit operations and improved passenger access. [New Policy for 2015-2035 GP]

- C-4.13: Provide transit stop amenities that facilitate access to and from transit stops and transfer locations. These may include pedestrian pathways approaching stops, high-quality benches and shelters, traveler information systems (real-time transit arrival information), and bike storage and bicycle connections. Bus stops should accommodate timed transfers between buses and other transit services where necessary. [New Policy for 2015-2035 GP]
- C-4.14: Encourage new development along major transit corridors to provide efficient and safe access to transit stops and public sidewalks. [New Policy for 2015-2035 GP]
- C-4.15: Support and participate with OCTA ACCESS Service in providing transportation assistance to senior citizens and the disabled. [New Policy for 2015-2035 GP]
- C-4.16: Consult with OCTA for transit services, such as changes to bus routes, bus stops, and hours of operation. Additionally, coordinate with OCTA for changes to transit services provided for seniors, the disabled, and transit dependent populations. [New Policy for 2015-2035 GP]
- C-4.17: Consult with the Newport-Mesa Unified School District to maintain school bus services provided for local schoolchildren. [New Policy for 2015-2035 GP]
- C-4.18: Coordinate with OCTA to improve transit services in the City, including strategies such as bus rapid transit, express services, community circulators, and other strategies. [New Policy for 2015-2035 GP]
- C-4.19: Encourage new local transit programs in coordination with OCTA, consisting of shuttle services to local and regional destinations. [New Policy for 2015-2035 GP]
- C-4.20: Coordinate with OCTA to construct bus turnouts at appropriate locations, with attractive shelters designed for safe and comfortable use. [2000 GP Policy CIR-2B.1]
- C-4.21: Require discussion of transit service needs and site design amenities for transit ridership in EIR for major projects. [2000 GP Policy CIR-2D.4]

**Goal C-5:**

Ensure Coordination between the Land Use and Circulation Systems

Facilitate close coordination between development of land use and circulation system. [2000 GP Goal CIR-2 – Modified for 2015-2035 GP]

**Objective C-5A:** Coordinate land use policies and development activities that support a sustainable transportation system. [2000 GP Objective CIR-1A – Modified for 2015-2035 GP]

- C-5.1: Ensure that new development projects are consistent with the vehicular trip budgets, where adopted. [New Policy for 2015-2035 GP]
- C-5.2: Require that large developments and redevelopments provide short-term and long-term vehicular traffic impact studies. [New Policy for 2015-2035 GP]
- C-5.3: Encourage permitted General Plan land uses which generate high traffic volumes to be located near major transit and transportation corridors to minimize vehicle use, congestion, and delay. [2000 GP Policy CIR-1A.9]
- C-5.4: Maintain balance between land use and circulation systems by phasing new developments to levels that can be accommodated by roadways existing or planned to exist at the time of completion of each phase of the project. [2000 GP Policy GM-1A.2 and Policy CIR-1A.16]

- C-5.5: Promote development of mixed-use projects to reduce number of vehicle trips. [New Policy for 2015-2035 GP]
- C-5.6: Coordinate the design and improvement of pedestrian and bicycle ways in major residential, shopping and employment centers, parks, schools, other public facilities, public transportation facilities, and bicycle networks with adjacent cities. [2000 GP Policy CIR-1A.3]
- C-5.7: Require dedication of right-of-way, in an equitable manner, for development that increases the intensity of land use. [2000 GP Policy CIR-1A.6]
- C-5.8: Minimize circulation improvements that will necessitate the taking of private property on existing developed properties. [2000 GP Policy CIR-1A.19]
- C-5.9: Require that circulation necessary to provide or attain the minimum traffic level of service standard at an intersection to which a development project contributes measurable traffic be completed within three years of issuance of the first building permit for such development project, unless additional right-of-way or coordination with other government agencies is required to complete the improvement. Improvements may be required sooner if, because of extraordinary traffic generation characteristics of the project or extraordinary impacts to the surrounding circulation system, such improvements are necessary to prevent significant adverse impacts. [2000 GP Policy CIR-2D.1]
- C-5.10: Allow for construction of circulation improvements for a phased development project to be constructed commensurate with the project construction, based upon the findings of a traffic study approved by the City of Costa Mesa. [2000 GP Policy CIR-2D.2]
- C-5.11: Maintain balance between land use and circulation systems by phasing new development to levels that can be accommodated by roadways existing or planned to exist at the time of completion of each phase of the project. [2000 GP Policy GM-1A.2 and Policy CIR-1A.16]
- C-5.12: Support consistency with the Orange County Sustainable Communities Strategy (OC SCS) and SCAG RTP/SCS by providing an integrated land use and transportation plan to meet mandated emissions reduction targets consistent with SB 375. [New Policy for 2015-2035 GP]
- Objective C-5B:** Establish strategies and processes that allow large developments to analyze and mitigate traffic impacts and infrastructure needs. [2000 GP Objective CIR-2D – Modified for 2015-2035 GP]
- C-5.13: Require that new development projects improve access to and accommodations for multimodal transportation. [New Policy for 2015-2035 GP]
- C-5.14: Require developers of new building and redevelopment/reuse projects as part of the project development review process that are located along bus routes to pay a designated fair share of the cost of providing improved bus stop facilities and related street furniture or, where appropriate, dedicate land for improved bus stop facilities. [New Policy for 2015-2035 GP]
- C-5.15: Consider the needs of the transportation and infrastructure system early for large developments and coordinate with developers to design projects that minimize traffic impacts and infrastructure demands, and implement complete streets wherever feasible. Alternatively, address transportation and infrastructure system impacts through the implementation of development agreements. [New Policy for 2015-2035 GP]

**Goal C-6:**

Fund and Evaluate the City's Transportation Network

Explore opportunities to secure funding for enhancing the circulation system. [New Goal for 2015-2035 GP]

**Objective C-6A:** Pursue funding sources to maintain and enhance the transportation and infrastructure system. [2000 GP Objective CIR-2C – Modified for 2015-2035 GP]

- C-6.1: Evaluate traffic collision data regularly, and identify top collision locations for automobiles, bicycles, pedestrians, transit in Costa Mesa. Develop appropriate countermeasures and pursue funding from all available sources to implement them. [New Policy for 2015-2035 GP]
- C-6.2: Continue to develop and maintain long-range capital improvement programs consistent with the General Plan and M2 eligibility requirements. [New Policy for 2015-2035 GP]
- C-6.3: Coordinate with OCTA to fund, develop, and maintain a Master Plan of Streets and Highways consistent with the Master Plan of Arterial Highways (MPAH). [New Policy for 2015-2035 GP]
- C-6.4: Require a locally collected and administered traffic mitigation fee program to guarantee that new development pays for its fair share toward improvements resulting in reductions in air pollutant and GHG emissions and traffic impacts generated by the development. [New Policy for 2015-2035 GP]
- C-6.5: Actively pursue local, State, and federal funding to implement, maintain, and evaluate the transportation and infrastructure system. [New Policy for 2015-2035 GP]
- C-6.6: Supplement funding from annual fees or assessments on existing and new development with grants and other nonlocal sources. [New Policy for 2015-2035 GP]
- C-6.7: Develop strategies to implement an infrastructure and transportation system to be consistent with State policies on resiliency and sustainability. [New Policy for 2015-2035 GP]
- C-6.8: Amend the General Plan, if necessary, to be responsive to evolving funding requirements and to comply with State and federal regulations affecting the goals and policies of the Circulation Element. [New Policy for 2015-2035 GP]
- C-6.9: Coordinate with OCTA and Caltrans to seek funding and implementation solutions to improve Newport Boulevard at the terminus of the State Route 55 freeway to relieve congestion from regional traffic. [2000 GP Policy CIR-2A.1 Modified for 2015-2035 GP]
- C-6.10: Review the City's transportation impact fee program on a regular basis, and adjust fees as needed to ensure that funding is available for planned transportation improvements that will benefit all travel modes. [New Policy for 2015-2035 GP]
- C-6.11: Prioritize funding and timing for implementing transportation improvements. Consider prioritizing multimodal projects that provide the most benefit to all users. [New Policy for 2015-2035 GP]
- C-6.12: Require that every new development project pay its share of costs associated with the mitigation of project generated impacts. [New Policy for 2015-2035 GP]

- C-6.13: Measure M2 sales tax revenues shall not be used to replace private funding which has been committed for any project. [2000 GP Policy GM-1A.5 – Modified for 2015-2035 GP]
- C-6.14: The City's seven-year capital improvement program shall be adopted and maintained in conformance with the provisions of Measure M2 for the purpose of maintaining the established level of service standard. [2000 GP Policy GM-1A.6 – Modified for 2015-2035 GP]
- C-6.15: Maintain a traffic impact fee for circulation system improvements to the Master Plan of Streets and Highways; review and update fees on a regular basis. [2000 GP Policy GM-1A.4 AND Policy CIR-2D.3 – Modified for 2015-2035 GP]
- Objective C-6B:** Evaluate the transportation system to ensure that it meets the City's circulation goals. [2000 GP Objective CIR-2A – Modified for 2015-2035 GP]
- C-6.16: Provide an annual Capital Improvement Program General Plan consistency report. [New Policy for 2015-2035 GP]
- C-6.17: Provide annual public review of implementation status reports of goals, policies, and objectives stated in the Circulation Element. [New Policy for 2015-2035 GP]
- C-6.18: Adopt and seek out methods and processes that provide appropriate and accurate data for evaluating the performance of the transportation and infrastructure system. [New Policy for 2015-2035 GP]

**Goal C-7:**

Promote a Friendly Active Transportation System in Costa Mesa

Create a bicycle and pedestrian friendly environment throughout Costa Mesa for all types of users and all trip purposes in accordance with the five "Es:" Education, Encouragement, Enforcement, Engineering, and Evaluation. [New Goal for 2015-2035 GP]

*The following recommendations are aimed at providing the maximum flexibility in meeting the goals and policies in this Circulation Element.*

**Bikeways and Pedestrian Paths**

**Objective C-7A:** Expand, enhance, and protect the existing bicycle and pedestrian network to provide a comprehensive, system of Class I, Class II, Class III, and Class IV facilities to increase connectivity between homes, jobs, schools transit, and recreational resources in Costa Mesa. [New Objective for 2015-2035 GP]

- Recommendation C-7.1: Develop an extensive bicycle and pedestrian backbone network through the use of standard and appropriate innovative treatments. [New Policy for 2015-2035 GP]
- Recommendation C-7.2: Plan and install new bicycle lanes on Major Arterials, where feasible and appropriate. [New Policy for 2015-2035 GP]
- Recommendation C-7.3: Plan and install shared lane markings ("sharrows") and signage on appropriate existing and planned bicycle routes where bicycle lane implementation is demonstrated to be infeasible. [New Policy for 2015-2035 GP]
- Recommendation C-7.4: Where feasible, Class I shared-use paths should be a priority for future developments. [New Policy for 2015-2035 GP]

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- Recommendation C-7.5: Plan and install new shared-use paths in utility corridors and/or along flood control channels, and extend existing bicycle and shared-use paths. [New Policy for 2015-2035 GP]
- Recommendation C-7.6: Plan and complete north/south multi-purpose and bicycle routes through the City to augment the east/west route. [New Policy for 2015-2035 GP]
- Recommendation C-7.7: Consider the identification and feasibility of potential Class IV cycle tracks. [New Policy for 2015-2035 GP]
- Recommendation C-7.8: When feasible, implement the completion through regional coordination of the Costa Mesa roadway and trail segments of regional bikeway plans. [New Policy for 2015-2035 GP]
- Recommendation C-7.9: Encourage reallocation of roadway rights-of-way where appropriate to accommodate shared-use path and bicycle facilities, while preserving and respecting the character of each adjacent neighborhood. [New Policy for 2015-2035 GP]
- Recommendation C-7.10: Support bicycle improvement projects that close gaps in the regional bicycle network either by implementing specific projects recommended in the Plan or through other treatments. [New Policy for 2015-2035 GP]
- Recommendation C-7.11: Encourage bicycle projects that connect local facilities and neighborhoods to major bicycle corridors. [New Policy for 2015-2035 GP]
- Recommendation C-7.12: Work cooperatively with adjoining jurisdictions and local/regional agencies to coordinate bicycle planning, and implementation activities. Where required, develop consistent active transportation plans and policies with regional and adjacent agencies. [New Policy for 2015-2035 GP]
- Recommendation C-7.13: Prioritize safe access to major regional trails such as the OC Loop/Santa Ana River Trail and the Newport Back Bay Trail System. Where feasible, plan and provide a continuous low-stress Class I and/or Class IV facility from east to west across the city between these facilities. [New Policy for 2015-2035 GP]
- Recommendation C-7.14: Explore favorable opportunities to remove parking to accommodate bicycle lanes. [New Policy for 2015-2035 GP]
- Recommendation C-7.15: Identify favorable opportunities to retain parallel parking adjacent to sidewalks to maintain pedestrian safety. [New Policy for 2015-2035 GP]
- Recommendation C-7.16: Consider every street in Costa Mesa as a street that cyclists could use. [New Policy for 2015-2035 GP]
- Recommendation C-7.17: Link on-road and off-road bicycle and pedestrian facilities within Costa Mesa to existing and planned facilities in adjacent and regional jurisdictions. [New Policy for 2015-2035 GP]

- Recommendation C-7.18: Low-stress design techniques should be considered where necessary to attract a wide variety of users. [New Policy for 2015-2035 GP]
- Recommendation C-7.19: Establish designated safe routes to schools for biking and walking. [New Policy for 2015-2035 GP]
- Recommendation C-7.20: Designate walkable districts in the City. [New Policy for 2015-2035 GP]

#### **Bike and Pedestrian Facilities**

**Objective C-7B:** Provide end-of-trip facilities that support the bicycle network. [New Objective for 2015-2035 GP]

- Recommendation C-7.21: Provide bike parking and bike-related amenities at public facilities and along public rights-of-way. [New Policy for 2015-2035 GP]
- Recommendation C-7.22: Pursue public-private partnerships to furnish local businesses with secure bike parking and other related amenities. [New Policy for 2015-2035 GP]
- Recommendation C-7.23: Develop and adopt bicycle parking equipment standards for bicycle parking to be installed within the public right-of-way and post on the City website. [New Policy for 2015-2035 GP]
- Recommendation C-7.24: Work with local schools and colleges to provide ample and secure bike parking and other related amenities for students and employees. [New Policy for 2015-2035 GP]
- Recommendation C-7.25: Work with OCTA to maximize bicycle amenities, such as bus stop solar lighting and bicycle lockers, at high-volume transit stops. [New Policy for 2015-2035 GP]
- Recommendation C-7.26: Prioritize the installation of bicycle-scale and/or pedestrian-scale lighting. [New Policy for 2015-2035 GP]
- Recommendation C-7.27: Encourage and incentivize providing attended bicycle parking services, such as a bicycle valet, at major City events, OC Fair, Farmers' Markets, holiday festivals, and other community events. [New Policy for 2015-2035 GP]
- Recommendation C-7.28: Prioritize schools with the highest auto traffic volume during peak hours and insufficient parking for staff and parents. Plan and install bicycle facilities adjacent those schools. [New Policy for 2015-2035 GP]
- Recommendation C-7.29: Provide bike parking and bike-related amenities at public facilities and along public right-of-way. [New Policy for 2015-2035 GP]

**“First and Last Mile” Programs**

- Objective C-7C:** Encourage sustainable modes of transportation to fill gaps between the first and last miles of trips (walking, biking, ride sharing, transit, taxi and car-sharing). [New Objective for 2015-2035 GP]
- Recommendation C-7.30: Identify citywide infrastructure needed to create the interconnected multi-trail system. [New Policy for 2015-2035 GP]
- Recommendation C-7.31: Improve the quality, aesthetics, and safety of high-use pedestrian corridors. [New Policy for 2015-2035 GP]
- Recommendation C-7.32: Development and implement a bicycle sharing system. [New Policy for 2015-2035 GP]
- Recommendation C-7.33: Proposed new mode split goals:
- 50 percent motor vehicles
  - 10 percent transit
  - 10 percent bicycles
  - 20 percent walking
  - 10 percent carpools, taxi, transportation network company services, and car sharing [New Policy for 2015-2035 GP]
- Recommendation C-7.34: Establish a goal for all trips of less than three miles to be 30 percent by bicycle, and establish a goal of less than 1 mile to be 30 percent by walking. [New Policy for 2015-2035 GP]
- Recommendation C-7.35: Consider implementing a small-scale transportation system to encourage mode shift to popular destinations as defined by users. [New Policy for 2015-2035 GP]

**Goal C-8:**

Create a Safer Place to Walk and Ride a Bicycle

Provide a safe, convenient, and attractive bicycling and pedestrian environment. Apply design standards, enforcement of traffic laws, maintenance practices, and safety awareness campaigns to encourage and increase the use of bicycle and pedestrian facilities. [New Goal for 2015-2035 GP]

**Design and Way-finding**

- Objective C-8A:** Develop bicycle and pedestrian facilities with approved uniform design standards, and implementation of way-finding signage providing information on various destinations. [New Objective for 2015-2035 GP]
- Recommendation C-8.1: Require that all facilities be designed in accordance with the latest federal, state, and local standards. [New Policy for 2015-2035 GP]
- Recommendation C-8.2: Provide and maintain bicycle and pedestrian signal detectors, informational signage, and lighting, along City bikeways. [New Policy for 2015-2035 GP]



- Recommendation C-8.3: Develop, install and maintain a bicycle and pedestrian way-finding signage program to indicate route turns, the presence of intersecting bikeways, streets and distances to nearby local and major destinations. [New Policy for 2015-2035 GP]
- Recommendation C-8.4: Develop a list of acceptable plant materials for shared use paths that will not damage, create security problems or hazards for bicyclists. Incorporate canopy trees and native, drought-tolerant landscaping as a standard Class I facility (shared use path) feature. Encourage the use of sustainable drainage designs, such as bio-swailes. [New Policy for 2015-2035 GP]
- Recommendation C-8.5: Utilize Complete Streets elements as demonstrated in most recent versions of National Association of City Transportation Officials (NACTO) Urban Street Design Guide and Bikeway Design Guide. [New Policy for 2015-2035 GP]
- Recommendation C-8.6: Crosswalks will include high visibility crossing treatments. [New Policy for 2015-2035 GP]
- Recommendation C-8.7: Paint direction arrows on all bike lanes and bike paths to reduce the risk of collisions. [New Policy for 2015-2035 GP]

#### **Safety Enforcement and Reporting**

**Objective C-8B:** Continue and expand enforcement activities that enhance safety of bicyclists on bike paths and roadways. [New Objective for 2015-2035 GP]

- Recommendation C-8.8: Enforce laws that reduce bicycle/pedestrian/motor vehicle incidents and conflicts. [New Policy for 2015-2035 GP]
- Recommendation C-8.9: Train police officers on bicyclists' rights and responsibilities and bicycle/pedestrian/vehicle collision evaluation. [New Policy for 2015-2035 GP]
- Recommendation C-8.10: Utilize the City's bicycle-mounted patrol officer program to educate and enforce pedestrian and bicycle user violations not necessarily to punish, but to correct. [New Policy for 2015-2035 GP]
- Recommendation C-8.11: Promote efficient reporting mechanisms for behaviors that endanger cyclists and pedestrians. [New Policy for 2015-2035 GP]
- Recommendation C-8.12: Develop a partnership with the school community to establish and update suggested routes to schools for biking and walking. [New Policy for 2015-2035 GP]

#### **Safe Roadway Conditions**

**Objective C-8C:** Maintain bicycle and pedestrian facilities that are clear of debris and provide safe conditions for all users. [New Objective for 2015-2035 GP]

- Recommendation C-8.13: Establish routine maintenance schedule/standards for bicycle and pedestrian facilities such as sweeping, litter removal, landscaping, repainting of striping, signage, and signal actuation devices. [New Policy for 2015-2035 GP]

- Recommendation C-8.14: Encourage and empower citizens to report maintenance issues that impact bicyclist and pedestrian safety including, but not limited to, potholes, sidewalk lifting, and overgrown vegetation. [New Policy for 2015-2035 GP]
- Recommendation C-8.15: Establish procedures for responding to citizen reports in a timely manner. [New Policy for 2015-2035 GP]
- Recommendation C-8.16: Where feasible, reduce or eliminate conflict points such as driveways that cross the sidewalk. [New Policy for 2015-2035 GP]

### **Safety Education**

**Objective C-8D:** Increase education of bicycle and pedestrian safety through programs and training of school children and the public. [New Objective for 2015-2035 GP]

- Recommendation C-8.17: Create, fund, and implement bicycle-safety curricula and provide to the public, tourists, various ethnic groups, diverse ages and disadvantaged communities. [New Policy for 2015-2035 GP]
- Recommendation C-8.18: Provide multilingual bicycle-safety maps and brochures (print and electronic versions) in languages that are widely used in Costa Mesa. [New Policy for 2015-2035 GP]
- Recommendation C-8.19: Encourage schools to develop and provide bicycle-safety curricula for use in elementary, middle, and high schools, such as the Bicycle Rodeo events. [New Policy for 2015-2035 GP]
- Recommendation C-8.20: Support marketing and public awareness campaigns aimed at improving bicycle and pedestrian safety. [New Policy for 2015-2035 GP]
- Recommendation C-8.21: Provide a user education program developed and promoted to encourage proper trail use and etiquette. [New Policy for 2015-2035 GP]
- Recommendation C-8.22: Work with local bicycle advocacy organizations to develop, promote and support a series of bicycle education classes. Include information on bicycle safety, maintenance, and security. [New Policy for 2015-2035 GP]
- Recommendation C-8.23: Develop and distribute education material regarding bicycle and pedestrian responsibilities and laws. [New Policy for 2015-2035 GP]

### **Safety Data**

**Objective C-8E:** Monitor and analyze bicycle and pedestrian safety. [New Objective for 2015-2035 GP]

- Recommendation C-8.24: Request bicycle and pedestrian collision reports from local law enforcement periodically and consider improvements to address problem areas. [New Policy for 2015-2035 GP]

- Recommendation C-8.25: Establish an expedited process to report maintenance and safety concerns, e.g. pavement markings (sharrows, missing bike lane lines), ramps, curb cut-outs, broken walk/bike signal buttons, signage, minor maintenance of bike lanes/paths (street/path sweeping, minor surface patching, inoperable traffic signal bicycle detection). [New Policy for 2015-2035 GP]
- Recommendation C-8.26: Conduct Roadside Safety Audits (RSAs) on a regular basis to provide periodic snapshots of roadway safety, including bicycle, pedestrian, equestrian, skateboard, and other non-motorized modes of travel. [New Policy for 2015-2035 GP]

**Goal C-9:**

Integrate Active Transportation Elements into Circulation System and Land Use Planning

Provide bikeway and walkway facilities that are integrated with other transportation systems and land use planning decisions. [New Goal for 2015-2035 GP]

**Land Use Planning Decisions and Active Transportation**

**Objective C-9A:** Consider bicycle and pedestrian facilities during land use planning process. [New Objective for 2015-2035 GP]

- Recommendation C-9.1: Incorporate the Costa Mesa Bicycle and Pedestrian Master Plan into the City's General Plan. [New Policy for 2015-2035 GP]
- Recommendation C-9.2: Ensure that all current and proposed land use planning is consistent with the Costa Mesa Bicycle and Pedestrian Master Plan. [New Policy for 2015-2035 GP]
- Recommendation C-9.3: Require new developments provide adequate bicycle parking and pedestrian access. [New Policy for 2015-2035 GP]
- Recommendation C-9.4: Collaborate with property owners to increase bicycle parking over time. [New Policy for 2015-2035 GP]
- Recommendation C-9.5: Encourage the integration of compatible land uses and housing into major development projects to reduce vehicle use. [New Policy for 2015-2035 GP]
- Recommendation C-9.6: Provide a fully integrated network of modern active transportation facilities to and from major activity centers and residential centers. [New Policy for 2015-2035 GP]
- Recommendation C-9.7: Identify areas where an increase in the need for active transportation can reasonably be anticipated due to housing/business growth. [New Policy for 2015-2035 GP]
- Recommendation C-9.8: Make commercial and recreational areas more enjoyable for pedestrians by implementing measures such as providing shade, planting trees, eliminating visible parking lots and vacant land, and minimizing long stretches of building façade. [New Policy for 2015-2035 GP]
- Recommendation C-9.9: Develop creative, artistic, and functional bicycle parking solutions, and install them throughout the City as a standard. [New Policy for 2015-2035 GP]

### Active Transportation in Developments

**Objective C-9B:** Integrate bicycle and pedestrian facility improvements during planning, design and implementation of transportation projects. [New Objective for 2015-2035 GP]

Recommendation C-9.10: Promote the preservation of bicycle access within all roadway rights-of-way, as well as the development of innovative, safety-enhanced on-street facilities, such as bicycle boulevards and cycle tracks. [New Policy for 2015-2035 GP]

Recommendation C-9.11: Establish bike boulevards on streets with low traffic volumes and slow speeds to encourage bicycling. [New Policy for 2015-2035 GP]

Recommendation C-9.12: Proactively seek new opportunities for acquisition of abandoned rights-of-way and other lands for the development of new multi-use pathways that integrate with the planned network. [New Policy for 2015-2035 GP]

Recommendation C-9.13: Improve the safety of all road users through the implementation of neighborhood traffic-calming treatments. [New Policy for 2015-2035 GP]

Recommendation C-9.14: Detours through or around construction zones should be designed for safety and convenience, and with adequate signage for cyclists and pedestrians. [New Policy for 2015-2035 GP]

Recommendation C-9.15: Provide opportunity for public input prior to the removal of an existing bicycle or pedestrian facility or the approval of any development or street improvement that would preclude these planned facilities. [New Policy for 2015-2035 GP]

### **Goal C-10:**

Promote an Active Transportation Culture

Develop educational and promotional programs to increase bicycle and pedestrian usage that respects and accommodates all users to foster a more balanced transportation system. [New Goal for 2015-2035 GP]

### **An Active Transportation Culture**

**Objective C-10A:** Encourage more people to walk and bicycle by supporting programs that foster community support for bicycling and walking, and raise public awareness about active transportation. [New Objective for 2015-2035 GP]

Recommendation C-10.1: Support marketing and public awareness campaigns through a variety of media aimed at promoting bicycling and walking as a safe, healthy, cost-effective, environmentally friendly transportation choice. [New Policy for 2015-2035 GP]

Recommendation C-10.2: Support programs aimed at increasing bicycle and walk trips by providing incentives, recognition, or services that make bicycling and walking a more convenient transportation mode. [New Policy for 2015-2035 GP]

- Recommendation C-10.3: Promote bicycling and walking at City-sponsored and public events, such as Earth Day, Bike to Work Day/Month, farmers' markets, public health fairs, art walks, craft fairs, and civic events. [New Policy for 2015-2035 GP]
- Recommendation C-10.4: Encourage and promote bicycle related businesses within Costa Mesa including, but not limited to, involvement of civic clubs and organizations. [New Policy for 2015-2035 GP]
- Recommendation C-10.5: Promote active transportation events in Costa Mesa to raise awareness and encourage bicycling, including, but not limited to, those that may involve temporary road closures, bike to work/school, senior walks, historic walks, and ciclovías. [New Policy for 2015-2035 GP]
- Recommendation C-10.6: Encourage major employment centers and employers to promote commuting by bicycle including the use of flex-time work schedules to support non-rush bicycle commuting. Build a coalition with City, businesses, schools, and residents to promote active transportation. [New Policy for 2015-2035 GP]
- Recommendation C-10.7: Encourage participation in bicycle and pedestrian promotion activities by education facilities, arts programs, active transportation clubs, and entertainment providers. [New Policy for 2015-2035 GP]
- Recommendation C-10.8: Achieve "Silver Level Bicycle Friendly Community" by League of American Bicyclists by 2025. [New Policy for 2015-2035 GP]
- Recommendation C-10.9: Achieve "Walk Friendly Community" status from WalkFriendly.org by 2025. [New Policy for 2015-2035 GP]
- Recommendation C-10.10: Achieve "HEAL City" designation by 2017. [New Policy for 2015-2035 GP]

**Goal C-11:**

Promote the Positive Air Quality, Health, and Economic Benefits of Active Transportation

Encourage active transportation by promoting air quality, health, and economic benefits, and by pursuing multiple sources of funding for active transportation programs and facilities. [New Goal for 2015-2035 GP]

**Improving the Environment with Active Transportation**

**Objective C-11A:** Improve air quality and public health and reduce ambient noise by promoting Active Transportation programs. [New Objective for 2015-2035 GP]

- Recommendation C-11.1: Determine baseline emissions levels, then track and communicate changes in emissions as modes of transportation trips shift to encourage more walking and biking. [New Policy for 2015-2035 GP]
- Recommendation C-11.2: Improve the quality of life in Costa Mesa by reducing neighborhood traffic and noise. [New Policy for 2015-2035 GP]

Recommendation C-11.3: Increase pedestrian and bicycle trips, thereby reducing vehicle trips and vehicle miles Traveled. [New Policy for 2015-2035 GP]

Recommendation C-11.4: Coordinate with appropriate federal, state, and county health agencies on active transportation programs to achieve health benefits. [New Policy for 2015-2035 GP]

**Economic and Other Incentives**

**Objective C-11B:** Provide economic incentives for expanding and enhancing bicycle and pedestrian facilities. [New Objective for 2015-2035 GP]

Recommendation C-11.5: Incentivize the business community to support pedestrians and bicycle users in tangible ways. [New Policy for 2015-2035 GP]

Recommendation C-11.6: Partner with the business and school communities to create a marketing strategy to encourage individual businesses to market Costa Mesa as a bicycle-friendly City. [New Policy for 2015-2035 GP]

Recommendation C-11.7: Encourage developers to include features, amenities and programs that are proven to increase walking and/or bicycling. [New Policy for 2015-2035 GP]

Recommendation C-11.8: Offer incentives for businesses whose employees walk or bike to work. [New Policy for 2015-2035 GP]

Recommendation C-11.9: Encourage the Chamber of Commerce and the business community to promote active transportation in commercial areas to stimulate economic vitality. [New Policy for 2015-2035 GP]

**Goal C-12:**

Monitor, Evaluate, and Pursue Funding for Implementation of the Bicycle and Pedestrian Master Plan. [New Goal for 2015-2035 GP]

**Objective C-12A:** Continuously monitor and evaluate Costa Mesa's implementation progress on the Bicycle and Pedestrian Master Plan policies, programs, and projects. [New Objective for 2015-2035 GP]

Recommendation C-12.1: Establish a monitoring program to measure the effectiveness and benefits of the Costa Mesa Bicycle and Pedestrian Master Plan. [New Policy for 2015-2035 GP]

Recommendation C-12.2: Track citywide trends in active transportation through the use of Census data, bicycle and pedestrian counts, travel surveys, and online surveys as part of annual reviews of the General Plan. [New Policy for 2015-2035 GP]

Recommendation C-12.3: Ensure that Bicycle and Pedestrian Master Plan programs and projects are implemented in an equitable manner geographically, socioeconomically, and serving disadvantaged communities. [New Policy for 2015-2035 GP]

**Fund the Plans**

**Objective C-12B:** Pursue grants and other sources of funding for bicycle and pedestrian projects. [New Objective for 2015-2035 GP]

Recommendation C-12.4: Strategize use of resources on developing effective and efficient grant application and program administration. [New Policy for 2015-2035 GP]

Recommendation C-12.5: Pursue multiple sources of funding and support efforts to maintain or increase federal, state and local funding for the implementation of the Bicycle and Pedestrian Master Plan. [New Policy for 2015-2035 GP]

Recommendation C-12.6: Consider designating a portion of development traffic impact fees to fund bicycle and pedestrian facilities. [New Policy for 2015-2035 GP]

## Growth Management Elements

The goals, objectives, and policies that address growth management are as follows:

### **Goal GM-1:**

Inter-jurisdictional Coordination [New Goal for 2015-2035 GP]

**Objective GM-1A:** Coordinate land use and transportation planning policies with State, regional, and local growth management efforts. [New Objective for 2015-2035 GP]

- GM-1.1: Cooperate with the Orange County Transportation Authority (OCTA) and other jurisdictions on development, all future regional transportation plans, and land use planning on a countywide basis. [New Policy for 2015-2035 GP]
- GM-1.2: Coordinate population, housing, and employment projections with the State Department of Finance, Southern California Association of Governments, Center for Demographic Research, Newport-Mesa Unified School District, and County of Orange agencies in terms of infrastructure planning. [New Policy for 2015-2035 GP]
- GM-1.3: Work with inter-jurisdictional forums such as the City-County Coordinating Committee to make sure that the City's fees are consistent with minimally acceptable impact fees in the region. [New Policy for 2015-2035 GP]
- GM-1.4: Participate in inter-jurisdictional planning forums to discuss implementation of traffic improvements, cooperative land use planning, and appropriate mitigation measures for developments with multijurisdictional impacts. [New Policy for 2015-2035 GP]
- GM-1.5: Continue to require that any new large developments prepare a master plan and environmental impact analysis. This allows the City to anticipate the impacts of large projects prior to development of any portion and permits more time to plan for public services and facilities needed to support the project. [New Policy for 2015-2035 GP]

### **Goal GM-2:**

Integration of Land Use and Transportation Planning [2000 GP Goal GM-1 – Modified for 2015-2035 GP]

**Objective GM-2A:** Maintain the Level of Service standards by integration of land use and transportation planning. [2000 GP Objective GM-1A – Modified for 2015-2035 GP]

- GM-2.1: Ensure that land use designations are reflected in the sub-regional county model and SCAG's model through consistent assumptions and methodologies. [New Policy for 2015-2035 GP]
- GM-2.2: Coordinate with State, county, and local agencies for planning and construction of public utilities to minimize negative impacts on the circulation system. [New Policy for 2015-2035 GP]
- GM-2.3: Use the Development Phasing and Performance Monitoring Program to assess the impact of existing and new development on the circulation system. [New Policy for 2015-2035 GP]
- GM-2.4: Support uses and development which create synergistic relationships with neighboring uses and development, especially those whose addition does not create mutually exclusive additional vehicular trips but adds to the value of the destination by any potential visitor. [New Policy for 2015-2035 GP]
- GM-2.5: Support creative and flexible solutions that provide for additional economic or physical growth within the City but does not place greater impact on the circulation system. These would include shared parking agreements, offset hours of operation, and clustering of harmonious and supportive uses. [New Policy for 2015-2035 GP]



## Housing Element

The goals and policies, from the adopted 2013-2021 Housing Element, that address housing are as follows:

### **Goal HOU-1:**

#### Preservation and Enhancement

Preserve the availability of existing housing opportunities and conserve as well as enhance the quality of existing dwelling units and residential neighborhoods. [No Change]

- HOU-1.1: Develop standard and/or guidelines for new development with emphasis on site (including minimum site security lighting) and building design to minimize vulnerability to criminal activity. [No Change]
- HOU-1.2: Encourage existing stabilized residential neighborhoods, including but not limited to mobile home parks and manufactured home parks, from the encroachment of incompatible or potentially disruptive land uses and/or activities. [No Change]
- HOU-1.3: Actively enforce existing regulations regarding derelict or abandoned vehicles, outdoor storage, and substandard or illegal building and establish regulations to abate weed-filled yards when any of the above is deemed to constitute a health, safety or fire hazard. [No Change]
- HOU-1.4: Establish code enforcement as a high priority and provide adequate funding and staffing to support code enforcement programs. [No Change]
- HOU-1.5: Install and upgrade public service facilities (streets, alleys, and utilities) to encourage increased private market investments in declining or deteriorating neighborhoods. [No Change]
- HOU-1.6: Continue existing rehabilitation loan and grant programs for low and moderate-income homeowners as long as funds are available. [No Change]
- HOU-1.7: Minimize the displacement of existing residences due to public projects. [No Change]
- HOU-1.8: Encourage the development of housing that fulfills specialized needs. [No Change]

### **Goal HOU-2:**

#### Preserving and Expanding Affordable Housing Opportunities

Provide a range of housing choices for all social and economic segments of the community, including housing for persons with special needs.

- HOU-2.1: Encourage concurrent applications (i.e., rezones, tentative tract maps, conditional use permits, variance request, etc.) if multiple approvals are required, and if consistent with applicable processing requirements. [No Change]
- HOU-2.2: Promote the use of State density bonus provisions to encourage the development of affordable housing for lower and moderate income households, as well as senior housing. [No Change]

- HOU-2.3: Provide incentive bonus units to encourage the redevelopment of residential units that are nonconforming in terms of density. The incentive shall be limited to the multi-family residential land use designations. The density incentive shall be limited to an increase of 25 percent above the Medium-Density or an increase of 50 percent above High-Density. In no case shall the resulting number of units exceed the existing number of units on each site. [No Change]
- HOU-2.4: Encourage developers to employ innovative or alternative construction methods to reduce housing costs and increase housing supply. [No Change]
- HOU-2.5: Continue membership in the Orange County Housing Authority to provide rental assistance to very low income households. [No Change]
- HOU-2.6: Provide clear rules, policies, and procedures, for reasonable accommodation in order to promote equal access to housing. Policies and procedures should be ministerial and include but not be limited to identifying who may request a reasonable accommodation (i.e., persons with disabilities, family-members, landlords, etc.), timeframes for decision-making, and provisions for relief from the various land-use, zoning, or building regulations that may constrain the housing for persons of disabilities. [No Change]
- HOU-2.7: Monitor the implementation of the City's ordinances, codes, policies, and procedures to ensure they comply with the "reasonable accommodation" for disable provisions and all fair housing laws. [No Change]

**Goal HOU-3:**

**Provisions of Adequate Sites**

Provide adequate, suitable sites for residential use and development or maintenance of a range of housing that varies sufficiently in terms of cost, design, size, location, and tenure to meet the housing needs of all segment of the community at a level that can be supported by infrastructure. [No Change]

- HOU-3.1: Encourage the conversion of existing marginal or vacant motels, commercial, and/or industrial land to residential, where feasible and consistent with environmental conditions that are suitable for new residential development. [No Change]
- HOU-3.2: Provide opportunities for the development of well planned and designed project which, through vertical or horizontal integration, provide for the development of compatible residential, commercial, industrial, institutional, or public uses within a single project or neighborhood. [No Change]
- HOU-3.3: Cooperate with large employers, the Chamber of Commerce, and major commercial and industrial developers to identify and implement programs to balance employment growth with the ability to provide housing opportunities affordable to the incomes of the newly created job opportunities. [No Change]
- HOU-3.4: Consider the potential impact on housing opportunities and existing residential neighborhoods when reviewing rezone petitions affecting residential properties. [No Change]
- HOU-3.5: Encourage transit-oriented development along transportation corridors. [No Change]

**Goal HOU-4:**

Equal Housing Opportunity

Ensure that all existing and future housing opportunities are open and available to all social and economic segments of the community without discrimination on the basis of race, color, religion, sex, sexual orientation, disability/medical conditions, national origin or ancestry, marital status, age, household composition or size, source of income, or any other arbitrary factors. [No Change]

- HOU-4.1: Support the intent and spirit of equal housing opportunities as express in Federal and State fair housing laws. [No Change]
- HOU-4.2: Continue to provide fair housing and counseling services for all Costa Mesa residents in an effort to remove barriers and promote access to affordable housing in the City. [No Change]
- HOU-4.3: Encourage programs that address the housing needs of senior citizens. [No Change]
- HOU-4.4: Encourage and support the construction, maintenance and preservation of residential developments which will meet the needs of families and individuals with specialized housing requirements. [No Change]
- HOU-4.5: Encourage and support the construction, maintenance and preservation of residential developments to meet the needs of the developmentally disabled. [No Change]

**Goal HOU-5:**

Coordination and Cooperation

Coordinate local housing efforts with appropriate federal, state, regional, and local governments and/or agencies and to cooperate in the implementation of intergovernmental housing programs to ensure maximum effectiveness in solving local and regional housing problems. [No Change]

- HOU-5.1: Investigate alternative intergovernmental arrangements and program options to deal with area-wide housing issues and problems. [No Change]

## Conservation Element

The goals, objectives, and policies that address conservation are as follows:

### **Goal CON-1:**

#### Preserved and Restored Natural Coastal Habitat and Landforms

It is the goal of the City of Costa Mesa to provide residents with a high-quality environment through the conservation of resources, including land, water, wildlife, and vegetation; and the protection of areas of unique natural beauty. [2000 GP Goal CON-1]

- Objective CON-1.A:** Evaluate existing biotic resources and preserve them in ecologically viable and natural conditions, where possible; and/or restore and integrate these resources into the urban environment, where feasible. [2000 GP Objective CON-1A]

#### **Habitat and Biological Resources Protection and Restoration**

- CON-1.A.1: Natural habitat is essential to ensuring biodiversity and protecting sensitive biological resources. Protect these areas and consult with the California Department of Fish and Wildlife, Orange County Water District, Orange County Parks, and other regional agencies to identify areas for special protection, and establish appropriate protection measures for these areas. [2000 GP Policy CON-1A.1 – Modified for 2015-2035 GP]
- CON-1.A.2: Contribute to regional biodiversity and the preservation of rare, unique, and sensitive biological resources by maintaining functional wildlife corridors and habitat linkages. [New Policy for 2015-2035 GP]
- CON-1.A.3: Coordinate with the United States Fish and Wildlife service, the California Department of Fish and Wildlife, and other regulatory agencies to mitigate project impacts affecting open and natural spaces. [New Policy for 2015-2035 GP]
- CON-1.A.4: Promote and protect native plant species within Fairview Park, and remove and control the spread of invasive species, including plants, animals, and fungi. [New Policy for 2015-2035 GP]
- CON-1.A.5: Ensure that all future development is reviewed with regard to protecting natural topography and bluffs to preserve and enhance Costa Mesa's natural beauty. [New Policy for 2015-2035 GP]
- CON-1.A.6: Minimize soil depletion and erosion in development projects. Prevent erosion caused by construction activities, and encourage preservation of natural vegetation and topography. [New Policy for 2015-2035 GP]

#### **Access to Large-Scale Natural Areas**

- CON-1.A.7: Improve access to large-scale natural areas in the City. These areas should be open for controlled access to improve public enjoyment. Access should be limited where natural habitat is extremely sensitive. Work with transit agencies to improve connections and access to open space and recreation facilities from all Costa Mesa neighborhoods. [New Policy for 2015-2035 GP]
- CON-1.A.8: Require the provision of adequate visitor-serving on-site parking facilities that do not impact sensitive resources within the Coastal Zone. [2000 GP Policy CON-1D.4]
- CON-1.A.9: Coordinate the development of plans, policies, and design standards for projects within the Coastal Zone with appropriate local, regional, and federal agencies. [2000 GP Policy CON-1D.5]

**Goal CON-2:**

Conserved Natural Resources through Environmental Sustainability

Reduce the City's carbon footprints and manage resources wisely to meet the needs of a growing population and economy. Base community planning decisions on sustainable practices that reduce environmental pollutants, conserve resources, and minimize waste. Encourage the design of energy-efficient buildings, use renewable energy, and promote alternative methods of transportation. [2000 GP Goal CON-1]

**Objective CON-2.A:** Work to conserve energy resources in existing and new buildings, utilities, and infrastructure. [2000 GP Objective CON-1C]

**Energy Efficiency and Conservation**

- CON-2.A.1: Promote efficient use of energy and conservation of available resources in the design, construction, maintenance, and operation of public and private facilities, infrastructure, and equipment. [New Policy for 2015-2035 GP]
- CON-2.A.2: Consult with regional agencies and utility companies to pursue energy efficiency goals. Expand renewable energy strategies to reach zero net energy for both residential and commercial new construction. [New Policy for 2015-2035 GP]
- CON-2.A.3: Continue to develop partnerships with participating jurisdictions to promote energy efficiency, energy conservation, and renewable energy resource development by leveraging the abilities of local governments to strengthen and reinforce the capacity of energy efficiency efforts. [New Policy for 2015-2035 GP]
- CON-2.A.4: Encourage new development to take advantage of Costa Mesa's optimal climate in the warming and cooling of buildings, including use of heating, ventilation and air conditioning (HVAC) systems. [New Policy for 2015-2035 GP]

**Green Building Sustainable Development Practices**

- CON-2.A.5: Promote environmentally sustainable development principles for buildings, master planned communities, neighborhoods, and infrastructure. [New Policy for 2015-2035 GP]
- CON-2.A.6: Encourage construction and building development practices that reduce resource expenditures throughout the lifecycle of a structure. [New Policy for 2015-2035 GP]
- CON-2.A.7: Continue to require all City facilities and services to incorporate energy and resource conservation standards and practices and require that new municipal facilities be built within the LEED Gold standards or equivalent. [New Policy for 2015-2035 GP]
- CON-2.A.8: Continue City green initiatives in purchases of equipment, and agreements that favor sustainable products and practices. [New Policy for 2015-2035 GP]

**Solid Waste Reduction and Recycling**

- CON-2.A.9: Encourage waste management programs that promote waste reduction and recycling to minimize materials sent to landfills. Maintain robust programs encourage residents and businesses to reduce, reuse, recycle, and compost. [New Policy for 2015-2035 GP]

- CON-2.A.10 Support waste management practices that provide recycling programs. Promote organic recycling, landfill diversion, zero waste goals, proper hazardous waste collections, composting, and the continuance of recycling centers. [2000 GP Policy CON-1B.4 – Modified for 2015-2035 GP]
- CON-2.A.11 Continue construction and demolition programs that require recycling and minimize waste in haul trips. [New Policy for 2015-2035 GP]

**Goal CON-3:**

Improved Water Supply and Quality

Pursue a multijurisdictional approach to protecting, maintaining, and improving water quality and the overall health of the watershed. A comprehensive, integrated approach will ensure compliance with federal and State standards, and will address a range of interconnected priorities, including water quality and runoff; stormwater capture, storage, and flood management techniques that focus on natural drainage; natural filtration and groundwater recharge through green infrastructure and habitat restoration; and water recycling and conservation. [New Goal for 2015-2035 GP]

- Objective CON-3.A:** Work towards the protection and conservation of existing and future water resources by recognizing water as a limited resource that requires conservation. [2000 GP Objective CON-1B]

**Water Supply**

- CON-3.A.1: Continue to consult with local water districts and the Orange County Water District to ensure reliable, adequate, and high-quality sources of water supply at a reasonable cost. [2000 GP Policy CON-1B.3 – Modified for 2015-2035 GP]

**Water Conservation**

- CON-3.A.2: Encourage residents, public facilities, businesses, and industry to minimize water consumption, especially during drought years. [2000 GP Policy CON-1B.3 – Modified for 2015-2035 GP]
- CON-3.A.3: Restrict use of turf in new construction and landscape reinstallation that requires high irrigation demands, except for area parks and schools, and encourage the use of drought-tolerant landscaping. [2000 GP Policy 1A.2 – Modified for 2015-2035 GP]

**Water Recycling**

- CON-3.A.4: Consult with local water districts and the Orange County Water District to advance water recycling program for new and existing developments, including the use of treated wastewater to irrigate parks, golf courses, roadway landscaping, and other intensive irrigation consumers. [2000 GP Policy CON-1B.2 – Modified for 2015-2035 GP]

**Water Quality and Urban Runoff**

- CON-3.A.5: Work with public and private property owners to reduce stormwater runoff in urban areas to protect water quality in storm drainage channels, the Santa Ana River, and other local water courses that lead to the Pacific Ocean. [New Policy for 2015-2035 GP]
- CON-3.A.6: Continue to develop strategies to promote stormwater management techniques and storm drain diversion programs that collectively and naturally filter urban runoff. [2000 GP Policy CON-1E.5 – Modified for 2015-2035 GP]
- CON-3.A.7: Continue to comply with the National Pollutant Discharge Elimination System Program (NPDES) by participating in the Countywide Drainage Area Management Plan (DAMP), which stipulates water quality requirements for minimizing urban runoff and discharge from new development and requires

the provisions of applicable Best Management Practices (BMP). [2000 GP Policy CON-1A.3]

- CON-3.A.8: Require that all applicable development projects be reviewed with regards to requirements of both the on-site Water Quality Management Plan and State requirements for runoff and obtaining a Storm Water Pollution Prevention Plan (SWPPP) permit. [2000 GP Policy CON-1E.6 – Modified for 2015-2035 GP]

#### **Municipal Sewer System**

- CON-3.A.9: Continue to consult with the Costa Mesa Sanitation District and the Orange County Sanitation District to modernize wastewater treatment facilities to avoid overflows of untreated sewage. [New Policy for 2015-2035 GP]

#### **Goal CON-4:**

##### Improved Air Quality

Take steps to improve and maintain air quality for the benefit of the health and vitality of residents and the local economy. In alignment with State emissions reduction goals and in cooperation with the South Coast Air Quality Management District, pursue regional collaboration to reduce emissions from all sources. [New Goal for 2015-2035 GP]

- Objective CON-4.A:** Pursue the prevention of the significant deterioration of local and regional air quality. [2000 GP Objective CON-1E]

##### **Air Quality**

- CON-4.A.1: Support regional policies and efforts that improve air quality to protect human and environmental health, and minimize disproportionate impacts on sensitive population groups. [New Policy for 2015-2035 GP]
- CON-4.A.2: Encourage businesses, industries and residents to reduce the impact of direct, indirect, and cumulative impacts of stationary and non-stationary pollution sources. [New Policy for 2015-2035 GP]
- CON-4.A.3: Require that sensitive uses such as schools, childcare centers, parks and playgrounds, housing, and community gathering places are protected from adverse impacts of emissions. [New Policy for 2015-2035 GP]
- CON-4.A.4: Continue to participate in regional planning efforts with the Southern California Association of Governments, nearby jurisdictions, and the South Coast Air Quality Management District to meet or exceed air quality standards. [2000 GP Policy CON-1E.1]

##### **Climate Change**

- CON-4.A.5: Encourage compact development, infill development, and a mix of uses that are in proximity to transit, pedestrian, and bicycling infrastructures. [New Policy for 2015-2035 GP]
- CON-4.A.6: Enhance bicycling and walking infrastructure, and support public bus service, pursuant to the Circulation Element's goals, objectives, and policies. [New Policy for 2015-2035 GP]
- CON-4.A.7: Encourage installation of renewable energy devices for businesses and facilities and strive to reduce community-wide energy consumption. [New Policy for 2015-2035 GP]
- CON-4.A.8: Develop long-term, community-wide strategies and programs that work at the local level to reduce greenhouse gases and Costa Mesa's "carbon footprint". [New Policy for 2015-2035 GP]

## Noise Element

The goals, objectives, and policies that address noise are as follows:

### **Goal N-1:**

#### Noise Hazards and Conditions

The City of Costa Mesa aims to protect residents, local workers, and property from injury, damage, or destruction from noise hazards and to work toward improved noise abatement. [2000 GP Goal N-1]

**Objective N-1A:** Control noise levels within the City for the protection of residential areas, park areas, and other sensitive land uses from excessive and unhealthful noise. [2000 GP Objective N-1A]

- N-1.1: Enforce the maximum acceptable exterior noise levels for residential areas at 65 CNEL. [2000 GP Policy N-1A.2]
- N-1.2: Give full consideration to the existing and projected noise environment when considering alterations to the City's circulation system and Master Plan of Highways. [2000 GP Policy N-1A.3]
- N-1.3: Encourage Caltrans to construct noise attenuation barriers along I-405, SR-55, and SR-73 where these freeways adjoin residential and other noise-sensitive areas. [2000 GP Policy N-1A.4]
- N-1.4: Ensure that appropriate site design measures are incorporated into residential developments, when required by an acoustical study, to obtain appropriate exterior and interior noise levels.  
  
When necessary, require field testing at the time of project completion to demonstrate compliance. [2000 GP Policy N-1A.5]
- N-1.5: Apply the standards contained in Title 24 of the California Code of Regulations as applicable to the construction of all new dwelling units. [2000 GP Policy CON-1C.2 and Policy N-1A.6]
- N-1.6: Discourage sensitive land uses from locating within the 65 CNEL noise contour of John Wayne Airport. Should it be deemed by the City as appropriate and/or necessary for a sensitive land use to locate in the 65 CNEL noise contour, ensure that appropriate interior noise levels are met and that minimal outdoor activities are allowed. [2000 GP Policy N-1A.7]
- N-1.7: Support alternative methods for the reduction of noise impacts at John Wayne Airport while continuing to maintain safety and existing limitations on aircraft daily departures. [2000 GP Policy N-1A.8]
- N-1.8: Monitor the noise levels at OC Fair and Event Center and the Pacific Amphitheater, and continue to monitor the status of legally binding noise levels on the OC Fair and the Event Center and the Pacific Amphitheater. [New Policy for 2015-2035 GP]



**Goal N-2:**

Noise and Land Use Compatibility

Integrate the known impacts of excessive noise on aspects of land use planning and siting of residential and non-residential projects. [New Goal for 2015-2035 GP]

**Objective N-2A:** Plan for the reduction in noise impacts on sensitive receptors and land uses. [New Objective for 2015-2035 GP]

- N-2.1: Require the use of sound walls, berms, interior noise insulation, double-paned windows, and other noise mitigation measures, as appropriate, in the design of new residential or other new noise sensitive land uses that are adjacent to arterials, freeways, or adjacent to industrial or commercial uses. [New Policy for 2015-2035 GP]
- N-2.2: Require, as a part of the environmental review process, that full consideration be given to the existing and projected noise environment. [2000 GP Policy N-1A.1]
- N-2.3: Consider alternative noise level standards for mixed-use projects that take into consideration the interaction of industrial operation noise impacts and the mixed-use developments planned for the Westside and SoBeca. [New Policy for 2015-2035 GP]
- N-2.4: Require that all proposed projects are compatible with adopted noise/land use compatibility criteria. [New Policy for 2015-2035 GP]
- N-2.5: Enforce applicable interior and exterior noise standards. [New Policy for 2015-2035 GP]
- N-2.6: Allow a higher exterior noise level standard for infill projects in existing residential areas adjacent to major arterials if it can be shown that there are no feasible mechanisms to meet the exterior noise levels. The interior standard of 45 dBA CNEL shall be enforced for any new residential project. [New Policy for 2015-2035 GP]
- N-2.7: Encourage effective site planning in mixed-use areas that provides the optimal distance between source of excessive sound and residents. [New Policy for 2015-2035 GP]
- N-2.8: Require new mixed-use developments to site loading areas, parking lots, driveways, trash enclosures, mechanical equipment, and other noise sources away from the residential portion of the development and adjacent established residential development. [New Policy for 2015-2035 GP]
- N-2.9: Limit hours and/or require attenuation of commercial/entertainment operations adjacent to residential and other noise sensitive uses in order to minimize excessive noise to these receptors. [New Policy for 2015-2035 GP]

## Safety Element

The goals, objectives, and policies that address safety are as follows:

### **Goal S-1:**

#### Risk Management of Natural and Human-Caused Disasters

Minimize the risk of injury, loss of life, property damage, and environmental degradation from seismic activity, geologic hazards, flooding, fire, and hazardous materials. Promote a sustainable approach to reduce impacts of natural disasters, such as flooding and fire. [2000 GP Goal SAF-1]

**Objective S-1A:** Work to mitigate and prevent potential adverse consequences of natural and human-caused disasters. [2000 GP Objective SAF-1A]

#### **Geologic and Seismic Safety**

- S-1.1: Continue to incorporate geotechnical hazard data into future land use decision-making, site design, and construction standards. [2000 GP Policy SAF-1A.1]
- S-1.2: Enforce standards, review criteria, and ensure that structures on or adjacent to bluffs are set back sufficiently to preserve the natural contours and aesthetic value of the bluff line and to provide sufficient access for fire protection. [2000 GP Policy SAF-1A.2]
- S-1.3: Require geologic surveys of all new development located on or adjacent to bluffs. [2000 GP Policy SAF-1A.3]
- S-1.4: Encourage retrofitting of structures—particularly older buildings—to withstand earthquake shaking and landslides consistent with State and historical building codes. [2000 GP Policy SAF-1A.6 – Modified for 2015-2035 GP]
- S-1.5: Enforce applicable building codes relating to the seismic design of structures to reduce the potential for loss of life and property damage. [New Policy for 2015-2035 GP]
- S-1.6: Identify through a study the issue of unreinforced masonry buildings and soft stories and other structures not meeting earthquake standards in Costa Mesa. Provide assistance if necessary to unreinforced masonry building owners once those buildings have been identified. [New Policy for 2015-2035 GP]

#### **Liquefaction and Landslides**

- S-1.7: Continue to implement the Seismic Hazard Mapping Act, which requires sites within liquefaction hazard areas to be investigated for liquefaction susceptibility prior to building construction or human occupancy. [2000 GP Policy SAF-1A.5 – Modified for 2015-2035 GP]
- S-1.8: Consider site soils conditions when reviewing projects in areas subject to liquefaction or slope instability. [2000 GP Policy SAF-1A.4 – Modified for 2015-2035 GP]

#### **Localized Flooding**

- S-1.9: Continue to consult with appropriate local, State, and federal agencies to maintain the most current flood hazard and floodplain information; use the information as a basis for project review and to guide development in accordance with federal, State, and local standards. [2000 GP Policy SAF-1A.8 – Modified for 2015-2035 GP]

- S-1.10: Regularly review and update Article 10 - Floodway and Floodplain Districts of the City's Municipal Code consistent with federal and State requirements. [New Policy for 2015-2035 GP]
- S-1.11: Improve and maintain local storm drainage infrastructure in a manner that reduces flood hazards. [New Policy for 2015-2035 GP]
- S-1.12: Continue to develop hazard preparedness plans to prepare for large storms that could bring flooding hazards and other related issues. [2000 GP Policy SAF-1A.8 – Modified for 2015-2035 GP]
- S-1.13: Actively promote public education, research, and information dissemination on flooding hazards. [2000 GP Policy SAF-1A.8 – Modified for 2015-2035 GP]

#### **Tsunami and Sea Level Rise**

- S-1.14: Minimize flood hazard risks to people, property, and the environment by addressing potential damage tsunamis and sea level rise. [New Policy for 2015-2035 GP]
- S-1.15: Consult with regional agencies and study strategies that employ engineering defensive methods along the Santa Ana River that limit potential flooding hazards from sea level rise. [New Policy for 2015-2035 GP]

#### **Dam Inundation**

- S-1.16: Develop emergency response, early warning notification, and evacuation plans for areas that are within dam inundation areas, where feasible. [New Policy for 2015-2035 GP]

#### **Aviation Safety and Protection**

- S-1.17: Utilize the John Wayne Airport Environs Land Use Plan (AELUP) as a planning resource for evaluation of land use compatibility and land use intensity in areas affected by airport operations. In particular, future land use decisions within the Safety/Runway Protection Zone will be evaluated in light of the risk to life and property associated with aircraft operations. [New Policy for 2015-2035 GP]
- S-1.18: Comply with Federal Aviation Regulations (FAR) and the John Wayne AELUP requirements relative to Objects Affecting Navigable Airspace. [New Policy for 2015-2035 GP]
- S-1.19: Use the Federal Aviation Regulations as a guideline to establish the ultimate height of structures as defined in FAR Part 77. [New Policy for 2015-2035 GP]
- S-1.20: Minimize hazards to aeronautical operations by ensuring land uses do not emit excessive glare, light, steam, smoke, dust, or electronic interference in compliance with FAR regulations and the John Wayne AELUP. [New Policy for 2015-2035 GP]

**Goal S-2:**

High Level of Police and Fire Services and Emergency Preparedness

Provide a high level of security in the community to prevent and reduce crime, and to minimize risks of fire to people, property, and the environment. [New Goal for 2015-2035 GP]

**Objective S-2A:** Plan, promote, and demonstrate a readiness to respond and reduce threats to life and property through traditional and innovative emergency services and programs. [New Objective for 2015-2035 GP]

**Crime Prevention and Response**

- S-2.1: Promote crime prevention strategies and provide a high level of response to incidents. [New Policy for 2015-2035 GP]
- S-2.2: Emphasize and prioritize crime prevention strategies, such as pedestrian-scale lighting in targeted areas. [New Policy for 2015-2035 GP]
- S-2.3: Timely response to incidents and monitoring areas with high crime rates should be part of a comprehensive strategy to reduce crime in the community. [New Policy for 2015-2035 GP]

**Police and Fire Level of Service**

- S-2.4: Provide a high level of police and fire service in the community. Secure adequate facilities, equipment, and personnel for police and fire. [New Policy for 2015-2035 GP]
- S-2.5: Consult with neighboring jurisdictions and partner agencies to respond appropriately to emergencies and incidents in all parts of the City. [New Policy for 2015-2035 GP]
- S-2.6: Require that water supply systems for development are adequate to combat structural fires in terms of location and minimum required fire-flow pressures. [New Policy for 2015-2035 GP]
- S-2.7: Require development to contribute its fair share toward funding the provision of appropriate fire and emergency medical services as determined necessary to adequately serve the project. [New Policy for 2015-2035 GP]

**Fire and Medical Servicers**

- S-2.8: Regularly update regulations that will protect the community from fire hazards. [New Policy for 2015-2035 GP]
- S-2.9: Emphasize prevention and awareness of fire safety guidelines to minimize risk and potential damage to life, property, and the environment. In areas designated by the Costa Mesa Fire Department as having a high fire hazard, ensure adequate fire equipment, personnel, firebreaks, facilities, water, and access for a quick and efficient response in any area. [New Policy for 2015-2035 GP]

**Emergency and Disaster Preparedness**

- S-2.10: Maintain staff and facilities that will continue to support a coordinated and effective response to emergencies and natural disasters throughout the City. [New Policy for 2015-2035 GP]
- S-2.11: Consult with neighboring jurisdictions, local employers, and industries to ensure that emergency preparedness and disaster response programs equitably serve all parts of the City. [New Policy for 2015-2035 GP]

- S-2.12: Continue to maintain adequate police and fire staffing, facilities, equipment, and maintenance sufficient to protect the community. [New Policy for 2015-2035 GP]

**Hazardous Materials Operations**

- S-2.13: Continue to consult with the County of Orange in the implementation of the Orange County Hazardous Waste Management Plan. [2000 GP Policy SAF-1B.1]
- S-2.14: Ensure that appropriate in-depth environmental analysis is conducted for any proposed hazardous waste materials treatment, transfer, and/or disposal facility. [2000 GP Policy SAF-1B.2]
- S-2.15: Continue to consult with the County of Orange to identify and inventory all users of hazardous materials and all hazardous waste generators, and prepare clean-up action plans for identified disposal sites. [2000 GP Policy SAF-1B.3]
- S-2.16: Require the safe production, transportation, handling, use, and disposal of hazardous materials that may cause air, water, or soil contamination. [New Policy for 2015-2035 GP]
- S-2.17: Encourage best practices in hazardous waste management, and ensure consistency with City, County, and federal guidelines, standards, and requirements. [2000 GP Policy SAF-1B.1 – Modified for 2015-2035 GP]
- S-2.18: Consult with federal, State, and local agencies and law enforcement to prevent the illegal transportation and disposal of hazardous waste. [New Policy for 2015-2035 GP]

## Community Design Element

The goals, objectives, and policies that address community design are as follows:

### **PUBLIC REALM FOCUS**

#### **Goal CD-1:**

Vehicular and Pedestrian Corridors

Strengthen the image of the City as experienced from sidewalks and roadways. [2000 GP Goal CD-1]

**Objective CD-1A:** Contribute to City beautification by enhancing the visual environment of Costa Mesa's vehicular and pedestrian paths and corridors. [2000 GP Objective CD-1A]

CD-1.1 Implement the City of Costa Mesa Streetscape and Median Development Guidelines in all new streetscape corridor and parkway projects. Coordinate with new development adjacent to public rights-of-ways to integrate landscape features and design elements consistent with the streetscape standards and recommendations. [2000 GP Policy CD-1A.1]

CD-1.2 Coordinate street furniture elements (benches, bus shelters, newspaper racks, trash receptacles, kiosks, etc.) whenever possible. Develop design standards and guidelines for the street furniture within and adjacent to public rights-of-way to complement the specific recommendations provided for streets in the City of Costa Mesa Streetscape and Median Development Guidelines. [New Policy for 2015-2035 GP]

CD-1.3 Promote treatments for walls and fences and utility cabinets along public rights-of-way that contribute to an attractive street and sidewalk environment. Require that new walls and fences complement the style and character of the local district and adjacent buildings. Newly constructed or reconstructed walls and fences adjacent to sidewalks and roadways should incorporate architectural treatments such as pilasters, masonry, or wrought iron, and should integrate tiered plantings to soften their appearance. [2000 GP Policy CD-1A.3 – Modified for 2015-2035 GP]

CD-1.4 Promote a consistent landscape character along City streets to reinforce the unique qualities of each corridor and district, including the development of landscaped medians. Support implementation of the recommended street tree palette for each City street, as identified in the City of Costa Mesa Streetscape and Median Development Guidelines. [2000 GP Policy CD-1A.4]

CD-1.5 Encourage electric and communication lines to be placed underground and electrical substations and telephone facilities to be screened to minimize visual impacts from sidewalks, streets, and adjacent properties. Support utility undergrounding through conditions of project approval, preparation of undergrounding plans, and the formation of assessment districts. [2000 GP Policy CD-1A.5]

**Objective CD-1B:** Encourage clear connections between districts within the City. [2000 GP Objective CD-1B]

CD-1.6 Promote linkages between separate districts using bike trails, pedestrian paths, common medians or parkway landscaping, and other location-appropriate physical improvements. Through conditions of approval, public improvement projects, and other measures, support development of new connections and the enhancement of existing connections between districts. [New Policy for 2015-2035 GP]

**Goal CD-2:**

Cohesive and Identifiable Districts

Enhance the existing character and strengthen the identity of Costa Mesa's districts. [2000 GP Goal CD-2]

**Objective CD-2A:** Encourage future development and redevelopment to reinforce district scale, identity, and urban form. [2000 GP Objective CD-2]

- CD-2.1 Consider urban design guidelines for each identified district in Costa Mesa that recognizes, maintains, and enhances the character and identity of each district; integrate existing specific plans' policies and design guidelines as applicable. [2000 GP Policy CD-2.1 – Modified for 2015-2035 GP]
- CD-2.2 Support and seek land uses and development that correspond or enrich our existing districts. [New Policy for 2015-2035 GP]

**Goal CD-3:**

High Quality and Visually Interesting Nodes

Heighten the design quality and visual interest of nodes within Costa Mesa. [2000 GP Goal CD-3]

**Objective CD-3A:** Create a sense of arrival to Costa Mesa, and develop prominent community focal points at key nodes within the City. [2000 GP Objective CD-3]

- CD-3.1 Introduce entry monument signs at key gateway locations, as identified in Figure CD-4. Utilize the standard design specifications for entry signs included in the City of Costa Mesa Streetscape and Median Development Guidelines. [2000 GP Policy CD-3.1]
- CD-3.2 Reinforce a sense of arrival into the City by promoting architecturally significant development and significant landscape plantings at key nodes. Undertake a visioning process to develop specific design guidelines that articulate the desired character for each node within Costa Mesa. [2000 GP Policy CD-3.2]
- CD-3.3 Design and development of entry and internal wayfinding signage to be located throughout the City in areas that correspond to the existing nodes and districts. [New Policy for 2015-2035 GP]

**Goal CD-4:**

Identifiable and Protected City Landmarks. [2000 GP Goal CD-4]

**Objective CD-4A:** Promote the maintenance, use, and improvement of landmarks to enhance the visual image and identity of Costa Mesa. [2000 GP Objective CD-4]

- CD-4.1 Support efforts to introduce new monuments and landmarks, and preserve, maintain, and improve the condition of Costa Mesa landmarks. [2000 GP Policy CD-4.1]

**Goal CD-5:**

Edges

Utilize Costa Mesa's edges as opportunities to enhance the City's image along its boundaries. [2000 GP Goal CD-5]

**Objective CD-5A:** Develop and implement programs that preserve and enhance City edges. [2000 GP Objective CD-5]

- CD-5.1 Preserve and optimize natural views and open spaces in Costa Mesa. [2000 GP Policy CD-5.1]
- CD-5.2 Control the visual impacts of new development on natural views of the coast and the wetlands. [2000 GP Policy CD-5.2]
- CD-5.3 Develop open space corridors and trails along the edges of Costa Mesa where feasible and connect these trails to existing and potential future trails throughout the City. [2000 GP Policy CD-5.3]
- CD-5.4 Continue to preserve natural open space, including restoration of the natural areas of Talbert Regional Park. [2000 GP Policy CD-5.4]
- CD-5.5 Continue protection of Fairview Park as an open space and recreation area. [2000 GP Policy CD-5.5]
- CD-5.6 Continue to work with Caltrans to improve the design quality of freeway edges. [2000 GP Policy CD-5.6]

**PRIVATE PROPERTY FOCUS**

**Goal CD-6:**

Image

Enhance opportunities for new development and redevelopment to contribute to a positive visual image for the City of Costa Mesa that is consistent with the district image. [2000 GP Goal CD-6]

**Objective CD-6A:** Establish development policies and design guidelines that create an aesthetically pleasing and functional environment. [2000 GP Objective CD-6]

- CD-6.1 Encourage the inclusion of public art and attractive, functional architecture into new development that will have the effect of promoting Costa Mesa as the "City of the Arts". [2000 GP Policy CD-6.1 – Modified for 2015-2035 GP]
- CD-6.2 Encourage the use of creative and well-designed signs that establish a distinctive image for the City. [2000 GP Policy CD-6.2 – Modified for 2015-2035 GP]
- CD-6.3 Continue to work with Code Enforcement to ensure continued maintenance of properties and compliance with adopted development standards. [2000 GP Policy CD-6.3]

**Goal CD-7:**

Quality Residential

Promote and protect the unique identity of Costa Mesa's residential neighborhoods. [2000 GP Goal CD-7]

**Objective CD-7A:** Encourage excellence in architectural design. [2000 GP Objective CD-7A]

- CD-7.1 Ensure that new and remodeled structures are designed in architectural styles that reflect the City's eclectic quality, yet are compatible in scale and character with existing buildings and the natural surroundings within residential neighborhoods. Continue to update and maintain the Costa Mesa Residential Guidelines. [2000 GP Policy CD-7.1]



CD-7.2 Preserve the character and scale of Costa Mesa’s established residential neighborhoods where possible; when new residential development is proposed, encourage that the new structures are consistent with the prevailing character of existing development in the immediate vicinity, and that new development does not have a substantial adverse impact on adjacent areas. [2000 GP Policy CD-7.2]

**Objective CD-7B:** Encourage the use of native plant palettes in the creation of landscaping plans used to establish a sense of place in neighborhood identification efforts. [New Objective for 2015-2035 GP]

CD-7.3 Ensure that California native plants are used to support the local ecology and save water. Develop landscaping guidelines that reflect the local community. [New Policy for 2015-2035 GP]

**Goal CD-8:**

Quality Commercial Development

Achieve a high level of design quality for commercial development. [2000 GP Goal CD-8]

**Objective CD-8A:** Encourage a high level of architectural and site design quality. [2000 GP Objective CD-8A]

CD-8.1 Require that new and remodeled commercial development be designed to reflect architectural diversity, yet be compatible with the scale and character of the district. [2000 GP Policy CD-8A.1 – Modified for 2015-2035 GP]

CD-8.2 Use distinctive commercial architectural styles to reinforce a positive sense of place. Commercial architectural design elements and materials must be of high quality and style as well as suitable for long-term maintenance. Consistent architectural design should be considered in choosing materials, finishes, decorative details, color, accent features and include the following Elements and Materials appropriate for their context (see Table CD-3: Elements and Materials): [2000 GP Policy CD-8A.2 – Modified for 2015-2035 GP]

Table CD-3: Elements and Materials

Design Elements	Design Materials
<ul style="list-style-type: none"> <li>• Simple, multi-planed pitched roofs</li> <li>• Open rafters/tails with large overhangs</li> <li>• Appearance of “thick” walls</li> <li>• Courtyards, arcades, and intimate spaces</li> <li>• Tile details</li> <li>• Deep-set window and door openings</li> <li>• Offset wall planes</li> <li>• Fountains and other unique details</li> <li>• Building masses with the incorporation of one and two story architecture</li> <li>• Sequencing of enclosed space/arches</li> </ul>	<ul style="list-style-type: none"> <li>• Stucco, smooth, sand or light lace finish</li> <li>• Wood, as an exposed structural material</li> <li>• Clay or concrete roof tiles</li> <li>• Native fieldstone</li> <li>• Wood window casements</li> <li>• Wood, as an accent material</li> <li>• Brick, as an accent material</li> <li>• Wrought iron (rust proof; anodized aluminum)</li> <li>• Tile, as an accent material</li> <li>• Slumpstone garden walls</li> </ul>

CD-8.3 Encourage the use of entrance patios, courtyards, plazas, arcades, fountains, porches, tower elements, covered walks, and other features in commercial areas. Promote pedestrian amenities. [2000 GP Policy CD-8A.3]

- CD-8.4 Ensure that common areas, walkways, driveways, and parking spaces be landscaped consistent with landscaping standards contained in the Planning, Zoning, and Development Code. Utilize landscaping to provide project amenities for new and remodeled commercial uses, and to screen parking and equipment areas. Landscaped areas generally should incorporate planting utilizing a three-tiered system: 1) grasses and ground covers, 2) shrubs and vines, and 3) trees. [2000 GP Policy CD-8A.4 – Modified for 2015-2035 GP]
- CD-8.5 Ensure that site access, parking, and circulation for commercial uses are designed in a logical, safe manner. Parking should not dominate the site in areas adjacent to street, and should be well landscaped with a clear hierarchy of circulation. Wherever possible, parking lots should be divided into a series of connected smaller lots utilizing walkways and raised landscape strips. Parking lots should also include landscaping that accents the importance of driveways from the street, frames the major circulation aisles, and highlights pedestrian pathways. [2000 GP Policy CD-8A.5 – Modified for 2015-2035 GP]
- CD-8.6 Require that areas for outside equipment, trash receptacles, storage, and loading areas be located in the least conspicuous part of the site. Utility and mechanical equipment (e.g. electric and gas meters, electrical panels, and junction boxes) should be concealed from view from public streets, neighboring properties, and nearby higher buildings. Trash enclosures should be architecturally compatible with the project. Landscaping should be incorporated into the design of trash enclosures to deter graffiti. [2000 GP Policy CD-8A.6 – Modified for 2015-2035 GP]
- CD-8.7 Encourage decorative paving treatments to be incorporated throughout commercial developments, including driveway entries, pedestrian walkways, plazas, and other areas. The design, materials, and colors of decorative paving treatments (e.g., stamped concrete, stone, brick or granite pavers, exposed aggregate, or colored concrete) should complement the architectural style of the primary buildings and make a positive contribution to the aesthetic and function of the site. [2000 GP Policy CD-8A.7 – Modified for 2015-2035 GP]
- CD-8.8 Require that exterior lighting on commercial properties be consistent with the architectural style of the commercial building. On each commercial site, all lighting fixtures should be from the same family of fixtures with respect to design, materials, color, fixture, and color of light. Lighting sources should be shielded, diffused or indirect to avoid spillover on adjacent properties, nighttime sky light pollution, and glare to pedestrians and motorists. To minimize the total number of freestanding light standards, wall-mounted and pathway lights should be utilized to the greatest extent possible. [2000 GP Policy CD-8A.8]

**Objective CD-8B:** Preserve the scale and character of established neighborhoods near commercial uses. [2000 GP Objective CD-8B]

- CD-8.9 Ensure that new commercial development utilize site planning and design features that optimize compatibility with adjacent residential neighborhoods. The following guidance should be considered:
- When adjacent residential and nonresidential uses can mutually benefit from connection, appropriate linkages (e.g., walkways, common landscape areas, and building orientation) are encouraged. Successful interaction between commercial and residential uses may be achieved through adequate setbacks, landscape buffers, screening, decorative masonry walls, berms, building orientation, and limitations of commercial activities.
  - Loading areas, access and circulation driveways, trash and storage areas, and rooftop equipment should be located as far as possible from adjacent residences.
  - Building orientation and landscaping of commercial buildings should minimize direct lines of sight into adjacent residential private open space. [2000 GP Policy CD-8B.1]

**Goal CD-9:**

Mixed Use

Promote development of mixed-use projects that seamlessly integrate multiple uses both functionally and aesthetically. [2000 GP Goal CD-9]

**Objective CD-9A:** Design mixed use development projects to achieve a high quality character. [2000 GP Objective CD-9A]

CD-9.1 Require that mixed-use development projects be designed to mitigate potential conflicts between uses. Consider noise, lighting, and security. [2000 GP Policy CD-9A.1]

CD-9.2 Provide adequate parking, open space and recreational facilities to serve residents in mixed-use development projects. Design parking and other areas to acknowledge different users (residents versus shoppers) and to be compatible with the architectural character of the building(s). [2000 GP Policy CD-9A.2]

**Objective CD-9B:** Provide for the development of projects that integrate housing with commercial uses and other compatible uses. [2000 GP Objective CD-9B]

CD-9.3 Encourage mixed-use development along the east side of Newport Boulevard between Mesa Drive and Walnut Street. Establish incentives for the development of projects in planned development zones that integrate housing with retail and office uses. [2000 GP Policy CD-9B.1]

CD-9.4 Encourage the development of mixed-use urban villages along specified areas of West 17th Street, West 19th Street, and Superior Avenue that integrates residential with office, retail, business services, personal services, public spaces and uses, and other community amenities in a single building (vertical mixed-use development) or in proximity on the same site (horizontal mixed-use development). [New Policy for 2015-2035 GP]

CD-9.5 Promote new types of urban housing that could be target-marketed to people seeking alternative housing choices in proximity to a major commercial area. [New Policy for 2015-2035 GP]

CD-9.6 Support efforts to mix compatible uses and activities. Encourage the siting of community-oriented services, businesses, and amenities in and near mixed-use neighborhoods, including schools, libraries, open space, and parks. [2000 GP Policy CD-9B.2]

**Goal CD-10:**

Industrial and Business Parks

Promote quality design approaches for the redevelopment of existing industrial buildings, encourage the design to incorporate or provide flexibility for the needs of emerging types of industrial uses, and strive to match design with overall character of nodes, corridors, or districts if applicable. [2000 GP Goal CD-10 – Modified for 2015-2035 GP]

**Objective CD-10A:** Require that industrial and business park projects meet high-quality design standards. [2000 GP Policy CD-10A]

- CD-10.1 Require that industrial projects be designed to convey visual interest and a positive image. Architectural qualities and design elements encouraged for industrial uses are:
- Building modulation indentations and architectural details
  - Building entry accentuation
  - Screening of equipment and storage areas
  - Landscaping to soften building exteriors and to serve as a buffer between uses [2000 GP Policy CD-10A.1]
- CD-10.2 Encourage that the design of industrial buildings considers the visual and physical relationship to adjacent uses. An industrial structure which dominates its surrounding environment by its relative size shall generally be discouraged. [2000 GP Policy CD-10A.2]
- CD-10.3 Encourage adaptive reuse of existing industrial structures which results in rehabilitated buildings with distinctive and attractive architecture. [New Policy for 2015-2035 GP]
- CD-10.4 Promote the use of materials and colors that produce diversity and visual interest in industrial buildings. The use of various siding materials (i.e., masonry, concrete texturing, cement, or plaster) can produce effects of texture and relief that provide architectural interest. [2000 GP Policy CD-10A.3]
- CD-10.5 Require that landscaping be used to define areas such as entrances to industrial buildings and parking lots; define the edges of developments; provide transition between neighboring properties; and provide screening for outdoor storage, loading, and equipment areas. Landscaping should be in scale with adjacent buildings and be of an appropriate size at maturity to accomplish its intended purpose. [2000 GP Policy CD-10A.4]
- CD-10.6 Require that the design of lighting fixtures and their structural support be of a scale and architectural design compatible with on-site industrial buildings. Large areas should be illuminated to minimize the visual impact and amount of spillover light onto surrounding projects. [2000 GP Policy CD-10A.5]

**Objective CD-10B:** Ensure that the development of industrial projects are positive additions to the City's community setting and do not result in adverse impacts with adjacent uses. [2000 GP Objective CD-10B]

- CD-10.7 Require industrial projects to incorporate landscape setbacks, screening walls, and/or other elements that mitigate negative impacts with adjacent uses. [2000 GP Policy CD-10B.1]
- CD-10.8 Protect transitional areas between industrial and other uses. [New Policy for 2015-2035 GP]
- CD-10.9 Storage yards, parking areas, and service areas should be screened from public view. [2000 GP Policy CD-10B.2]

**Goal CD-11:**

Attractive Signs that Reflect Costa Mesa

Ensure that signs contribute positively to Costa Mesa's image and overall economic development. [2000 GP Goal CD-13]

**Objective CD-11A:** Facilitate the installation of signs that contribute to a positive image of the public realm. [2000 GP Objective CD-13]

- CD-11.1 Encourage homeowners' associations and neighborhoods to maintain housing tract entrance signs in an attractive condition, and encourage the placement of such signs at the entrance of major developments which do not have such identification. [2000 GP Policy CD-13.1]
- CD-11.2 Encourage the use of common design elements in signs for commercial and industrial centers through the development of planned sign programs to improve center identity by publicizing the benefits of such programs to developers and local business operators. [2000 GP Policy CD-13.2]
- CD-11.3 Encourage citywide sign design guidelines that promote creativity and flexibility while upholding design quality. Design guidelines could include the design and placement of business signs, public street graphics, street signs, locational and directional signs, traffic signs, etc. [New Policy for 2015-2035 GP]
- CD-11.4 Introduce distinctive entry signage within the Costa Mesa Streetscape and Median Development Guidelines which effectively announces arrival to unique districts and neighborhoods. [2000 GP Policy CD-13.3 – Modified for 2015-2035 GP]
- CD-11.5 Develop and design signage that helps with way-finding throughout the City so visitors and residents can easily access destination locations and identify landmarks. [New Policy for 2015-2035 GP]

**Goal CD-12:**

Public Safety through Design

Use design approaches to enhance public safety. [2000 GP Goal CD-14 – Modified for 2015-2035 GP]

**Objective CD-12A:** Incorporate public safety considerations into community design. [2000 GP Objective CD-14]

- CD-12.1 Decrease the opportunity for criminal activity by addressing high-risk circumstances (e.g., dark alleys, enclosed stairwells, and dark entrances). Involve the Police and Fire Departments in reviewing and making design recommendations during the project review process. [2000 GP Policy CD-14.1]
- CD-12.2 Continue to implement and refine development standards and/or guidelines based on Crime Prevention Through Environmental Design (CPTED) for new development and redevelopment with emphasis on site and building design to minimize vulnerability to criminal activity. [2000 GP Policy CD-14.2]
- CD-12.3 Continue to provide CPTED training to City staff and local planning and design professionals to optimize public safety through community design. [2000 GP Policy CD-14.3]

## Open Space and Recreation Element

The goals, objectives, and policies that address open space and recreation are as follows:

### **Goal OSR-1:**

#### Balanced and Accessible System of Parks and Open Spaces

Provide a high-quality environment through the development of recreation resources and preservation of open space that meets community needs in Costa Mesa. [2000 GP Goal OSR-1]

**Objective OSR-1A:** Maintain and preserve existing parks, and strive to provide additional parks, public spaces, and recreation facilities that meet the community's evolving needs. [2000 GP Objective OSR-1A]

#### **Adequate Neighborhood and Community Park Recreational Facilities**

OSR-1.1: Maintain a system of Neighborhood and Community Parks that provide a variety of active and passive recreational opportunities throughout the City. [New Policy for 2015-2035 GP]

OSR-1.2: Provide parks and recreation facilities appropriate for the individual neighborhoods in which they are located and reflective of the needs and interests of the population they serve. [New Policy for 2015-2035 GP]

#### **Acquisition of New Parkland**

OSR-1.3: Pursue the acquisition and development of pocket and neighborhood parks within park-deficient areas, as identified in Figure OSR-3: Planning Areas and Underserved Park Areas. [2000 GP Policy OSR-1A.3 – Modified for 2105-2035 GP]

OSR-1.4: Prioritize the acquisition of land for parks in underserved neighborhoods. [2000 GP Policy OSR-1A.14 – Modified for 2015-2035 GP]

OSR-1.5: Maximize public space by requiring plazas and public gathering spaces in private developments that can serve multiple uses, including recreation and social needs. [New Policy for 2015-2035 GP]

OSR-1.6: Provide maximum visibility and accessibility for future public parks by locating facilities in close proximity to public streets. [2000 GP Policy OSR-1A.2]

OSR-1.7: Adjust and update development fee programs to accumulate funds for the acquisition and improvement of parks and recreation facilities commensurate with identified need and population growth. [New Policy for 2015-2035 GP]

#### **Balance of Passive and Active Recreation**

OSR-1.8: Require that parks and recreation facilities reflect new trends and population changes, and are developed with facilities appropriate to all ages, including athletic fields, active play areas, passive open space, tot lots, and picnic areas. [2000 GP Policy OSR-1A.15]

OSR-1.9: Conduct a sports facility study to review current outdoor facility locations and resources and a demographic study for future facility requirements as they relate to planned growth within the City. [New Policy for 2015-2035 GP]

OSR-1.10: Pursue additional community garden lots and spaces to meet demand and need by the community. [New Policy for 2015-2035 GP]

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**Park Maintenance and Retrofit**

- OSR-1.11: Perform regular maintenance of facilities to ensure proper working order of all recreation facilities and equipment. [New Policy for 2015-2035 GP]
- OSR-1.12: Retrofit parks and recreation facilities to provide disability access as required by law. [New Policy for 2015-2035 GP]
- OSR-1.13: Design and reform parks to reflect the latest recreational features that respond to demographic changes and community needs. [New Policy for 2015-2035 GP]
- OSR-1.14: Consult with law enforcement agencies, surrounding cities, community policing groups, and OC Parks to create a safe and healthy environment at Talbert Regional Park, Fairview Park, and along the Santa Ana River. [New Policy for 2015-2035 GP]

**Long-Term Planning of Institutional Uses**

- OSR-1.15: Continue to pursue opportunities to create joint-use community space at facilities owned by private organizations such as private schools, faith-based groups, service clubs, and hospitals. [2000 GP Policy OSR-1A.10]
- OSR-1.16: Continue to coordinate with the Newport-Mesa Unified School District to supplement City park facilities through joint-use agreements. [2000 GP Policy OSR-1A.10]
- OSR-1.17: Consult with Orange County Fairgrounds in implementing OC Fair & Event Center Master Plan. [New Policy for 2015-2035 GP]

**Level of Service and Access**

- OSR-1.18: Provide a minimum of 4.26 acres of parkland per 1,000 residents. [2000 GP Policy OSR-1A.1]
- OSR-1.19: Update the Parks, Recreation and Open Space Master Plan every 10 years, as feasible. [2000 GP Policy OSR-1A.15]
- OSR-1.20: Enhance pedestrian, bicycle, and transit linkages to meet the needs of residents and to provide better access to parks, recreation, and public spaces. [New Policy for 2015-2035 GP]
- OSR-1.21: Provide opportunities for public access to all open space areas, except where sensitive resources may be threatened or damaged, public health and safety may be compromised, or access would interfere with the managed production of resources. [New Policy for 2015-2035 GP]

**GOAL OSR-2:**

Community Services Programs Meeting Community Needs

Enhancing the community through the delivery of innovative recreational programs, quality parks and facilities and services that promote social, physical, and emotional well-being. High-quality community services programs demonstrate the City's commitment to providing opportunities for recreational, physical, and educational activities for residents of all ages. [New Goal for 2015-2035 GP]

- Objective OSR-2A:** Provide activities, classes, and a variety of programs to meet the year-round recreational needs of all residents: children, adult, seniors, and persons with special needs. [New Objective for 2015-2035 GP]

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### **High-quality Community Services**

- OSR-2.1: Provide high-quality community services programs that are flexible and responsive to the community's changing needs. [New Policy for 2015-2035 GP]
- OSR-2.2: Plan and conduct citywide special events that bring residents together to create an enhanced quality of life and promote economic development. [New Policy for 2015-2035 GP]
- OSR-2.3: Continue to consult with nonprofit sports organizations and recreational groups to support their offering of diverse recreational programs that complement and supplement those offered by the City. [New Policy for 2015-2035 GP]
- OSR-2.4: Update existing facilities for senior citizens, youth, adults, and overall community use. [New Policy for 2015-2035 GP]

### **Community Services to Support Community Needs**

- OSR-2.5: Monitor and research the ever-changing community services needs of the community, and develop action plans to address those needs through partnerships with service agencies. [New Policy for 2015-2035 GP]
- OSR-2.6: Continue to provide rental opportunities at community facilities and parks for residents, nonprofit groups, and businesses to meet their recreational and professional needs. [New Policy for 2015-2035 GP]
- OSR-2.7: Continue broad-based public outreach activities that inform residents of all available community services programs, and obtain input from the community regarding program and service needs. [New Policy for 2015-2035 GP]
- OSR-2.8: Encourage resident input and utilize demographic data, partnerships, volunteers, and existing resources to identify the needs of community. [New Policy for 2015-2035 GP]
- OSR-2.9: Identify innovative funding and development opportunities to support and sustain a responsive community services network. [New Policy for 2015-2035 GP]
- OSR-2.10: Continue and expand the development of community partnerships to offer both standard and innovative services to meet residents' needs. [New Policy for 2015-2035 GP]
- OSR-2.11: Develop and implement community services programs and activities that meet the needs of specialized populations through the development of community partnerships. [New Policy for 2015-2035 GP]
- OSR-2.12: Provide support for volunteer groups that conduct special activities open to the entire community. [New Policy for 2015-2035 GP]

### **GOAL OSR-3:**

#### **Conserved Open Space**

Costa Mesa is committed to open space conservation to ensure that the network of parklands, trails, hillsides, and undeveloped natural areas remain viable for supporting biological communities and providing sanctuary for future generations. This commitment includes expanding public access to open space, where appropriate, and acquiring additional lands where feasible. [New Goal for 2015-2035 GP]

- Objective OSR-3A:** Preserve the City's open space lands and provide additional community and neighborhood parkland in underserved areas. [New Objective for 2015-2035 GP]



### **Open Space Preservation and Stewardship**

- OSR-3.1: Preserve open space areas along The Santa Ana River, large open space parks, and along the mesa formations to protect natural habitat and to maintain the integrity of the natural environment. [New Policy for 2015-2035 GP]
- OSR-3.2: Encourage the preservation of coastal views from City and County parkland and public streets within Costa Mesa. [2000 GP Policy OSR-1A.13]
- OSR-3.3: Identify current open space areas for protection, management, and potential enhancement to maintain and, if possible, increase its value as wildlife habitat. [New Policy for 2015-2035 GP]

### **Management and Maintenance of Open Space**

- OSR-3.4: Encourage the long-term maintenance and management of open space lands through open space easements, development rights transfers or acquisition, zoning regulations, and other incentives. [2000 GP Policy OSR-1A.6]
- OSR-3.5: Encourage the greening and beautifying of the Santa Ana River. [New Policy for 2015-2035 GP]
- OSR-3.6: Encourage opportunities for recreation, history, education, interpretive materials, and art associated with the Santa Ana River open spaces. [New Policy for 2015-2035 GP]
- OSR-3.7: Promote water quality strategies to improve water quality along the Santa Ana River. [New Policy for 2015-2035 GP]

### **Coordination and Organization Development**

- OSR-3.8: Consult with State and regional agencies and the California Native American Heritage Commission (NAHC), regarding open space planning efforts. [New Policy for 2015-2035 GP]
- OSR-3.9: Consult with the Orange Coast River Park, Inc. and surrounding cities and other government agencies in maintaining and rehabilitating open space lands along the Santa Ana River. [New Policy for 2015-2035 GP]
- OSR-3.10: Consult with OC Parks over the enhancements and management of Talbert Regional Park without adversely impacting surrounding residential neighborhoods. [New Policy for 2015-2035 GP]

### **GOAL OSR-4:**

#### **Extensive Arts and Culture Programs and Services**

Provide comprehensive and multifaceted arts and culture programs and services that provide education and entertainment to the community and a broader audience. [New Goal for 2015-2035 GP]

- Objective OSR-4A:** Support performing and visual arts programs, facilities, and activities that stimulate the minds and intellectual thinking of community members to increase awareness of the City's motto, "The City of the Arts." [New Objective for 2015-2035 GP]

#### **Cultural Arts Venues**

- OSR-4.1: Continue to support the mission of the Segerstrom Center for the Arts and associate venues and facilities. [New Policy for 2015-2035 GP]
- OSR-4.2: Support the development and operations of an arts museum at the Segerstrom Center for the Arts. [New Policy for 2015-2035 GP]

- OSR-4.3: Encourage additional indoor and outdoor facility spaces citywide to display public art and host arts and culture special events. [New Policy for 2015-2035 GP]

**Leader in the Arts**

- OSR-4.4: Expand the City's role as a supporter of the arts. [New Policy for 2015-2035 GP]
- OSR-4.5: Encourage financial support of the arts by supporting non-profit groups and foundations. [New Policy for 2015-2035 GP]
- OSR-4.6: Consider preparation of an arts and culture master plan for the City. [New Policy for 2015-2035 GP]
- OSR-4.7: Consult with local agencies and surrounding cities to address the creation and implementation of arts-friendly policies. [New Policy for 2015-2035 GP]
- OSR-4.8: Enhance Costa Mesa's position as a leader in the arts in Southern California and its recognition nationally as a city devoted to arts institutions of superior quality. [New Policy for 2015-2035 GP]
- OSR-4.9: Engage community members in arts activities, and utilize the arts to provide educational and cultural awareness opportunities. [New Policy for 2015-2035 GP]
- OSR-4.10: Continue the City's commitment to its arts in cooperation with the private sector. [New Policy for 2015-2035 GP]
- OSR-4.11: Provide opportunities for local artists to create and display their work. [New Policy for 2015-2035 GP]

**Arts Programs and Events**

- OSR-4.12: Support arts activities, programs, events, and facilities for patrons to enjoy and share experiences, and that enhance the City's economic vitality. [New Policy for 2015-2035 GP]
- OSR-4.13: Designate Community Services Department staff with the responsibility for expanding and implementing activities related to recreational arts programming. [New Policy for 2015-2035 GP]
- OSR-4.14: Pursue cooperative educational cultural programs enlisting the aid of public and private institutions. [New Policy for 2015-2035 GP]

**Arts in Public Places and in Private Development**

- OSR-4.15: Continue to review adopting an Arts in Public Places Program. [New Policy for 2015-2035 GP]
- OSR-4.16: Pursue the placement of public art in prominent locations, particularly along major travel corridors to enliven and beautify the public realm. [New Policy for 2015-2035 GP]
- OSR-4.17: Develop incentives or programs that encourage art in new developments. [New Policy for 2015-2035 GP]

## Historical and Cultural Resources Element

The goals, objectives, and policies that address historical and cultural resources are as follows:

### **Goal HCR-1:**

Historical, Archeological, and Paleontological Resource Preservation

The City of Costa Mesa supports focused efforts to provide residents with a sense of community and history through the protection and preservation of historical and cultural resources. [2000 GP Goal HCR-1]

**Objective HCR-1A:** Encourage preservation and protection of the City's archaeological, paleontological, and historical resources. [2000 GP Objective HCR-1A]

### **Preserving Historical Resources**

- HCR-1.1: Encourage protection and enhancement of the diverse range of historical sites and resources in the City for the benefit of current and future residents and visitors. [New Policy for 2015-2035 GP]
- HCR-1.2: Encourage the preservation of significant historical resources (as identified in Table HCR-1) by developing and implementing incentives such as building and planning application permit fee waivers, Mills Act contracts, grants and loans, and implementing other incentives identified in the Historical Preservation Ordinance. [2000 GP Policy HCR-1A.4]
- HCR-1.3: Promote context-sensitive design that respects and celebrates the history and historical character of sites and resources while meeting contemporary needs of the community. [New Policy for 2015-2035 GP]
- HCR-1.4: Require, as part of the environmental review procedure, an evaluation of the significance of paleontological, archaeological, and historical resources, and the impact of proposed development on those resources. [2000 GP Policy HCR-1A.1]
- HCR-1.5: Continue to identify local landmarks with markers and way-finding signage. Include informational signage about local history, utilizing maps to highlight locations of other historical resources at popular historical sites. [New Policy for 2015-2035 GP]
- HCR-1.6: Encourage development of an interpretive center for paleontological, archaeological, and historical resources at Fairview Park. The center may contain resources found in the park area as well as resources found throughout the City. [2000 GP Policy HCR-1A.6]

### **Preserving Archaeological Resources**

- HCR-1.7: Require cultural resources studies (i.e., archaeological and historical investigations) for all applicable discretionary projects, in accordance with CEQA regulations. The studies should identify cultural resources (i.e., prehistorical sites, historical sites, and isolated artifacts and features) in the project area, determine their eligibility for inclusion in the California Register of Historical Resources, and provide mitigation measures for any resources in the project area that cannot be avoided. Cultural resources studies shall be completed by a professional archaeologist that meets the Secretary of the Interior's Professional Qualifications Standards in prehistorical or historical archaeology. [2000 GP Policy HCR-1A.2 and HCR-1A.3 – Modified for 2015-2035 GP]

- HCR-1.8: Comply with requirements of the California Environmental Quality Act regarding protection and recovery of archaeological resources discovered during development activities. [New Policy for 2015-2035 GP]

**Preserving Paleontological Resources**

- HCR-1.9: Require paleontological studies for all applicable discretionary projects. The studies should identify paleontological resources in the project area, and provide mitigation measures for any resources in the project area that cannot be avoided. [2000 GP Policy HCR-1A.2 and HCR-1A.3 – Modified for 2015-2035 GP]
- HCR-1.10: Comply with the California Environmental Quality Act regarding the protection and recovery of paleontological resources during development activities. [New Policy for 2015-2035 GP]



## **Appendix B**

# **Housing Successor Annual Report Fiscal Year 2018-2019**

**COSTA MESA HOUSING AUTHORITY ANNUAL REPORT  
AS HOUSING AUTHORITY AND AS HOUSING SUCCESSOR  
FOR FISCAL YEAR 2018-2019 UNDER CALIFORNIA  
HEALTH & SAFETY CODE SECTIONS 34176.1 AND 34328**

This annual report (Report) of the Costa Mesa Housing Authority (Housing Authority) is prepared under the California Health and Safety Code (HSC), Division 24, Parts 1.8 and 1.85 (Dissolution Law), in particular Section 34176.1 as the housing successor, and under the California Housing Authorities Law, HSC Section 34200, *et seq.* (HAL), in particular Section 34328 as a housing authority. The Dissolution Law and HAL respectively require preparation of an annual report on the housing successor and the housing authority's activities for the prior fiscal year. This Report details the Housing Authority's activities during Fiscal Year (FY) 2018-19 and is intended to satisfy the requirements under both HSC Sections 34176.1 and 34328. More specifically, this Report includes information required about the Low and Moderate Income Housing Asset Fund (LMIHAF) and other information under Section 34176.1(f).

This Report is based on information prepared by City staff on behalf of the Housing Authority and data contained within the independent financial audit of the LMIHAF (Audit), which is prepared by Davis Farr LLP and accompanies this Report. The Audit is incorporated in the City of Costa Mesa's Comprehensive Annual Financial Report (CAFR) for FY 2018-19. A copy of the Report in this draft form, has been provided to the City Council, as governing body, and to the Housing Authority by December 31, 2019 under 34176.1(f). Upon their joint review and action to file the Report in an open meeting in January 2020, this Report will be posted on the City's website [www.costamesaca.gov](http://www.costamesaca.gov) and thereafter appended to the City's annual update report prepared under Section 65400 of the Government Code.

This Report conforms with and is organized into sections I through XIV, inclusive, under HSC Section 34176.1(f) of the Dissolution Law and Section 34328 of the HAL:

- I. **Amounts Received and Deposited Under 34191.4(b)(3)(A).** *This section provides the total amount of funds paid to the City and the amount deposited into the LMIHAF representing 20% of repayments on the reinstated City/Agency loan per Section 34191.4.*

The Department of Finance (DOF) approved a total of \$1,603,877 attributable to the reinstated City/Agency loan under Section 34191.4 and \$1,603,877 was remitted to the Successor Agency in FY 2018-19. Of the \$1,603,877, \$1,283,102 (representing 80% of \$1,603,877) was due to the City. The remaining balance was deposited into the LMIHAF upon receipt in January and May 2019, totaling \$320,775 (representing 20% of \$1,603,877).

- II. **Amount Deposited into LMIHAF.** *This section provides the total amount of funds deposited into the LMIHAF in FY 2018-19 and itemized by amounts listed on Recognized Obligation Payment Schedule (ROPS), amounts representing Section 34191.4 deposits, and other amounts deposited into the LMIHAF.*
  - In FY 2018-19, the amount of \$320,775 (representing 20% of \$1,603,877) was deposited into the LMIHAF;
  - \$0 was held for items listed on the ROPS; and

- other deposits into the LMIHAF in FY 2018-19 were: (1) \$378,469 rental income, (2) \$6,574 loan repayments, (3) \$109,584 investment income, and (4) \$12,500 reimbursements.

The cumulative total of all deposits into the LMIHAF was \$827,902 during FY 2018-19.

**III. Ending Balance of LMIHAF.** *This section provides a statement of the balance in the LMIHAF as of the close of FY 2018-19. Any amounts deposited for items listed on the ROPS and amounts representing Section 34191.4 deposits, must be distinguished from the other amounts deposited.*

At the close of FY 2018-19 on June 30, 2019, the ending balance in the LMIHAF was \$3,394,034, of which \$0 was held for items listed on the ROPS.

**IV. Description of Expenditures from LMIHAF.** *This section provides a description of expenditures made from the LMIHAF during FY 2018-19. The expenditures are to be categorized among (A) administration for monitoring, preserving covenanted housing units; (B) homeless prevention and rapid rehousing services; and (C) development of housing.*

The table below lists and describes FY 2018-19 LMIHAF expenditures by category:

Monitoring and Administration Expenditures	<p>Costs for monitoring, enforcement, and preserving long-term affordable housing covenants imposed by the former Costa Mesa Redevelopment Agency (Former Agency) or the Housing Authority, as housing successor.</p> <p>The maximum expenditure for this category in FY 2018-19 is the <i>greater</i> of (a) 5% of the statutory value of (i) real property owned by the housing successor <i>and</i> (ii) loans and grants receivable, or (b) \$200,000 (plus allowed CPI adjustments).</p> <p>Based on the valuation listed in Section V, [lines 6+7 in that table=\$5,727,828] for FY 2018-19, the Housing Authority as housing successor was authorized to spend up to \$286,391 (i.e., 5% of \$5,727,828), but expended only \$123,357.</p>	\$123,357
Homeless Prevention and Rapid Rehousing Services Expenditures	<p>Costs for homeless prevention and rapid rehousing supportive services for individuals and families who are homeless or would be homeless without this assistance.</p> <p>The housing successor was authorized to spend up to \$250,000 for this category in FY 2018-19 and had spent \$250,000.</p>	250,000

<p>Housing Development Expenditures</p>	<p>Costs for housing “development”, which term is defined to include: (a) new construction, (b) acquisition and rehabilitation, (c) substantial rehabilitation, (d) long-term affordability covenants on multifamily units, and (e) preservation of assisted affordable housing that is eligible for (i) prepayment, (ii) termination, or (iii) for which the expiration of rental restrictions is scheduled to occur within five years.</p> <p>The costs in this category represent two types of costs:</p> <ul style="list-style-type: none"> <li>• Operating costs for a 30-apartment low and very low income housing property</li> <li>• Legal and consulting costs associated with an RFP to dispose of and develop the 30-apartment low and very low income housing property</li> </ul> <p>The 30 apartments within eight properties commonly referred to as James/W. 18<sup>th</sup> Properties, were acquired by the City and Housing Authority through non-judicial foreclosure proceedings in FY 2015-2016. This acquisition was made in order to preserve the long-term affordable housing covenants which were at risk of termination and potential conversion to market housing. The intent at that time was to transfer this property to an experienced affordable housing developer for development of continued affordable housing at these properties, such as disposition or ground lease for substantial rehabilitation or new construction and covenanted housing for extremely low, very low, and low-income persons and households.</p> <p>The eight properties are still owned by the Housing Authority and continue to be operated as affordable housing units for low and very low income households/tenants by a professional property management company. The operating costs for the property include salaries and benefits, utilities, supplies, repairs and maintenance, taxes and property management fees. The total amount spent in FY 2018-19 was \$154,029.</p> <p>In FY 2018-19 the Housing Authority began the disposition process through the issuance of an request for proposals and qualifications (RFP) and four (4) development proposals were submitted. The</p>	<p>254,164</p>
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	<p>proposing developers were interviewed by a panel of City staff, housing consultants, and legal counsel. City staff are in the final step of the evaluation process and are preparing to make a recommendation to the City Council and Housing Authority. Once a developer is selected, the developer would be required to construct a project that provides extremely low, very low, and low income housing and would result in new affordability covenants that would be in place for a 55-year period. This would comply with the applicable income and funding provisions of Section 34176.1(a)(3)(A)(B)(C).</p> <p>At the time this Report was prepared, the results of the RFP had not been presented to the City Council and Housing Authority for consideration. The Housing Authority expects this to occur in FY 2019-20.</p> <p>The legal and consulting costs associated with these activities totaled \$100,135 for FY 2018-19.</p>	
Total FY 2018-19 LMIHAF Expenditures		\$627,521

**V. Statutory Value of Assets Owned by Housing Successor.** *This section provides the statutory value of real property owned by the Housing Authority, as housing successor, the value of loans and grants receivables, and the sum of these two amounts.*

Under Dissolution Law and for purposes of this Report, the “statutory value of real property” means the value of properties formerly held by the Former Agency as listed on the housing asset transfer schedule approved by the DOF under Section 34176(a)(2), the value of the properties transferred to the housing successor under Section 34181(f), and the purchase price of properties purchased by the Housing Authority. Further, the value of loans and grants receivable is included in these reported assets held in the LMIHAF.

The following table provides the statutory value of assets owned by the Housing Authority as of the end of FY 2018-19:

As of June 30, 2019 End of FY 2018-19	
1. Cash and Investments	\$2,735,225
2. Cash and Investments with Fiscal Agent	25,584
3. Interest Receivable	13,279
4. Rent Receivable	14,649
5. Statutory Value of Real Property Owned by the Housing Authority	4,865,295
6. Value of Loans and Grants Receivable	862,533
Total Statutory Asset Value	\$8,516,565

**VI. Description of Transfers.** *This section describes transfers, if any, to another housing successor made in previous fiscal year(s), including whether the funds are unencumbered and the status of projects, if any, for which the transferred LMIHAF will be used. The sole purpose of the transfers must be for development of transit priority projects, permanent supportive housing, regional homeless shelters, housing for agricultural employees, or special needs housing.*

The Housing Authority, as housing successor, did not make any LMIHAF transfers to other housing successor(s) under Section 34176.1(c)(2) during FY 2018-19.

**VII. Project Descriptions.** *This section describes any project for which the Housing Authority, as housing successor, receives or holds property tax revenue under the ROPS and the status of that project.*

The Housing Authority, as housing successor, does not receive or hold property tax revenue under a ROPS.

**VIII. Status of Compliance with Section 33334.16.** *As and if applicable, this section provides a status update on compliance with Section 33334.16 for interests in real property acquired by the former redevelopment agency prior to February 1, 2012. For interests in real property, if any, acquired on or after February 1, 2012, provide a status update on the project.*

Section 34176.1 provides that Section 33334.16 does not apply to interests in real property acquired by the Housing Authority, as housing successor, on or after February 1, 2012.

With respect to interests in real property acquired by the Former Agency prior to February 1, 2012, the time periods described in Section 33334.16 shall be deemed to have commenced on the date that the DOF approved the property as a housing asset in the LMIHAF; thus, as to real property acquired by the Former Agency, now held by the Housing Authority as housing successor, in the LMIHAF, the Housing Authority as housing successor, must initiate activities consistent with development (as the term is explained in Section IV and Section 34176.1(a)(3)(D)) of the real property for the purpose for which it was acquired within five years of the date the DOF approved such property as a housing asset.

In this regard, the Housing Authority as housing successor, did not own any real property acquired for development (to be developed) as of dissolution on February 1, 2012 subject to this limitation so the five-year limitation of Section 33334.16 does not apply.

It is noted that the Former Agency held at dissolution, now the Housing Authority holds as landlord/ground lessor, the underlying fee interests in three Ground Leases with Costa Mesa Family Village, a California limited partnership, as tenant/ground lessee (affiliate of Shapell Properties) relating to the existing 72-unit multifamily affordable housing apartment development called Costa Mesa Family Village, located at 1924 and 1981 Wallace Avenue and 2015 Pomona Avenue. The three ground leases end/expire in 2039. Section 33334.16 does not apply to such ground leases and this existing affordable housing development as the subject property was not held for development; it is developed property.

- IX. Description of Outstanding Obligations under Section 33413.** *This section describes outstanding inclusionary and replacement housing obligations, if any, under Section 33413 that remained outstanding prior to dissolution of the former redevelopment agency as of February 1, 2012, along with the Housing Authority's progress, as housing successor, in meeting those prior obligations, if any, of the former redevelopment agency and how the Housing Authority, as housing successor, plans to meet unmet obligations, if any.*

**Replacement Housing:** Under the Former Agency's last Implementation Plan in effect prior to dissolution (the 2010-2014 plan), the Former Agency's replacement housing obligations, if any, under Section 33413(a) were transferred to the Housing Authority as housing successor; however, the Former Agency had no outstanding replacement housing obligations as of dissolution on February 1, 2012.

**Inclusionary/Production Housing.** Under the Former Agency's last Implementation Plan in effect prior to dissolution (the 2010-2014 plan), its inclusionary/production housing obligations, if any, under Section 33413(b) were transferred to the Housing Authority as housing successor; however, the Former Agency had no outstanding inclusionary/production housing obligations as of dissolution on February 1, 2012.

Therefore, the Housing Authority, as housing successor, has no outstanding replacement or inclusionary/production housing obligations and thus no implementation obligation under Section 33413.

For information, the Former Agency's Implementation Plan is posted on the City's website at [www.costamesaca.gov](http://www.costamesaca.gov).

- X. Income Test.** *This section provides information required by Section 34176.1(a)(3)(B), or a description of expenditures by income category and restriction for the applicable five-year period, with the time period beginning January 1, 2014 and whether the statutory thresholds have been met. However, the income test is not required until year 2019.*

As cited in Section IV above relating to the discussion of LMIHAF funds expended for development, the applicable provisions of Sections 34176.1(a)(3)(A)(B)(C) require that the Housing Authority, as housing successor, must require at least 30% of the LMIHAF to be expended for development of rental housing affordable to and occupied by households earning 30% or less of the Area Median Income (AMI). If the Housing Authority as housing successor, fails to comply with the extremely-low income requirement in a five-year reporting period, then the provisions of Section 34176.1(B) will apply in each fiscal year following the latest fiscal year following the Report are expended for the development of housing occupied by extremely low income households until the housing successor demonstrates compliance with such requirement in a subsequent annual report.

This Report for FY 2018-19 is the end of the initial five-year period under Section 34176.1(a)(3)(B). As explained above in Section IV, the Housing Authority is in the midst of an RFP process for which development proposals have been submitted, proposing developers have been interviewed by a panel of staff, housing/economic consultants and legal counsel, with the next step to present the RFP process and supporting information to the City Council and Housing Authority during FY 2019-20 so the governing bodies may consider and exercise their discretion regarding development of the James/W.18<sup>th</sup> Properties as defined by Section 34176.1(a)(3)(D). For any selected developer and proposed project, the Housing Authority will require compliance with the applicable income and funding provisions of Section 34176.1(a)(3)(A)(B)(C); in any event, not less than three units of the 30 units among the eight James/W.18<sup>th</sup> Properties will be covenanted for occupancy by extremely low income tenants/households. It is noted the City is party to a contract that affects, in part, the James/W.18<sup>th</sup> Properties under which the City agreed to issue the RFP described in Section IV and this Section X, which RFP process has been undertaken timely pursuant to that agreement. When the City Council and Housing Authority select a developer and project, in all instances not less than three extremely low income units will be included and covenanted in the project, and as applicable additional units if required to comply with the applicable income and funding provisions of Section 34176.1(a)(3)(A)(B)(C).

- XI. Senior Housing Test.** *This section provides the percentage of deed-restricted rental housing units restricted to seniors and assisted individually or jointly by the housing successor, its former redevelopment agency, and its host jurisdiction within the previous 10 years in relation to the aggregate number of units of deed-restricted rental housing assisted individually or jointly by the housing successor, its former redevelopment agency and its host jurisdiction within the same 10-year time period.*

The housing successor is to calculate the percentage of units of deed-restricted rental housing restricted to seniors and assisted by the housing successor, the Former Agency and/or the City within the previous 10 years in relation to the aggregate number of units of deed-restricted rental housing assisted by the housing successor, the Former Agency, and/or City within the same time period. If this percentage exceeds 50%, then the housing successor cannot expend future LMIHAF funds to assist additional senior housing units until the Housing Authority as housing successor, or City assists and construction has commenced on a number of restricted rental units that is equal to 50% of the total amount of deed-restricted rental units.

As reported in the prior FY 2017-18 annual report, for the 10-year period of January 1, 2004 to January 1, 2014, 9.8% of the funds were expended on assistance to provide senior affordable housing units and 90.2% of the funds were expended on assistance to provide non-senior/family affordable housing units. In particular, 36 senior units with long-term 55-year affordability covenants were established during the previous 10-year period (specifically, the St. John's Manor Project in 2006).

For the current 10-year period of January 1, 2014 to January 1, 2024 that includes the subject FY 2018-19, the Housing Authority expended no funds (\$0) for senior housing thus far; therefore 0% of funds were expended on development or assistance to develop senior housing units.

**XII. Excess Surplus Test.** *This section provides the amount of excess surplus in the LMIHAF, if any, and the length of time that the housing successor has had excess surplus, and the housing successor's plan for eliminating the excess surplus.*

The term excess surplus is defined in Section 34176.1(d) as: "an unencumbered amount in the LMIHAF account that exceeds the greater of one million dollars (\$1,000,000) or the aggregate amount deposited into the account during the housing successor's preceding four fiscal years, whichever is greater." The table below provides the Excess Surplus test for the preceding four years. The LMIHAF does not have an excess surplus.

	<b>LMIHAF July 1, 2018</b>	<b>LMIHAF July 1, 2019</b>
<b>Opening Fund Balance</b>	\$ 3,193,653	\$ 3,394,034
Less Unavailable Amounts:		
Loans Receivable Net	(1,445,607)	(862,533)
Encumbrances	-	-
<b>Available Housing Successor Funds (A)</b>	<b>1,748,046</b>	<b>2,531,501</b>
 <b>Limitation (Greater of \$1,000,000 or four years deposits):</b>		
Aggregate Amount Deposited for last four years:		
2018-19	N/A	\$ 827,902
2017-18	\$ 687,292	687,292
2016-17	922,994	922,994
2015-16	922,260	922,260
2014-15	723,592	N/A
<b>Total</b>	<b>\$ 3,256,138</b>	<b>\$ 3,360,448</b>
 <b>Base Limitation</b>	 <b>\$ 1,000,000</b>	 <b>\$ 1,000,000</b>
 <b>Greater Amount (B)</b>	 <b>\$ 3,256,138</b>	 <b>\$ 3,360,448</b>
 <b>Excess/Surplus [(A)-(B)]</b>	 <b>\$0</b>	 <b>\$0</b>

**XIII. Inventory of Homeownership Units.** *This section provides a summary of covenanted homeownership units assisted by the former redevelopment agency or the housing successor that include equity sharing and repayment provisions, including: (A) number of units; (B) number of units lost to the portfolio in the last fiscal year and the reason for those losses; and (C) any funds returned to the housing successor due to losses or repayments.*

This section provides an inventory of homeownership units assisted by the Former Agency and assumed by the Housing Authority as housing successor, that are subject to covenants or restrictions or to an adopted program that protects the Former Agency's investment of moneys from the Low and Moderate Income Housing Fund per Section 33334.3(f).

Total homeownership inventory as of dissolution on February 1, 2012 (subparagraph (A) below) and inventory, losses, and repayments for the period from February 1, 2012 through June 30, 2019(subparagraph (B) below) include:

(A) As of dissolution on February 1, 2012, the total number of homeownership units assisted by the Former Agency and had covenants and restrictions of record was 41 units, which included loans and restricted single-family homes assisted by the Former Agency through its (1) First Time Homebuyer (FTHB) Program, (2) Single-Family Rehabilitation (SF Rehab) Program, (3) affordable housing

projects with Habitat for Humanity of Orange County, and (4) Neighborhood Stabilization Program.

- (B) The total number of homeownership units lost to the Housing Authority's portfolio as housing successor between February 1, 2012 through June 30, 2019, along with the reasons for those losses.

Total losses between February 1, 2012 and June 30, 2019: 27 units

Reasons for the units' losses from the homeownership portfolio:

Principal Repayments:	\$713,571
Loan Impairment:	\$1,095,000
Foreclosure:	\$436,000

Funds returned to the Housing Authority as housing successor, as part of an adopted program that protects the Former Agency's investment of moneys from the Low and Moderate Income Housing Fund, including loan principal, interest, and equity sharing payments between February 1, 2012 and June 30, 2019: \$1,138,714.

- (C) The number of homeownership units lost to the Housing Authority's portfolio as housing successor in FY 2018-19 and the reason for those losses.

There was no homeownership units lost to the Housing Authority's portfolio as housing successor in FY 2018-19.

Two owners made partial payments on homeownership loans. Payments received totaled \$3,356 and were deposited into the LMIHAF.

The funds returned to the Housing Authority as housing successor, as part of an adopted program that protects the Former Agency's investment of moneys from Low and Moderate Income Housing Fund, included repayments of SF Rehab and FTHB program loans. Total principal, interest, and equity sharing payments during FY 2018-19 was \$6,574.

- (D) The Housing Authority as housing successor, has existing consulting agreements with: AmeriNational Community Services, Inc., a Minnesota Corporation (dba AmeriNat) and Farmers State Bank of Hartland, a Minnesota corporation. The agreements are related to certain, but not all, aspects of administration of the Former Agency's SF Rehab and FTHB programs that provided second lien mortgages for homeownership units. The consulting services include assistance with oversight and administration of amortized loan payments, if any, due; with tracking and calculation of loan balances in the event of payoff; and, other administrative activities for these outstanding SF Rehab and FTHB loans.

In addition, the Housing Authority retains the services of Keyser Marston Associates, a professional housing economic consultant, and the Housing Authority legal counsels, City Attorney and Authority General Counsel Kimberly Hall Barlow of Jones & Mayer, and Celeste Brady of Stradling Yocca Carlson

& Rauth (SYCR). Counsels assist staff in reviewing legal issues related to outstanding SF Rehab and FTHB program loans, such as the refinancing of first lien mortgages consistent with SF Rehab and FTHB program refinancing criteria, repayments, impairment analyses, defaults, foreclosures, bankruptcies, renting out part of the home, short sale requests, and other issues that arise in the administration of the former Agency's loan programs for ownership housing.

**XIV. Additional Information:** *Housing Authority's Activities for the preceding year (FY 2018-19) under HSC Section 34328.*

Without repeating the information presented above in this Report, the Housing Authority:

(A) continued to monitor and enforce housing assets transferred from the Former Agency to the Housing Authority as housing successor, as well as other Housing Authority (non-housing successor) assets;

(B) continued property management and operation of the James/W.18<sup>th</sup> Properties. See Sections Iv. And X. above for more detailed discussion about these properties. The eight properties include:

- 707, 711 W. 18th Street, 8 units in two 4-plexes; 8 Low Income units;
- 734, 740, 744 James Street, 11 units in one 3-plex and two 4-plexes; 9 Low and 2 Very Low Income units;
- 745 W. 18th Street, 3 units in one 3-plex, 3 Very Low Income units; and
- 717, 721 James Street, 8 Very Low Income units.

(C) As housing successor under Section 34176.1(a)(2), the Housing Authority may expend up to \$250,000 per fiscal year "for homeless prevention and rapid rehousing services for individuals and families who are homeless or would be homeless but for this assistance, including the provision of short-term or medium-term rental assistance, housing relocation, and stabilization services including housing search, mediation, or outreach to property owners, credit repair, security or utility deposits, utility payments, rental assistance for a final month at a location, moving cost assistance, and case management, or other appropriate activities for homelessness prevention and rapid rehousing of persons who have become homeless." In this regard in FY 2018-19 and as detailed in this Report, the Housing Authority's LMIHAF provided partial funding for Community Outreach Workers who assertively work toward placing homeless individuals and families into temporary or permanent housing as it becomes available. Staff addresses the various needs represented by the local homeless population on a daily basis. Further, a part-time Management Analyst maintains the database that Community Outreach Workers and volunteers from varied community groups utilize to streamline their reporting and recordkeeping processes relative to placement of homeless individuals and families into housing.